



# Report of a Restrictive Practice Thematic Inspection of a Designated Centre for Older People.

## Issued by the Chief Inspector

Name of designated centre:	St Columban's Retirement Home
Name of provider:	Maynooth Mission to China (Incorporated)
Address of centre:	Dalgan Park, Navan, Meath
Type of inspection:	Unannounced
Date of inspection:	31 January 2024
Centre ID:	OSV-0000166
Fieldwork ID:	MON-0042016

## What is a thematic inspection?

The purpose of a thematic inspection is to drive quality improvement. Service providers are expected to use any learning from thematic inspection reports to drive continuous quality improvement which will ultimately be of benefit to the people living in designated centres.

Thematic inspections assess compliance against the National Standards **for Residential Care Settings for Older People in Ireland**. See Appendix 1 for a list of the relevant standards for this thematic programme.

There may be occasions during the course of a thematic inspection where inspectors form the view that the service is not in compliance with the regulations pertaining to restrictive practices. In such circumstances, the thematic inspection against the National Standards will cease and the inspector will proceed to a risk-based inspection against the appropriate regulations.

## What is 'restrictive practice'?

Restrictive practices are defined in the *Health Act 2007 (Care and Welfare of Residents in Designated Centres for Older People) Regulations 2013* as **'the intentional restriction of a person's voluntary movement or behaviour'**.

Restrictive practices may be physical or environmental<sup>1</sup> in nature. They may also look to limit a person's choices or preferences (for example, access to cigarettes or certain foods), sometimes referred to as 'rights restraints'. A person can also experience restrictions through inaction. This means that the care and support a person requires to partake in normal daily activities are not being met within a reasonable timeframe. This thematic inspection is focussed on how service providers govern and manage the use of restrictive practices to ensure that people's rights are upheld, in so far as possible.

**Physical** restraint commonly involves any manual or physical method of restricting a person's movement. For example, physically holding the person back or holding them by the arm to prevent movement. **Environmental** restraint is the restriction of a person's access to their surroundings. This can include restricted access to external areas by means of a locked door or door that requires a code. It can also include limiting a person's access to certain activities or preventing them from exercising certain rights such as religious or civil liberties.

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<sup>1</sup> Chemical restraint does not form part of this thematic inspection programme.

## About this report

This report outlines the findings on the day of inspection. There are three main sections:

- What the inspector observed and residents said on the day of inspection
- Oversight and quality improvement arrangements
- Overall judgment

In forming their overall judgment, inspectors will gather evidence by observing care practices, talking to residents, interviewing staff and management, and reviewing documentation. In doing so, they will take account of the relevant National Standards as laid out in the Appendix to this report.

**This unannounced inspection was carried out during the following times:**

Date	Times of Inspection	Inspector of Social Services
Wednesday 31 January 2024	09:30hrs to 13:30hrs	Sheila McKeivitt

## What the inspector observed and residents said on the day of inspection

This was an unannounced inspection to monitor the use of restrictive practices in the centre. The 32 bedded centre was made up of 32 single ensuite bedrooms. The centre had a reduced occupancy of 18 residents due to internal firework being completed.

This centre was found to have a positive approach towards the human rights based-approach to care. Residents spoken with told the inspector that their rights were upheld and that they could do as they please. They had freedom, this included to come and go from the centre, once they informed staff of their plans. Residents described how they went out with family and friends, sometimes overnight and this was always facilitated by the staff.

The nursing home was accessed by calling a front door bell which staff controlled it from the office. Visitors could come and go via the front door. Visitors were asked to sign the visitors' book and residents spoken with confirmed that there were no visiting restrictions. Residents and their visitors had access to the garden, the doors of which were unlocked making it accessible at all times.

Residents and their visitors had access to the garden, the doors of which were open making it accessible at all times.

Residents told the inspector they all had their own bedroom and were facilitated to personalise their room with their own belongings. They said the rooms were a substantial size and contained plenty of storage space for their belongings, shelves and a work desk. They assured the inspector that they could maintain their privacy by using the lock provided on both their ensuite and bedroom door. Some said they had a key and locked their bedroom when they went out. There was a lockable facility in all bedrooms for valuables.

Residents were facilitated to live the best life possible while upholding their rights. They had access to a weekly schedule of activities planned by them and facilitated by staff. They had external facilitators coming in to enable their wellbeing, including a physiotherapist who delivered an exercise class on a weekly basis. Residents living in the centre had access to their own bus and driver on site. They went out to the local town of Navan and to Dublin city when they pleased. Some residents said the bus facilitated their independence as they did not have to ask their relatives to take them to appointments as they could book the bus to take them.

Residents told the inspector that they felt they were listened to. They had resident meetings where they discussed a range of items, including activities, newspapers, menus and most recently the building work. One resident said it could be noisy at times but, said that the works started and ended at the same reasonable time each day and the noise was the only negative impact the works had on them.

Residents spoken with on inspection told the inspector that the standard of communication between them and the staff was excellent. They said they were kept informed of their health status and of what was going on the centre. They said that they

saw their general practitioner (GP) when they wished and attended appointments outside of the centre as needed. They believed that they received excellent healthcare.

The centre had recently updated their complaints policy which was on display throughout the centre. Residents were aware of it, however all residents spoken with stated that they had no complaints about life in the centre and the person-in-charge confirmed they had no open complaints. Details of the Ombudsman's office together with contact details for the National Advocacy Service were on display on the residents' notice board.

## Oversight and the Quality Improvement arrangements

The centre was well-advanced on the road to achieving a restraint-free environment and had put a lot of work into ensuring residents' rights and choices were maximised.

Prior to the inspection, the person in charge completed a self-assessment questionnaire which looked at the centre's responses to restrictive practice within the centre. This questionnaire focused on how the centre's leadership, governance and management, use of information, use of resources and workforce were deployed to manage restrictive practices in the centre. In addition, the questionnaire focused on how residents' rights and diversity were maintained and on how assessment and care planning were used to safeguard and maximise residents' wellbeing.

Discussion with the management team confirmed that they were eager to ensure that the centre minimised the use restrictive practices and, where they were used, that their use was proportionate and deemed to be the least restrictive option.

There was a restraints policy in place which gave clear guidance on how restrictive practice was to be managed in the centre. The person in charge was the restrictive practice lead and a restraints register had been established to record the use of restrictive practices in the centre. This document was updated every month. An annual review of restraint used in the centre was included in the centre's annual review of quality and safety.

The contents of the restraints register and the restraint assessment assured the inspector that alternatives to restraint were available, trialled and tested prior to any form of restraint being used. It also assured the inspector that the use of restraint in the centre had been reduced and that the focus was on ensuring that the rights of residents were upheld at all times. There were three residents, each using one bed rail at night at their request. Each resident was using this bedrail to enable them to sit-up or move while in bed. There was one resident in a specialised chair, this resident had an occupational therapy assessment prior to receiving the specialised chair.

A sample of records of those residents with restraint in use were reviewed. Each resident had a risk assessment in place which identified the alternatives trialled prior to a restraint being used. The inspector saw that resident care plans were developed on the basis of information obtained during their risk assessment. Care records viewed by the inspector confirmed that resident's views and preferences were incorporated into the care plans and they were easy to follow. They also confirmed that those with a bedrail in place had it checked on a regular basis at night-time and these checks were recorded.

Discussion with various members of the staff team confirmed that they had appropriate training on restrictive practice and felt that this training informed their understanding of restrictive practice and how it could impact on the individual. The person in charge was aware of the need to move towards a human rights-based approach to care. However, to date staff had not completed any training in relation to a human rights-based approach to care or the FREDA (Fairness, Respect, Equality, Dignity and Autonomy) principles.

## Overall Judgment

The following section describes the overall judgment made by the inspector in respect of how the service performed when assessed against the National Standards.

### **Compliant**

Residents enjoyed a good quality of life where the culture, ethos and delivery of care were focused on reducing or eliminating the use of restrictive practices.

### The National Standards

This inspection is based on the *National Standards for Residential Care Settings for Older People in Ireland (2016)*. Only those National Standards which are relevant to restrictive practices are included under the respective theme. Under each theme there will be a description of what a good service looks like and what this means for the resident.

The standards are comprised of two dimensions: Capacity and capability; and Quality and safety.

There are four themes under each of the two dimensions. The **Capacity and Capability** dimension includes the following four themes:

- **Leadership, Governance and Management** — the arrangements put in place by a residential service for accountability, decision-making, risk management as well as meeting its strategic, statutory and financial obligations.
- **Use of Resources** — using resources effectively and efficiently to deliver best achievable outcomes for people for the money and resources used.
- **Responsive Workforce** — planning, recruiting, managing and organising staff with the necessary numbers, skills and competencies to respond to the needs and preferences of people in residential services.
- **Use of Information** — actively using information as a resource for planning, delivering, monitoring, managing and improving care.

The **Quality and Safety** dimension includes the following four themes:

- **Person-centred Care and Support** — how residential services place people at the centre of what they do.
- **Effective Services** — how residential services deliver best outcomes and a good quality of life for people, using best available evidence and information.
- **Safe Services** — how residential services protect people and promote their welfare. Safe services also avoid, prevent and minimise harm and learn from things when they go wrong.
- **Health and Wellbeing** — how residential services identify and promote optimum health and wellbeing for people.

List of National Standards used for this thematic inspection:

## Capacity and capability

<b>Theme: Leadership, Governance and Management</b>	
5.1	The residential service performs its functions as outlined in relevant legislation, regulations, national policies and standards to protect each resident and promote their welfare.
5.2	The residential service has effective leadership, governance and management arrangements in place and clear lines of accountability.
5.3	The residential service has a publicly available statement of purpose that accurately and clearly describes the services provided.
5.4	The quality of care and experience of residents are monitored, reviewed and improved on an ongoing basis.

<b>Theme: Use of Resources</b>	
6.1	The use of resources is planned and managed to provide person-centred, effective and safe services and supports to residents.

<b>Theme: Responsive Workforce</b>	
7.2	Staff have the required competencies to manage and deliver person-centred, effective and safe services to all residents.
7.3	Staff are supported and supervised to carry out their duties to protect and promote the care and welfare of all residents.
7.4	Training is provided to staff to improve outcomes for all residents.

<b>Theme: Use of Information</b>	
8.1	Information is used to plan and deliver person-centred, safe and effective residential services and supports.

## Quality and safety

<b>Theme: Person-centred Care and Support</b>	
1.1	The rights and diversity of each resident are respected and safeguarded.
1.2	The privacy and dignity of each resident are respected.
1.3	Each resident has a right to exercise choice and to have their needs and preferences taken into account in the planning, design and delivery of services.
1.4	Each resident develops and maintains personal relationships and links with the community in accordance with their wishes.
1.5	Each resident has access to information, provided in a format appropriate to their communication needs and preferences.

1.6	Each resident, where appropriate, is facilitated to make informed decisions, has access to an advocate and their consent is obtained in accordance with legislation and current evidence-based guidelines.
1.7	Each resident's complaints and concerns are listened to and acted upon in a timely, supportive and effective manner.

### Theme: Effective Services

2.1	Each resident has a care plan, based on an ongoing comprehensive assessment of their needs which is implemented, evaluated and reviewed, reflects their changing needs and outlines the supports required to maximise their quality of life in accordance with their wishes.
2.6	The residential service is homely and accessible and provides adequate physical space to meet each resident's assessed needs.

### Theme: Safe Services

3.1	Each resident is safeguarded from abuse and neglect and their safety and welfare is promoted.
3.2	The residential service has effective arrangements in place to manage risk and protect residents from the risk of harm.
3.5	Arrangements to protect residents from harm promote bodily integrity, personal liberty and a restraint-free environment in accordance with national policy.

### Theme: Health and Wellbeing

4.3	Each resident experiences care that supports their physical, behavioural and psychological wellbeing.
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