



**Health
Information
and Quality
Authority**

An tÚdarás Um Fhaisnéis
agus Cáilíocht Sláinte

Draft Guidelines for the Economic Evaluation of Health Technologies in Ireland

2017

About the Health Information and Quality Authority

The Health Information and Quality Authority (HIQA) is an independent authority established to drive high-quality and safe care for people using our health and social care services in Ireland. HIQA's role is to develop standards, inspect and review health and social care services and support informed decisions on how services are delivered.

HIQA aims to safeguard people and improve the safety and quality of health and social care services across its full range of functions.

HIQA's mandate to date extends across a specified range of public, private and voluntary sector services. Reporting to the Minister for Health and engaging with the Minister for Children and Youth Affairs, HIQA has statutory responsibility for:

- **Setting Standards for Health and Social Services** — Developing person-centred standards, based on evidence and best international practice, for health and social care services in Ireland.
- **Regulation** — Registering and inspecting designated centres
- **Monitoring Children's Services** — Monitoring and inspecting children's social services.
- **Monitoring Healthcare Safety and Quality** — Monitoring the safety and quality of health services and investigating as necessary serious concerns about the health and welfare of people who use these services.
- **Health Technology Assessment** — Providing advice that enables the best outcome for people who use our health service and the best use of resources by evaluating the clinical effectiveness and cost-effectiveness of drugs, equipment, diagnostic techniques and health promotion and protection activities.
- **Health Information** — Advising on the efficient and secure collection and sharing of health information, setting standards, evaluating information resources and publishing information about the delivery and performance of Ireland's health and social care services.

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1 **Foreword**

2 The Health Information and Quality Authority (HIQA) has a statutory remit to
3 evaluate the clinical and cost-effectiveness of health technologies, providing advice
4 to the Minister for Health and to the Health Service Executive (HSE). It is recognised
5 that the findings of a HTA may have implications for other key stakeholders in the
6 Irish healthcare system, such as patient groups, the general public, clinicians, other
7 healthcare providers, academic groups, and the manufacturing industry.

8 The HTA guidelines provide an overview of the principles and methods used in
9 assessing health technologies. They are intended as a guide for all those who are
10 involved in the conduct or use of HTA in Ireland, promoting the production of
11 assessments that are timely, reliable, consistent and relevant to the needs of
12 decision makers and key stakeholders in Ireland.

13 These guidelines are intended to inform economic evaluations conducted by, or on
14 behalf of the Health Information and Quality Authority, the National Centre for
15 Pharmacoeconomics, the Department of Health and the Health Service Executive
16 (HSE), to include health technology suppliers preparing applications for
17 reimbursement. The guidelines are intended to be applicable to all healthcare
18 technologies, including pharmaceuticals, procedures, medical devices, broader public
19 health interventions and service delivery models.

20 This document, *Guidelines for the Economic Evaluation of Health Technologies in*
21 *Ireland*, is part of the series of guidelines. This document is limited to methodological
22 guidance on the conduct of economic assessments. The guidelines will be reviewed
23 and revised as necessary. For ease of use, guideline statements that summarise key
24 points are included prior to each section in italics.

25 The draft guidelines have been developed in consultation with the Scientific Advisory
26 Group of the Authority. Providing broad representation from key stakeholders in
27 healthcare in Ireland, this group includes methodological experts from the field of
28 HTA. The Authority would like to thank the members of the Scientific Advisory Group
29 and its Chairperson, Dr Michael Barry from the National Centre for
30 Pharmacoeconomics, and all who have contributed to the production of these
31 Guidelines.

32 **Dr Máirín Ryan**

33
34 Director of Health Technology Assessment
35 Health Information and Quality Authority

Process and Acknowledgements

The economic guidelines have been developed by the Authority with technical input from the National Centre for Pharmacoeconomics and in consultation with its Scientific Advisory Group (SAG). Providing broad representation from key stakeholders in Irish healthcare, this group includes methodological experts from the field of health technology assessment (HTA). The group provides ongoing advice and support to the Authority in its development of national HTA guidelines. The terms of reference for this group are to:

- contribute fully to the work, debate and decision-making processes of the Group by providing expert technical and scientific guidance at SAG meetings as appropriate
- be prepared to occasionally provide expert advice on relevant issues outside of SAG meetings, as requested
- support the Authority in the generation of Guidelines to establish quality standards for the conduct of HTA in Ireland
- support the Authority in the development of methodologies for effective HTA in Ireland
- advise the Authority on its proposed HTA Guidelines Work Plan and on priorities as required
- support the Authority in achieving its objectives outlined in the HTA Guidelines Work Plan
- review draft guidelines and other HTA documents developed by the Authority and recommend amendments as appropriate
- contribute to the Authority's development of its approach to HTA by participating in an evaluation of the process as required.

The Authority gratefully acknowledges all those who contributed to the development of these guidelines.

The methodology for the update of these guidelines included a review of guidelines published by other HTA agencies since 2014.

1 **The membership of the Scientific Advisory Group is as follows:**

2

Chairperson: Dr Michael Barry National Centre for Pharmacoeconomics	Stephen McMahon Irish Patients Association
Orlaith Brennan Irish Pharmaceutical Healthcare Association	Derick Mitchell Irish Platform for Patients' Organisations, Science & Industry
Dr Anne Dee Health Service Executive	Dr Mairead O'Driscoll Health Research Board
Professor Mike Drummond University of York	Professor Ciarán O'Neill National University of Ireland, Galway
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Shaun Flanagan Health Service Executive	Dr Máirín Ryan HIQA
Prof Kerri Clough Gorr National Cancer Registry	Professor Mark Sculpher University of York
Dr Patricia Harrington HIQA	Prof Susan Smith Royal College of Surgeons in Ireland
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Contributors

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Anthony Kelly undertook a review of guidelines published by international HTA agencies, and provided text to the current version.

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Record of Updates

Date	Title / Version	Summary of Changes
2000	<i>Irish Healthcare Technology Assessment Guidelines</i>	<ul style="list-style-type: none"> • First national economic guidelines developed by the National Centre for Pharmacoeconomics in the context defined by the agreement between the Irish Pharmaceutical Healthcare Association and the Department of Health
November 2010	<i>Guidelines for the Economic Evaluation of Health Technologies in Ireland 1.0</i>	<ul style="list-style-type: none"> • Major revision and reorganisation of text
January 2014	<i>Guidelines for the Economic Evaluation of Health Technologies in Ireland 1.1</i>	<ul style="list-style-type: none"> • Minor revisions and reorganisation of text. • Updated VAT rate and pay-related costs calculation.
October 2017	<i>Guidelines for the Economic Evaluation of Health Technologies in Ireland 1.2</i>	<ul style="list-style-type: none"> • Minor revisions and reorganisation of text. • Additional description of acceptable comparators (section 2.5). • Additional section on epidemiological parameters (section 2.10). • Inclusion of distinction between the 3L and 5L versions of EQ-5D (section 2.12.2). • Recommendation to report conflicts of interest (section 2.19).

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Issued: October 2017

This document is one of a set that describes the methods and processes for conducting health technology assessment in Ireland.

The document is available from the HIQA website (www.hiqa.ie).

1 **List of Abbreviations**

2		
3	BIA	budget impact analysis
4	CBA	cost-benefit analysis
5	CEA	cost-effectiveness analysis
6	CEAC	cost-effectiveness acceptability curve
7	CPI	Consumer Price Index
8	CUA	cost-utility analysis
9	EU	European Union
10	EUnetHTA	European Network for Health Technology Assessment
11	DRG	diagnosis related groups
12	HIQA	Health Information and Quality Authority
13	HRQOL	health-related quality of life
14	HSE	Health Service Executive
15	HTA	health technology assessment
16	ICER	incremental cost-effectiveness ratio
17	LYG	life years gained
18	NNT	number needed to treat
19	PCRS	Primary Care Reimbursement Service
20	PPP	purchasing power parity
21	PRSI	Pay Related Social Insurance
22	PSA	probabilistic sensitivity analysis
23	QALY	quality-adjusted life-year
24	RCT	randomised controlled trial
25	SAG	Scientific Advisory Group
26	TTO	time trade-off
27	VAT	Value-Added Tax
28		

1 Introduction

The health technology assessment (HTA) guidelines provide an overview of the principles and methods used in assessing health technologies. They are intended as a guide for those involved in the conduct or use of HTAs in Ireland.

The primary audience for HTAs is decision makers within the publicly-funded health and social care system. It is recognised that the findings of a HTA may also have implications for other key stakeholders in the Irish healthcare system. These include patient groups, the general public, clinicians, other healthcare providers, academic groups and the manufacturing industry.

The purpose of the HTA guidelines is to promote the production of assessments that are timely, reliable, consistent and relevant to the needs of decision makers and key stakeholders.

The 'Economic Guidelines' represent one component of the overall HTA guidelines. They are limited to the methodological guidance on the conduct of economic assessments. These economic guidelines are an update to the 2010 and 2014 guidelines, which replaced the *Irish Healthcare Technology Assessment Guidelines, 2000*.⁽¹⁾ The guidelines are of relevance to all those conducting economic evaluations and as a reference source for those using economic evaluations to inform decision making in the publicly-funded health and social care system. They are intended to inform economic evaluations conducted by, or on behalf of the Health Information and Quality Authority, the National Centre for Pharmacoeconomics, the Department of Health and the Health Service Executive (HSE), to include health technology suppliers preparing applications for reimbursement.

The guidelines are intended to be applicable to all healthcare interventions, including pharmaceuticals, procedures, medical devices, broader public health interventions, and service delivery models. They are relevant to the assessment of both new and existing technologies. Consequently, the guidelines are broad in scope and some aspects may be more relevant to particular interventions than others.

These guidelines have drawn on existing guidelines for economic evaluation and published research and will be reviewed and revised as necessary following consultation with the various stakeholders, including those in the Scientific Advisory Group.

1.1 Economic guidelines

The guidelines outline what are considered to be the appropriate methods for conducting economic assessments in HTA in Ireland. The goal of the guidelines is to inform decision making within the publicly-funded health and social care system in Ireland, so that the resources available to that system can be used 'in the most beneficial, effective and efficient manner to improve, promote and protect the health and welfare of the public'.⁽²⁾

1 **1.1.1 Document layout**

2 For ease of use, a list of the guideline statements that summarise the key points of
3 the guidance is included at the end of this chapter. These guideline statements are
4 also included in italics at the beginning of each section for the individual elements of
5 the assessment in Chapter 2.
6

7 **1.1.2 Reference case**

8 Key to any HTA is a high quality, robust economic analysis that is comprehensive,
9 transparent and reproducible and includes all relevant evidence on health effects.
10 While acknowledging the need for flexibility in reporting studies, a consistent
11 methodological approach is required for assessments to facilitate comparisons
12 between technologies and disease areas and over time.
13

14 These guidelines specify the preferred methods or 'reference case' that should be
15 used in the primary analysis for HTAs. Use of a standard reference case approach
16 increases transparency in the process and confidence that differences in study
17 outcomes are representative of differences between technologies as opposed to
18 differences in methodologies. A summary of the reference case is provided in Table
19 1.1 on the next page.
20

21 The use of a reference case does not preclude the inclusion of other analyses in the
22 assessment. However, the rationale supporting the inclusion of additional non-
23 reference case analyses should be outlined and the information presented separately
24 from that of the reference case. It is also recognised that adoption of the reference
25 case methods may not always be possible.
26

27 The use of any alternate methods in the primary analysis should be clearly
28 documented and justified and an attempt should be made to quantify the likely
29 consequences of such an approach.
30
31

1 **Table 1.1 Summary of the reference case**

2

Element of Technology Assessment	Reference Case	Guideline Section
Evaluation type	Cost-utility analysis	2.2
Perspective on costs	The publicly-funded health and social care system in Ireland (HSE)*	2.3
Perspective on outcomes	All health benefits accruing to individuals	2.3
Choice of comparator	Routine care in Ireland	2.5
Synthesis of effectiveness	Based on systematic review	2.8
Outcome measurement	QALYS [^]	2.12
Discount rate	Apply an annual rate of 5.0% on costs and outcomes occurring after the first year	2.13
Sensitivity analysis	Probabilistic and deterministic sensitivity analysis	2.16
Equity rating	Equal weighting should be applied to the outcome measure	2.17
<p><i>* HSE: Health Service Executive</i> <i>[^] QALYS: quality-adjusted life-years</i></p>		

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1.2 Summary of Guideline Statements

Study Question (Section 2.1) The study question should be formulated to address the needs of the target audience by clearly establishing the context of the study. It should outline the purpose of the assessment and provide details of the study perspective, the proposed technology and its comparator(s), the target population and the impact on specific subgroups, where appropriate.

Types of Economic Evaluation (Section 2.2) The preferred evaluation type for the reference case is a cost-utility analysis (CUA) with the outcomes expressed in terms of quality-adjusted life-years (QALYs). In exceptional circumstances, a cost-effectiveness analysis (CEA) with the outcomes expressed in terms of life-years gained (or other relevant outcome if the technology does not add life-years) may be used as the reference case when a cost-utility analysis is an unsuitable choice. Clear, detailed empirical evidence must be provided to justify this position. A CEA can be presented as a secondary analysis when the use of an important patient outcome (other than a QALY) can be justified.

Study Perspective (Section 2.3) For the reference case, the perspective of the publicly-funded health and social care system in Ireland should be adopted when assessing costs. All health benefits accruing to individuals should be included in the assessment of outcomes.

Technology (Section 2.4) The technology should be described in sufficient detail to differentiate it from its comparators and to provide context for the study.

Choice of Comparator(s) (Section 2.5) The preferred comparator for the reference case is 'routine care,' that is, the technology or technologies most widely used in clinical practice in Ireland in the context of the target population. Comparators are not limited to specific interventions, but may include alternative treatment sequences or alternative rules for starting and stopping therapy.

Target Population (Section 2.6) The target population should be clearly defined and the analysis conducted for this entire population using relevant efficacy and effectiveness data. Stratified analysis of subgroups (that have ideally been identified a priori) is appropriate when there is biological or clinical support for heterogeneity in the target population.

Time Horizon (Section 2.7) The time horizon should be of sufficient duration to capture any meaningful differences in the future costs and outcomes likely to accrue to the competing technologies. The time frame adopted should be clearly stated and its choice justified, with the same time horizon applied to both costs and outcomes.

1 **Efficacy and Effectiveness (Section 2.8)** Evidence to support the
2 effectiveness of a technology should be derived by systematic review of all
3 high-calibre, relevant data. Where available, evidence from randomised
4 clinical trials (RCTs) should be used to quantify efficacy in the reference case
5 analysis. Meta-analysis may be used to synthesise outcome data provided the
6 homogeneity and quality of the studies included justifies this approach.

7
8 **Safety (Section 2.9)** All adverse effects that are of clinical or economic
9 importance should be included in the analysis, with particular attention given
10 to those that differ substantively between the technologies being compared.
11 This evidence should be assembled in a clear, systematic, robust fashion with
12 the limitations of the data and methods clearly described.

13
14 **Epidemiologic Data (Section 2.10)** A variety of epidemiologic data are
15 typically incorporated into an economic model as parameters. Values should
16 reflect the most unbiased estimate for the relevant target population.
17 Imprecision in the parameter values should be appropriately estimated. The
18 sources of data and details of values must be clearly described.

19
20 **Measurement of Resource Use and Costs (Section 2.11)** Only direct
21 costs relevant to the publicly-funded health and social care system should be
22 included in the reference case. Resource use in physical units and unit costs
23 should be presented in addition to total costs. Costs for the most recent
24 calendar year should be used with retrospective input costs inflated using the
25 Consumer Price Index for health. Transfer payments (VAT) should be
26 excluded. The method used to generate resource use and cost data should be
27 systematic, clearly described and justified.

28
29 **Valuing Outcomes (Section 2.12)** For the reference case, health effects
30 should be valued in QALYs. Changes in quantity and quality of life should be
31 reported separately along with a clear explanation of how the measures were
32 combined, the assumptions made and the methods used to estimate QALYs.
33 The use of generic preference-based methods such as the EQ-5D or SF-6D is
34 recommended to measure utilities. In the absence of Irish public preference
35 data, the population from which preferences are derived should be clearly
36 described along with its relevance to the Irish population.

37
38 **Modelling (Section 2.13)** Models used to synthesise and extrapolate
39 available evidence should be developed in accordance with good modelling
40 practice guidelines. The model should be clearly described, with the
41 assumptions and inputs documented and justified. The methods for the
42 quality assurance of the model should be detailed and the model validation
43 results documented. The model and its key inputs should be subjected to
44 comprehensive sensitivity analysis.

45
46 **Discounting Costs and Benefits (Section 2.14)** A standard rate of 5%
47 per annum should be used to discount costs and outcomes in the reference
48 case.

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Subgroup analysis (Section 2.15) Stratified analysis of subgroups is appropriate to account for differences in cost-effectiveness that may arise due to important factors that impact on the target population or its management. Subgroups should ideally be identified a priori based on plausible biological, clinical or care-setting arguments.

Uncertainty (Section 2.16) The effects of model uncertainty (i.e., structure, methods and assumptions) and parameter uncertainty on the outcome of the economic evaluation must be systematically evaluated using sensitivity analysis and scenario analyses for the range of plausible scenarios. The range of values provided for each parameter must be clearly stated and justified. Justification for the omission of any model input from the sensitivity analysis should be included.

For the reference case, a one-way sensitivity analysis should be conducted to identify the key model inputs/assumptions contributing most to uncertainty. Multivariate analysis should be used for key model inputs. Probabilistic sensitivity analysis (PSA), in the form of a Monte Carlo simulation, should be used to assess parameter uncertainty. The expected value of perfect information (EVPI) should also be evaluated.

Equity Considerations (Section 2.17) For the purpose of the reference case, additional QALYs gained should be assumed to be of equal value, regardless of any considerations for specific characteristics of the population. However, an attempt should be made to meet the needs of decision makers by highlighting potential equity considerations in the report.

Generalisability (Section 2.18) The overall generalisability of the evaluation must be discussed in the context of the validity and relevance of the data used in addressing the needs of the target audience. Use of non-Irish data should be documented and its relevance to the Irish healthcare system established. Assumptions should be clearly stated, potential limitations identified and variability and uncertainty explored through sensitivity analysis.

Reporting (Section 2.19) A well structured report with information provided on each of the elements outlined in the guidelines should be provided. Data elements should be tabulated with details provided of their source and precision. The distributions used to characterise uncertainty in probabilistic analyses should be documented and justified. All results should be presented in both their disaggregated and aggregated forms. Expected mean costs, total costs and QALYs should be documented for the comparator technologies with Incremental Cost-Effectiveness Ratios (ICERs) calculated, as appropriate. Uncertainty should be presented graphically (tornado plot for one-way sensitivity analysis, scatter plot and cost-effectiveness acceptability curves for PSA) and in tabular form to facilitate interpretation. The probability that a technology is cost-effective at a range of threshold levels should also be presented.

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Budget Impact Analysis (Section 2.20) A budget impact analysis should be submitted along with the economic evaluation of a technology to best inform the needs of the decision maker regarding its affordability and cost-effectiveness.

2 Economic Guidelines in Detail

2.1 Study Question

The study question should be formulated to address the needs of the target audience by clearly establishing the context of the study. It should outline the purpose of the assessment and provide details of the study perspective, the proposed technology and its comparator(s), the target population and the impact on specific subgroups where appropriate.

The primary purpose of HTA is to help inform decision making about the value of new and existing technologies. Implicit then is the requirement for HTAs to address the needs of decision makers.^(3, 4) A clear, relevant study question should be included that establishes the context of the study. Ideally the study question is designed in conjunction with a scoping exercise to identify the pertinent issues that should be considered and the stakeholders relevant to the specific study question. Early identification of the stakeholders increases the opportunity for meaningful contribution to the process.⁽⁵⁾

The study question should outline the purpose of the assessment and detail what is included and omitted from the study. Aspects that should be addressed in defining the study question include the:

- study perspective (see also Section 2.3)
- proposed technology (see also Section 2.4)
- relevant comparator(s) (see also Section 2.5)
- target population and the impact of the technology on specific subgroups, where appropriate (see also Section 2.6).

Secondary questions that relate to the primary study question should be included and clearly specified if they are being addressed as part of the HTA. These may include issues such as the reporting of additional outcome measures or variations in treatment pathways that are being explored.

If the study question is too narrowly defined, then the assessment may fail to address issues that are relevant to the decision maker, or may provide inaccurate advice by the omission of important factors. If the study question is too broad, then the assessment may generate large quantities of information that are not relevant to the decision maker and fail to give adequate detail on the actual policy issue. As economic evaluation is a resource-intensive activity, it is important that an evaluation addresses the right question.

2.2 Types of Economic Evaluation

The preferred evaluation type for the reference case is a cost-utility analysis (CUA) with the outcomes expressed in terms of quality-adjusted life-years (QALYs). In exceptional circumstances, a cost-effectiveness analysis (CEA) with the outcomes expressed in terms of life-years gained (or other relevant outcome if the technology does not add life-years) may be used as the reference case when a cost-utility analysis is an unsuitable choice. Clear, detailed empirical evidence must be provided to justify this position. A CEA can be presented as a secondary analysis when the use of an important patient outcome (other than a QALY) can be justified.

1
2 The aim of health economic evaluations is to compare the costs and
3 consequences of new or existing health technologies (e.g. drugs, diagnostics,
4 devices, etc.) with one or more relevant alternatives.

5
6 The type of economic evaluation undertaken is considered to be a factor in its
7 value to decision makers. Economic evaluations fall into two major categories:

- 8
9
 - 10 ■ cost-effectiveness analysis (including cost-utility analysis as a particular
11 sub-type)
 - 12 ■ cost-benefit analysis.

13 Although they employ similar methods to define and evaluate costs, the
14 methods differ in how the consequences are assessed and, therefore, in the
15 conclusions drawn. A brief description of these evaluation types including a
16 description of cost-minimisation analysis and the particular circumstances for
17 its use is included in Appendix 1.

18
19 A cost-utility analysis is the preferred evaluation type for the reference case.
20 It is considered the gold standard method for conducting economic
21 evaluations and is recommended by many expert and consensus groups.⁽⁶⁾
22 The preferred outcome measure to be used in the reference case is the
23 quality-adjusted-life-year (QALY), (see also Section 2.12.1). The QALY is the
24 most widely used outcome measure in cost-utility analysis. It is able to
25 simultaneously incorporate changes in the quantity of life and in the quality of
26 that life, with the superiority of one technology over another expressed in
27 terms of the QALYs gained.⁽⁷⁾ The use of a generic measure of outcome such
28 as the QALY makes it possible to compare outcomes from different
29 technologies across different activities in the healthcare sector.⁽⁸⁾ Where there
30 are concerns over the quality or suitability of the available utility data, then
31 also reporting a cost-effectiveness analysis is advisable as supplementary
32 information to the decision maker.

33
34 In a cost-effectiveness analysis (CEA), outcomes are reported in a single unit
35 of measurement and are given in natural units (see Appendix 1).⁽⁷⁾ For
36 programmes whose main effect is to extend life, the usual measure is life
37 years gained. The benefit measure may be an intermediate (surrogate)

1 marker rather than a final outcome. In exceptional circumstances, a CEA may
2 be used as the reference case when a cost-utility analysis is considered an
3 unsuitable choice. Clear, detailed, empirical evidence must be provided to
4 justify this position that a cost-utility analysis is unsuitable. A CEA may be
5 presented as a secondary analysis when the use of an important patient
6 outcome (other than the QALY) can be justified. If the benefit measure in the
7 CEA is a surrogate or intermediate outcome, there must be a well established,
8 validated link between this marker and an important patient outcome.⁽⁹⁾
9 Justification should be provided for the extrapolation of changes in surrogate
10 markers to clinically relevant effects.

11
12 As a CEA presents effectiveness in terms of natural units, it may preclude
13 comparison with other economic analyses if there are none using the same
14 units of effect. For example, if the outcome is measured as cost per unit
15 reduction in systolic blood pressure. Unlike a cost-utility analysis where there
16 may be an accepted willingness-to-pay per QALY, there is no accepted
17 threshold for CEAs. Use of outcomes other than QALYs may not therefore
18 provide sufficient information to inform decision making. Where long-term
19 outcomes are expressed in terms of an extrapolated increase in life years, the
20 analysis may fail to adequately capture short-term benefits of improved
21 health. An example is interventions that aim to reduce the risk of chronic
22 disease.

23
24 As outlined in Appendix 1, in a cost-benefit analysis (CBA) both costs and
25 consequences are presented in monetary terms with the net present value
26 determined as the difference in value between costs and benefits.⁽¹⁰⁾ In
27 practice, cost-benefit analysis is rarely used in healthcare because of the
28 difficulties of expressing health benefits directly in monetary terms.^(11, 12)

29
30 In a cost-minimisation analysis (CMA), alternative technologies are compared
31 only in terms of their costs because their outcomes (effectiveness and safety)
32 are found to be, or are expected to be, identical. The use of a cost-
33 minimisation analysis may be considered for the reference case if empirical
34 justification using robust scientific evidence is provided to support the claim
35 that there is no meaningful difference in terms of important patient outcomes
36 between the technologies being compared.⁽¹³⁾

2.3 Study Perspective

For the reference case, the perspective of the publicly-funded health and social care system in Ireland should be adopted when assessing costs. All health benefits accruing to individuals should be included in the assessment of outcomes.

38
39 The perspective of a study is the viewpoint from which the study is conducted
40 (e.g. public payer, individual, society) and defines whose costs, resources
41 and consequences should be examined. To ensure comparability of analyses,
42 this perspective must be clearly stated so that the costs, resources and

1 consequences associated with the perspective adopted can be clearly
2 identified for inclusion in the economic evaluation.

3
4 The costs perspective for the reference case should be that of the publicly-
5 funded health and social care system, with a view to providing advice that
6 maximises health gain for the population and represents the most efficient
7 use of the finite resources available to the Health Service Executive (HSE).⁽¹³⁾
8 Consistent with this outlook, all health effects accruing to individuals (QALYs,
9 life-years gained, etc.) should be included in the outcomes for the reference
10 case.

11
12 It is recognised that limiting the perspective to that of the primary
13 stakeholders in the healthcare system may lead to healthcare policies that fail
14 to optimise efficiency and social benefit. Adopting a societal perspective that
15 captures all relevant costs and consequences of the technologies in question,
16 regardless on whom these costs and consequences fall, is considered the
17 most comprehensive approach that can be taken.⁽³⁾ These may include direct
18 and indirect costs, including productivity costs, as well as additional costs,
19 savings or other benefits such as non-resource effects (e.g. improved
20 education attainment) that may accrue to other public sector agencies,
21 patients or their carers as a result of a technology.

22
23 In some circumstances, it may be appropriate to provide a secondary analysis
24 that is not a full societal perspective but extends beyond the HSE and
25 Department of Health to include other relevant government departments. For
26 example, if there are significant costs or savings accruing to departments
27 other than Health (e.g., the Department of Education). Inclusion of such an
28 analysis must be clearly justified and supported by sufficient evidence.

29
30 If the inclusion of a wider societal perspective is expected to impact on the
31 results of the analysis significantly, this may be presented as a secondary
32 analysis in addition to the reference case analysis. Non-reference case costs
33 should be presented separately, disaggregated from the reference case costs
34 in any such additional analyses. These costs should also be subjected to
35 sensitivity analysis (see also Section 2.16), and in the instance where
36 quantification is difficult, an estimate of the magnitude of such costs and their
37 impact on the results discussed.

2.4 Technology

The technology should be described in sufficient detail to differentiate it from its comparators and to provide context for the study.

39
40 In healthcare, technologies include any intervention that may be used to
41 promote health, to prevent, diagnose or treat disease, or that is used in
42 rehabilitation or long-term care. This includes pharmaceuticals, devices,
43 medical equipment, medical and surgical procedures. It also includes the

1 organisational and supportive systems within which this healthcare is
2 provided.

3
4 Adequate information should be provided about the technology under
5 assessment. This should include detailed information about its technical
6 characteristics (to differentiate it from its comparator technologies),
7 regulatory status and the specific application (e.g. purpose, place and
8 context) that is being explored as part of the assessment. For example,
9 information on the licensed indication and dose, frequency and route of
10 administration, and duration of use is required for pharmaceutical products.
11 Details of associated diagnostic or prognostic tests should also be described.

12
13 Pertinent information on specific investments, tools required to use the
14 technology, additional training and information requirements specific to the
15 technology should be included as appropriate. The technology may form part
16 of a treatment sequence, in which case the associated technologies in the
17 sequence also need to be clearly defined and described. The treatment may
18 be provided in a different setting to its comparators, or may require transport
19 between healthcare providers, or may require additional healthcare supports
20 in other areas, which may have important organisational and resource issues
21 that need to be considered.

22
23

2.5 Choice of Comparator(s)

The preferred comparator for the reference case is 'routine care,' that is, the technology or technologies most widely used in clinical practice in Ireland in the context of the target population. Comparators are not limited to specific interventions, but may include alternative treatment sequences or alternative rules for starting and stopping therapy.

24
25 To achieve maximum generalisability and transparency, one would need to
26 consider all available comparator technologies. The technical difficulty of
27 doing this, as well as the additional time and resource implications required
28 could make this hugely burdensome and inefficient. In practice, it is
29 reasonable to limit the number of comparators to the recommended standard
30 of care and those that are used in routine clinical practice in Ireland.

31
32 The comparator(s) should be clearly identified and justified with sufficient
33 detail provided so that their relevance may be assessed. The choice of
34 comparator will critically determine the relative cost-effectiveness of the
35 technology and the relevance of the assessment to the decision makers.
36 Where the technology and its comparator(s) form part of a treatment
37 sequence, a comparison of different sequencing options and the impact of
38 variations in the potential sequencing on the cost-effectiveness of various
39 options should be considered. Technologies that do not have marketing
40 authorisation (or CE mark for medical devices) for the indication defined may
41 also be considered for the comparator if they are part of established clinical

1 practice for that indication. Where such an unlicensed technology is used as
2 the comparator, the evidence of efficacy and safety included in the
3 assessment must be relevant to the unlicensed use.

4
5 For the purpose of the reference case, the comparator should be 'routine
6 care', that is, the technology or technologies that are most widely used in
7 clinical practice in Ireland. It is feasible that there will be more than one
8 appropriate comparator technology because of variations in routine practice
9 within the Irish healthcare system, including where routine practice differs
10 from what is considered best practice (as defined by evidence-based clinical
11 practice guidelines) or the most appropriate care. 'Routine care' may be
12 defined by a complex amalgam of treatments including first and second line
13 treatments. In the absence of an active comparator, it is appropriate to have
14 a comparator of 'no intervention.' In some circumstances it may be
15 appropriate to include potential comparators that are not yet reimbursed, but
16 may reasonably be expected to become the standard of care in the short- to
17 medium-term. Inclusion of such comparators should be underpinned by
18 appropriate assumptions regarding clinical effectiveness and cost.

19
20 In some situations, such as when current practice is not well defined or
21 standardised, the use of a comparator of 'no intervention' in addition to
22 'routine care' can provide useful information on the relative benefits of the
23 technologies.

2.6 Target Population

The target population should be clearly defined and the analysis conducted for this entire population using relevant efficacy and effectiveness data. Stratified analysis of subgroups (that have ideally been identified a priori) is appropriate when there is biological or clinical support for heterogeneity in the target population.

25
26 The population for which a technology is being appraised should be clearly
27 defined. Parameters to define the population include baseline demographic
28 characteristics (e.g. age, gender), disease characteristics (e.g. stage or
29 severity, presence of co-morbidities, risk factors), treatment setting (e.g.
30 primary care or hospital), or in the context of past treatment (e.g. non-
31 responders, treatment relapse, non-adherence, poor tolerance). For certain
32 technologies, notably medicines, the population will usually be defined by the
33 licensed therapeutic indications for the product. Wherever possible, data on
34 the target population should be specific to the population in Ireland.

35
36 The clinical and cost-effectiveness of a technology should be assessed for the
37 entire population specified in the study question. The absolute size of the
38 target population should be reported for contextual information.

39
40 Consideration should be given to modelling multiple cohorts where population
41 or patient characteristics are expected to differ between current and future

1 incident cohorts, between incident and prevalent cohorts, or where there may
2 be shared effects between cohorts. For example, effects may be shared
3 where vaccination of the current cohort will have implications for disease
4 transmission in future cohorts, thereby impacting on cost-effectiveness.

5
6 Specific subgroups may be identified for whom clinical and cost-effectiveness
7 may be expected to differ to that of the overall population. These subgroups
8 should be clearly defined and ideally identified based on an a priori
9 expectation of differences in clinical or cost-effectiveness and supported by a
10 plausible biological or clinical rationale for the subgroup effect. As part of the
11 reference case analysis, differences in baseline parameters, treatment costs
12 and effectiveness due to patient heterogeneity should be explored by
13 conducting any relevant subgroup analyses (see also Section 2.15). However,
14 subgroups should not be defined on the basis of treatment response. The
15 issue of treatment response can be more appropriately explored within an
16 economic model by incorporating information on response assessment and
17 treatment stopping rules.

2.7 Time Horizon

The time horizon should be of sufficient duration to capture any meaningful differences in the future costs and outcomes likely to accrue to the competing technologies. The timeframe adopted should be clearly stated and its choice justified, with the same time horizon being applied to both costs and outcomes.

19
20 The study period should be clearly described and appropriate to the disease
21 and its treatment. This time horizon should be of sufficient length to capture
22 meaningful differences in costs and outcomes between the competing
23 technologies. In the interest of consistency, the same time horizon should be
24 applied to both costs and outcomes, and also to all technologies in the
25 evaluation.

26
27 A lifetime horizon is usually considered appropriate as the majority of
28 technologies have costs and outcomes that impact over a patient's lifetime.
29 This is particularly pertinent for chronic diseases such as diabetes. A shorter
30 timeframe may be considered when the costs and outcomes relate to a
31 relatively short period of time, such as in an acute infection, and when
32 mortality is not expected to differ between the competing technologies. A
33 decision to use a shorter timeframe should be justified and an estimate
34 provided of any possible bias introduced as a result of this decision.

35
36 Caution needs to be exercised in cases where only short- or medium-term
37 follow-up data are available for an intervention with expected long-term
38 effects. The use of extrapolation modelling is typically required when adopting
39 a lifetime horizon as long-term primary data on the safety and effectiveness
40 of a new technology will only be available after the product has been in
41 routine clinical use for some time. When extrapolating data beyond the

1 duration of the clinical trials, inherent assumptions regarding future treatment
2 effects and disease progression should be clearly outlined and tested as part
3 of the sensitivity analysis (see also Section 2.16). In these cases it is advisable
4 to present a sensitivity analysis with results for a time horizon that is equal to
5 the duration of follow-up in the available data.
6

2.8 Efficacy and Effectiveness

For the reference case, evidence to support the effectiveness of a technology should be derived by systematic review of all high-calibre, relevant data. Where available, evidence from randomised clinical trials (RCTs) should be used to quantify efficacy in the reference case analysis. Meta-analysis may be used to synthesise outcome data provided the homogeneity and quality of the studies included justifies this approach.

7
8 The distinction between the efficacy and the effectiveness of a technology is
9 recognised. In general, the efficacy of a health technology relates to its
10 performance under ideal circumstances, often estimated through randomised
11 controlled trials (RCTs). In contrast, effectiveness refers to the performance
12 of a technology under normal circumstances, such as in routine clinical
13 practice, often measured from observational studies, registry data or
14 pragmatic RCTs.

15
16 Outside the arena of marketing authorisation, decision makers are primarily
17 concerned with how technologies perform in the context of usual care.
18 Economic assessments should be based on the effectiveness of the competing
19 technologies and uncertainty surrounding these estimates assessed through
20 sensitivity analyses and modelling techniques to enhance the robustness of
21 the HTA findings. Detailed guidance with respect to estimating clinical
22 effectiveness is provided in the Guidelines for Evaluating the Clinical
23 Effectiveness of Health Technologies in Ireland.⁽¹⁴⁾
24

25 In the reference case, evidence on outcomes should be obtained by means of
26 a systematic review with all data sources clearly described.⁽¹⁵⁾ It is
27 recommended to systematically evaluate the body of evidence with the aid of
28 the GRADE (Grading of Recommendations Assessment, Development and
29 Evaluation) approach. The GRADE approach is a systematic, transparent, and
30 explicit method of grading the quality of scientific evidence.⁽¹⁶⁾ Evidence
31 generated from this phase is necessary to inform decision making, but may
32 also be used to populate economic decision-analytic models. These models
33 can be used to project the potential health and economic consequences of
34 using different technologies over an adequate time frame.

2.8.1 Locating and Selecting Studies

35
36 In assessing the evidence, the objective is to provide a comprehensive
37 reproducible, transparent, unbiased estimate of the outcome parameters for
38 the technologies being compared, including an estimate of their relative
39 effectiveness.

1
2 A clear description of the systematic process used to obtain relevant
3 information should be provided.⁽¹⁷⁾ This should include a description of the
4 search strategy, inclusion and exclusion criteria applied and restrictions used
5 in locating studies (e.g. language, population, year). For best practice, two or
6 more reviewers should be involved in the selection process using a pre-
7 defined protocol to maximise transparency and objectivity. The mechanisms
8 used to resolve disagreement should be clearly outlined. A log of the ineligible
9 studies should be maintained including a rationale for their individual
10 exclusion in relation to the study question. This ensures robustness of the
11 search and selection processes. Individual studies selected based on the
12 inclusion criteria should be critically assessed for their validity and relevance
13 to the study question.⁽¹⁵⁾

14
15 All available evidence should be sought and considered as part of the review
16 process. This may also include data that has been identified as commercial or
17 academic in confidence. If the validity of a confidence claim is established, a
18 clearly defined process should be used to facilitate the use of this data while
19 maintaining confidentiality. It should be noted that data confidentiality is
20 often for a limited time period. To maximise transparency, data used in the
21 formation of HTA decisions should ideally be publicly available, even if it is
22 limited to summary data.

23
24 To ensure robustness and to minimise publication bias, all attempts should be
25 made to include unpublished and partially published studies. These studies
26 should be assessed, where possible, using the same validity criteria applied to
27 published data.⁽¹⁵⁾

28
29 Whenever available, data from randomised controlled trials (RCTs) should be
30 presented in the reference case. A clear rationale for the identification and
31 selection of trials should be provided. Inconsistencies between the evidence
32 across different data sets and analytical methods should be reported and the
33 imprecision or uncertainty regarding the available data explored as part of a
34 sensitivity analysis (see Section 2.16).

35
36 Experimental, quasi-experimental and non-experimental or observational data
37 may be submitted to supplement the available RCTs and to enhance the
38 generalisability and transferability of the results. These data can be
39 particularly valuable when estimating baseline event risks (with existing
40 treatments) and for extrapolation of data. The validity of these studies should
41 be assessed as part of the critical appraisal. Potential bias arising from the
42 design of these studies should be assessed and documented.

43
44 Economic evaluations may be run alongside a clinical trial, where the patient
45 outcomes and associated costs generated in the trial are used to populate the
46 economic model, rather than data from multiple trials or gathered in a
47 systematic review. In such cases there are a number of risks of bias (e.g.,
48 protocol-driven costs, lack of longer-term follow-up data, inappropriate

1 outcomes) that can impact on the results. Adequate steps must be taken to
2 show that the data are appropriate and generalisable to the relevant
3 population in Ireland (e.g., it may be reasonable to make the trial data
4 available for independent assessment).

5
6 Assessment of non-drug technologies including procedures and programmes
7 may be more complicated as the evidence-base may be limited and trial
8 designs complex. As such, assumptions and uncertainties arising from the use
9 of this data should be clearly stated and explored as part of a comprehensive
10 sensitivity analysis (see also Section 2.15). For medical devices, which can
11 change substantially over time in terms of design, it must be clear that
12 selected studies are based on the same device. Evidence of efficacy in a
13 specific device should not be generalised to other similar devices or
14 subsequent generations of a device unless it can be shown that they are at
15 least equivalent and that the synthesised evidence is appropriately adjusted
16 to account for differences.

17 **2.8.2 Summarising the Evidence**

18 The methods used to analyse or combine data should be clearly outlined and
19 justified and the data provided in both aggregated and disaggregated form.
20 Meta-analysis may be used to synthesise outcome data, provided there is
21 sufficient, relevant and valid data to justify this approach. Particular attention
22 should be paid to assessing heterogeneity between studies and testing for
23 evidence of publication bias. In the event of limited head-to-head RCT data,
24 mixed treatment comparisons can be used. Network meta-analyses combine
25 direct and indirect evidence. Inconsistencies between the evidence across
26 different data sets and analytical methods should be reported and the
27 imprecision or uncertainty regarding the available data explored as part of a
28 sensitivity analysis (see Section 2.16). The use of appropriate subgroup
29 analyses may be considered where there is known clinical heterogeneity in
30 the data (see also Sections 2.6 and 2.15). Detailed guidance with respect to
31 evidence synthesis is provided in the Guidelines for Evaluating the Clinical
32 Effectiveness of Health Technologies in Ireland.⁽¹⁴⁾

33
34 The homogeneity and quality of the primary studies included in the meta-
35 analysis should be discussed when developing the overall estimate of the
36 treatment effect, with the justification for study inclusion clearly documented.
37 A risk of bias assessment using a recognised method (e.g., Cochrane risk of
38 bias tool) should be presented.⁽¹⁸⁾

39
40 The treatment effect may be reported in a number of different ways. Both
41 absolute (absolute risk reduction, differences in number needed to treat
42 [NNT]) and relative effect (odds ratio, risk ratio, relative risk reduction) should
43 be presented for binary data. Mean values should be presented for continuous
44 variables. The measures of precision of these estimates should also be
45 detailed.

46

1 If the data limits the use of a quantitative summary, a qualitative summary
2 may be provided. The characteristics and limitations of the study data
3 included in the analysis should be clearly documented.
4

2.9 Safety

All adverse effects that are of clinical or economic importance should be included in the analysis, with particular attention given to those that differ substantively between the technologies being compared. This evidence should be assembled in a clear, systematic, robust fashion with the limitations of the data and methods clearly described.

5
6 Specific definitions have been derived for risks associated with the use of
7 pharmaceutical products including definitions for adverse events, serious
8 adverse events and adverse drug reactions.⁽¹³⁾ International standards are
9 also available for manufacturers of medical devices. These specify processes
10 to identify the hazards (potential sources of harm) associated with medical
11 device use and to estimate and evaluate the risks, to control the risks, and to
12 monitor the effectiveness of the controls.⁽¹⁹⁾ The amount and type of safety
13 data available for a technology will depend on several factors most notably on
14 the timing of the assessment within the lifecycle of the technology.

15
16 A structured and systematic approach should be adopted in assessing the
17 safety of the product. Rare or infrequent adverse events as well as late-onset
18 events are unlikely to be detected as part of RCTs, so the analyst must
19 usually rely on case reports, cohort studies, patient registries and
20 pharmacovigilance or post-marketing spontaneous reports. The sources of
21 information examined should be clearly stated. Standard approaches should
22 be taken for the extraction, synthesis and analysis of the evidence and the
23 limitations of the data and methods used should be clearly stated when
24 interpreting the data.⁽²⁰⁾

25
26 All adverse events that are of clinical or economic importance should be
27 included in the analysis. Particular attention should be paid to those instances
28 where there are substantive differences between the technologies being
29 compared. In addition to the impact of adverse events on quality of life and
30 mortality, consideration should also be given to their impact on patients'
31 ability to comply with therapy (adherence and persistence) as well as possible
32 consequences for resource utilisation (e.g. prolongation of hospitalisation, use
33 of additional medications, etc.).
34

2.10 Epidemiologic Data

A variety of epidemiologic data are typically incorporated into an economic model as parameters. Values should reflect the most unbiased estimate for the relevant target population. Imprecision in the parameter values should be appropriately estimated. The sources of data and details of values must be

clearly described.

1
2 Models will frequently require numerous additional parameters to define the
3 target population and intervention, for example: baseline demographic
4 characteristics (e.g., age and sex); disease characteristics (e.g., stage or
5 severity, co-morbidities, risk factors); or the context of past treatment (e.g.,
6 relapse, poor tolerance, non-adherence). Some of these parameters may be
7 reported as part of clinical trials, while many will not. As such, the values for
8 these sorts of parameters will often be informed by local data on disease
9 incidence and prevalence, service utilisation figures, and expert opinion.

10
11 As these parameters are not typically derived from systematic review, care
12 must be taken to adequately address potential bias in the parameter
13 estimates. Of particular importance is whether the data are applicable to the
14 target population. Localised databases or international data may be collected
15 for a population that is fundamentally different from the intended target
16 population and hence any parameters derived from those sources are likely to
17 be biased. For example, a life expectancy parameter may be estimated for a
18 population with fewer co-morbidities than the target population, thereby
19 overestimating life expectancy. It is also critical to adequately account for the
20 uncertainty or lack of precision in the estimates, and to consider data quality.
21 Parameter values should ideally be defined as distributions for inclusion in a
22 probabilistic sensitivity analysis. As such, any sensitivity analyses should also
23 include these parameters.

24
25 The sources of data for parameter estimates may be considered in terms of a
26 hierarchy of evidence.⁽²¹⁾ Preference should be given to data sources that
27 provide the most unbiased estimate for the stated target population.
28 Parameter data should be subject to a risk of bias assessment. Expert opinion
29 is generally considered to be at the greatest risk of bias. Where parameter
30 estimates are generated using expert opinion, it should be elicited in a
31 manner that minimises bias and the process should be documented in
32 sufficient detail to ensure transparency.⁽²²⁾ Any potential conflict of interest in
33 relation to the experts should be documented. If possible, parameters derived
34 using expert elicitation should be contrasted with other sources to test the
35 consistency and plausibility of the estimates.

36
37 Unless a data source is identified that is directly applicable to the target
38 population (e.g., a patient registry), attempts should be made to identify
39 multiple sources for parameter estimates. If parameters can be estimated
40 from a number of sources, it may be appropriate to pool values to obtain a
41 mean estimate. The method of pooling should be appropriate to the type of
42 data and should take into account if the risk of bias is not uniform across
43 sources. It may be more appropriate to use the estimate from the most
44 applicable data source and then use all sources for deriving an estimate of
45 imprecision. Adequate justification should be given to the choice of sources of
46 data to inform a parameter value and the method of pooling, if used.

47

1 In some instances the data used to inform parameter values may be
2 published as adjusted values, taking into account characteristics of the study
3 population or setting. Caution must be applied in relation to adjusted values
4 to ensure that the data used are applicable and fit for purpose.

5
6 Consideration should also be given to instances where parameters may be
7 correlated with each other. For example, trial data may show that an increase
8 in adverse events may be associated with an increase in patients ceasing
9 treatment. The correlation should be estimated so that it can be accounted
10 for in the economic model.

11
12 All parameters included in the model should be tabulated along with relevant
13 information such as the source(s) of the data, details of the associated
14 probability distribution, the mean value, and the 95% confidence bounds.

2.11 Measurement of Resource Use and Costs

Only direct costs relevant to the publicly-funded health and social care system should be included in the reference case. Resource use in physical units and unit costs should be presented in addition to total costs. Costs for the most recent calendar year should be used with retrospective input costs inflated using the Consumer Price Index for health. Transfer payments (VAT) should be excluded. The method used to generate resource use and cost data should be systematic, clearly described and justified.

17
18 Regardless of the perspective adopted in an evaluation, there is a
19 requirement for resource use and costs to be identified, measured (in physical
20 units) and valued (unit costs applied). These processes must be completed in
21 a transparent and consistent manner.⁽⁴⁾

2.11.1 Resource Identification

22 The primary perspective for evaluations should be the publicly-funded health
23 and social care system (HSE) in Ireland. Accordingly, for the reference case,
24 the resources that should be considered are direct medical costs for the HSE.
25 For example, this would include drugs, medical devices, medical services
26 including procedures, hospital services and emergency visits, and primary
27 care visits. Costs that are borne by patients, but are reimbursable from the
28 HSE may also be included in the calculations. Other costs borne by patients
29 including productivity costs should be excluded from the reference case.
30 These may be included in any secondary analysis that is presented in addition
31 to the reference case, where a societal perspective is adopted (see also
32 Section 2.3).
33

34
35 Current and future costs arising as a consequence of a technology and that
36 occur during the specified timeframe of the study should be included in the
37 reference case analysis. Evidence should be presented to demonstrate that
38 the data for resource use and costs has been identified systematically. A

1 variety of costs are likely to be relevant in the analysis, including capital,
2 labour, technology and treatment costs. Capital costs should be appropriately
3 depreciated (see Appendix 5). Relevant maintenance costs may apply over
4 the lifetime of certain equipment (e.g., MRI scanner) and should be included
5 in calculations.

6
7 In certain circumstances, cost and resource consumption that are common to
8 all the technologies being compared may be excluded from the economic
9 analysis. The cost and resource consumption must be equal in terms of
10 quantity, timing, and duration. The process of omitting resources should be
11 clearly described and justified. Where the comparator is 'no intervention',
12 there will possibly still be treatment and labour costs and these must be
13 included.

14
15 The introduction of a new technology may lead to reductions in resource use
16 and costs elsewhere in the system. This may include reduction in use of
17 another technology, savings from switching a drug from intravenous to oral,
18 or a reduction in the use of concomitant therapies due to a reduction in
19 adverse events. The inclusion of cost offsets must be clearly justified as they
20 may not be achievable in practice. For example, a new technology could lead
21 to a reduction in staff requirements which may be difficult for the budget
22 holder to translate into savings (e.g., redeployment of staff).

23
24 It is recognised that some technologies have the capacity to impact
25 significantly on costs (or savings) to other government departments. While
26 these costs should not be included in the reference case, it may be
27 appropriate to include them separately in the report. They should be
28 accompanied by clear methods of their valuation.

29 **2.11.2 Resource Measurement**

30 Resource use data can be obtained from the literature or by primary data
31 collection. Sources include RCTs, meta-analysis (synthesising data from
32 several sources), clinical practice guidelines, local administration and
33 accounting data, and expert opinion. The quality, validity, relevance and
34 generalisability of this data to the publicly-funded Irish healthcare setting
35 should be clearly described. This data should be subjected to comprehensive
36 sensitivity analysis (Section 2.16) to determine the impact of the assumptions
37 used in deriving the data. To maximise transparency, consumption of
38 resources included in the economic evaluation should be reported in physical
39 units of use.

40 **2.11.3 Resource Valuation**

41 Irish cost data should be used where possible. Currently, there are no agreed
42 Irish cost models available. As a result, the generation of valid Irish cost data
43 is challenging and time consuming. Until a valid Irish cost model is
44 established, there is a need for flexibility regarding cost valuation. To
45 maximise reproducibility and transferability, all assumptions and cost
46 estimates must be clearly reported and subjected to one-way and probabilistic

1 sensitivity analysis (see also Section 2.16). In particular, where costs are
2 applied from other countries, the assumptions necessary to transfer this data
3 must be explicitly reported, with all costs converted to their Irish equivalent in
4 euro using Purchasing Power Parity indices.⁽²³⁾ An example of how to transfer
5 costs is included in Appendix 2.

6
7 There are two general approaches to determining costs: micro-costing and
8 gross or macro-costing approaches. The former approach provides a direct
9 assessment of unit costs for each input in the treatment of a particular patient
10 type. While highly precise, this method is resource intensive and subject to
11 bias and issues of generalisability depending on the source of the micro-
12 costing data. Using aggregated costs such as in the macro-costing approach,
13 national average levels for large units of input or output are applied. Macro-
14 costing will typically involve the use of diagnosis-related group (DRG) or, in
15 exceptional cases, average per diem costs.⁽²⁴⁾ The choice of DRG should be
16 clearly justified. While less resource intensive and detailed, these data may be
17 more generalisable nationally. The use of DRG costs may not always be
18 appropriate (e.g. when the definition of the DRG is broad), or where it is
19 unlikely that the mean cost reflects resource use in relation to the technology
20 under appraisal. Sometimes the cost will have to be estimated as a weighted
21 average of several DRGs, where weights are based on the expected number
22 of cases with each DRG code. The precision of the estimates required and,
23 therefore, the approach to be adopted will depend on the importance of each
24 cost category to the evaluation. For example, a detailed micro-costing
25 approach for the cost of drugs should be used in a comparison of different
26 drug therapies, whereas costs for rare or infrequent hospitalisations for
27 adverse effects attributed to the drugs may be assigned using a case-mix
28 group cost if available or using a per diem rate.

29
30 Technology costs in the assessment should therefore reflect their cost to the
31 HSE. The source of cost data must be reported with the details of what is
32 included in the estimate. Data should be the most recently available, with the
33 cost year specified. For the reference case, retrospective input costs should
34 be inflated to the most recent calendar year using the Consumer Price Index
35 for health or one of its sub-indices where reasonable justification is given for
36 its use (see Appendix 2 for an example).⁽²⁵⁾ If transferring costs from another
37 country, the inflation should be calculated using the Consumer Price Index for
38 the local currency prior to conversion to the Irish equivalent in euro using
39 Purchasing Power Parity indices (see Appendix 3 for an example).⁽²⁶⁾

40
41 For non-drugs, the public list price should be used in the reference case
42 analysis. To reflect the true cost of the technology to the HSE, additional
43 discounts should also be accounted for, but only if these are consistently
44 available within the HSE and are known to be guaranteed for the time
45 specified. As noted, these costs should be varied as part of a comprehensive
46 sensitivity analysis.

47

1 Pharmacy and wholesale margins and professional dispensing fees are set by
2 the Department of Health and vary according to the product type, prescription
3 volume and drug scheme through which the drug is supplied.^(27, 28) Care
4 should be taken to include and separately detail the prices, margins and fees
5 relevant to the economic evaluation.

6
7 In general, the public list price paid for a drug should be used in the reference
8 case analysis. Prices for drugs supplied through the community drugs
9 schemes are listed in the reimbursement files of the Primary Care
10 Reimbursement Service (PCRS) which are updated monthly.^(28, 29) For new
11 drugs, a system of external reference pricing is used by the government
12 based on a currency-adjusted average price to the wholesaler in 14 EU
13 Member States.⁽³⁰⁾ In the absence of a published list price, the price
14 submitted by a manufacturer for a technology may be used, provided this
15 price would apply throughout the HSE. The drug cost used in the reference
16 case should reflect that of the product, formulation and pack size that gives
17 the lowest cost, provided that this represents a realistic choice for use in
18 clinical practice. Drug administration costs, the cost of drug wastage (e.g.
19 from injection vials or from patient non-compliance), and the cost of
20 therapeutic drug monitoring should be itemised and included where
21 appropriate.

22
23 Drug cost estimates should reflect mandatory rebates from pharmaceutical
24 manufacturers and importers. These costs may vary with changing
25 pharmaceutical policy. A detailed guide for including drug costs in economic
26 evaluations is available from the National Centre for Pharmacoeconomics.⁽²⁹⁾
27 So that the evaluation is relevant to decision making, in certain circumstances
28 it may be appropriate to take into account discounted prices in order to reflect
29 the true cost to the HSE. The use of price reductions for the HSE should only
30 be used if these are consistently available throughout the HSE and are known
31 to be guaranteed for the time specified.

32
33 Labour (pay) should be calculated using consolidated salary scales.⁽³¹⁾
34 Associated non-pay costs should be estimated in accordance with the
35 methods outlined in the Regulatory Impact Analysis guidelines issued by the
36 Department of the Taoiseach,^(32, 33) taking into account the most current
37 information on the cost of superannuation for the public sector.^(34, 35) If
38 specialist equipment or consumables are also required, these should not be
39 included as part of the general non-pay costs, but rather included as
40 separate, specific cost items. An example of how to calculate labour (pay) and
41 non-pay costs is included in Appendix 4. Due to the introduction of differential
42 pay scales in 2011 for new entrants, care must be taken to ensure that
43 estimated labour costs are reflective of the mix of salary scales in use. In
44 most circumstances it may be pragmatic to use an unweighted average of the
45 midpoint of the two scales and then use scenario analyses to separately test
46 the impact of using only the existing or the new entrant pay scales.

47

1 Certain professional fees (such as the dispensing fees and patient care fees
2 for pharmacists for drugs dispensed through the community drugs schemes
3 and the High Tech Drugs Scheme) are set out in legislation and are available
4 from the PCRS website.⁽²⁸⁾

5
6 Value-added tax (VAT) is charged on goods and services provided within the
7 state and is controlled by national and European law. VAT rates vary from 0%
8 to 23% (correct as of October 2017) depending on the classification of the
9 product. For example, the VAT rate for oral medicines is 0% whereas non-oral
10 medicines (including topical preparations and injectables) attract VAT at a
11 rate of 23% (correct as of October 2017). However, similar to other transfer
12 costs, when assessed from the perspective of the government, VAT should be
13 excluded from economic evaluations of cost-effectiveness.⁽²⁶⁾ However, VAT
14 at the appropriate rate should be applied to the relevant resources when
15 estimating budget impact.

16
17 In summary, while published drug cost data exist, the true cost to the HSE is
18 impacted by a range of factors that must be considered when preparing the
19 assessment. The methods of identifying other cost data are not well defined.
20 The origin of the cost data should be clearly identified and justified. Where
21 alternative sources are available, the cost chosen should be justified and
22 where appropriate, the implications of using alternate data examined by
23 sensitivity analysis (see also Section 2.16).

2.12 Valuing Outcomes

For the reference case, health effects should be valued in QALYs. Changes in quantity and quality of life should be reported separately along with a clear explanation of how the measures were combined, the assumptions made and the methods used to estimate QALYs. The use of generic preference-based methods such as the EQ-5D or SF-6D is recommended to measure utilities. In the absence of Irish public preference data, the population from which preferences are derived should be clearly described along with its relevance to the Irish population.

25
26 HTAs provide assessments of both the costs and benefits that accrue as a
27 result of the use of alternative technologies. Typically, these benefits include
28 a change in patients' health as a result of the technology. The data
29 underpinning the measure of benefit must be appropriately appraised in terms
30 of quality and quantity of evidence.

2.12.1 Quality-Adjusted Life Years

31
32 A quality-adjusted life year (QALY) is a measure of an individual's length of
33 life that has been adjusted for the health-related quality of that life. Gains or
34 losses in the quantity of life (mortality) and quality of life (morbidity) are
35 therefore combined into a single health outcome measure.⁽³⁶⁾

36

1 QALYs are calculated by assigning a value or weight (utility) to each possible
2 health state experienced by the patient. Utilities are measured on an interval
3 scale and range in value from 0 (death) to 1 (perfect health). Health states
4 considered worse than death are permitted (score of less than zero).
5 Summing the product of these values allows a quality adjustment to be made
6 to the number of life years gained from a technology so that the relative
7 desirability of the health state is reflected in the outcome, e.g.

$$(Utility A \times \text{Years spent in health state A}) + (Utility B \times \text{Years spent in health state B}) = X \text{ QALYs}$$

12 Use of the QALY as an outcome measure has two main advantages: it
13 incorporates a measure of value or preference for different health states; and
14 as a single generic outcome measure, it facilitates comparisons between
15 different health programmes as it is universally applicable to all patients and
16 diseases. This increases its usefulness to decision makers who are charged
17 with the allocation of finite resources between a diverse range of competing
18 technologies and as such is recommended for the reference case.

20 Despite the apparent advantages of the QALY, its valuation may be
21 inconsistent as utility weights used in its calculation are instrument-
22 dependent. The utility measure used to capture health-related quality of life
23 should be clearly stated and justified in order to maximise transparency and
24 to facilitate comparisons between studies. Changes in the quantity and quality
25 of life should be reported separately along with a clear explanation of how the
26 measures were combined. Adopting QALYs as the preferred outcome measure
27 facilitates comparisons with previous HTAs conducted in Ireland.

28 **2.12.2 Health-related Quality of Life**

29 Health-related quality of life (HRQoL) has been defined as 'a broad theoretical
30 construct developed to explain and organise measures concerned with the
31 evaluation of health status, attitudes, values and perceived levels of
32 satisfaction and general wellbeing with respect to either specific health
33 conditions or life as a whole from the individual's perspective.'⁽³⁶⁾

35 As noted, weighted measures HRQoL of HRQoL (utilities) are used to calculate
36 QALYs. This weighting of usually comprises two elements: a description of the
37 health state and a valuation of that description.

39 Utility weights derived by different utility measurement techniques are known
40 to give systematically different results.⁽³⁷⁾ One reason for differences in the
41 utility value obtained for similar health states is due to differences in the
42 valuation of the health state (e.g. whose preferences are measured and how
43 these preferences are captured). The preferences captured can include that of
44 the patient or the informed general public. Utilities may be measured directly
45 (using standard gamble or time trade-off) or through a generic tool such as
46 the EQ-5D⁽³⁸⁾ or SF-6D.⁽³⁹⁾ The commonly used EQ-5D is available in a three-
47 level (EQ-5D-3L) version and, since 2009, a five-level (EQ-5D-5L) version. The

1 two measures value health states in different ways, although a mapping
2 function based on UK data is available to convert between the two
3 instruments.⁽⁴⁰⁾ The choice of instrument used in an evaluation should be
4 justified. It is advisable to include a sensitivity analysis based on the
5 alternative instrument (e.g., if the main analysis is based on EQ-5D-3L data,
6 then include a sensitivity analysis based on the values mapped to EQ-5D-5L).
7 The generic tools use data on the HRQoL obtained from patients, but
8 generate a utility score using preference values obtained from an 'informed'
9 general public.

10
11 For the reference case, information on the changes in the health state should
12 be reported directly by the patient (or their carer, where relevant). A
13 valuation of these changes in the health state should then be obtained using
14 preferences elicited from a representative sample of the general population.

15
16 A transparent, systematic search (see also Section 2.8.1) should be used to
17 gather health utility values from the literature. The choice of data should be
18 clearly justified and the methods by which the data was generated clearly
19 described. Where several data options are available, the uncertainty arising
20 from this should be explored using a sensitivity analysis (see also Section
21 2.16).

22
23 Use of an generic preference-based measure, such as the EQ-5D or SF-6D, is
24 recommended for the reference case as these measures have widespread
25 availability, are easy to use and interpret and because they are based on
26 preferences of the general public. The population from which these
27 preferences are derived should be clearly described along with their relevance
28 to the Irish population. Alternatively, direct HRQoL methods such as time
29 trade-off or standard gamble may be used provided these have been
30 gathered in a relevant population.

31
32 In the absence of relevant utility data from one of these generic techniques,
33 alternative methods may be used including mapping data from other HRQoL
34 measures to one of the generic instruments. Mapped utilities should be
35 supported by a clear description of the regression model and study on which
36 the mapping function is based and should be relevant to the population in
37 question. The measure chosen must be fit for purpose, that is, it should
38 accurately describe the health states arising in the illness. Details should be
39 provided regarding the derivation, validation and relevance of any
40 psychometric instrument used along with a description of its supporting
41 published evidence.

42 **2.12.3 Life years gained**

43 Life years gained (LYG) expresses the additional years of life that a person
44 lives as a result of receiving a treatment. For example, if a person is expected
45 to live for five years with a given indication when untreated and ten years
46 when treated, then five life years are gained by treatment. This outcome
47 allows the effects of a treatment to be expressed in terms of the impact on

1 mortality. When applicable, LYG has the benefit of being easily understood.
2 There is, however, no accepted willingness-to-pay threshold associated with
3 LYG.

4
5 LYG is only a meaningful measure of effect if the treatment is expected to
6 impact on mortality. The measure does not capture important health
7 improvements that may not impact on mortality, such as improved physical
8 ability, reduced neuropsychological stress, and reduced chronic pain.⁽⁴¹⁾ If
9 there is a long lead-in time to observed mortality effects, such as might occur
10 with a vaccination programme, then LYG may be heavily discounted while
11 lengthy periods of improved health status may not be captured in the
12 analysis.

13
14 LYG is often extrapolated based on an intermediate outcome. For example,
15 for an intervention that reduces blood pressure there may be anticipated
16 benefits in terms of reduced mortality associated with reduced blood
17 pressure. While trial data may provide evidence of a statistically significant
18 effect on reducing blood pressure, the effect on mortality will have to be
19 extrapolated from evidence regarding the impact of blood pressure on
20 mortality. If LYG is used as the main outcome, then an evaluation will be
21 heavily reliant on the accuracy of the extrapolation and assumptions
22 regarding whether or not the treatment effect is sustained beyond what is
23 captured in the supporting trials.

2.13 Modelling

Models used to synthesise and extrapolate available evidence should be developed in accordance with good modelling practice guidelines. The model should be clearly described, with the assumptions and inputs documented and justified. The methods for the quality assurance of the model should be detailed and the model validation results documented. The model and its key inputs should be subjected to comprehensive sensitivity analysis.

25
26 The use of modelling is typically required as part of an economic evaluation to
27 make clinical and cost-effectiveness estimates relevant to the time frame
28 under review. It may be necessary to extrapolate short-term outcome data or
29 surrogate measures to long-term outcomes using modelling techniques. There
30 are a variety of options to do this including superimposing the efficacy
31 estimates from clinical trials on baseline probability estimates of survival from
32 population-based sources.⁽⁴²⁾ Modelling techniques may also be used to
33 generalise from clinical trial settings to routine practice, and to estimate the
34 relative effectiveness of technologies where these have not been directly
35 compared. There is no one optimal modelling technique, rather the choice of
36 model should depend on the research question to be addressed.

37
38 Available modelling techniques include decision-tree analysis, state-transition
39 or Markov models, discrete-event simulation (DES), system dynamic models,
40 and partitioned survival models. Decision trees can be useful for relatively

1 simple models, or decision problems with special characteristics (e.g., very
2 short time horizons). State-transition or Markov models are useful where the
3 disease or treatment pathway can be represented as a series of mutually
4 exclusive states. Cohort Markov models generally do not depend on past
5 history, which can be disadvantageous although this can be addressed by the
6 use of individual-level simulations. When the disease or treatment pathway
7 includes interactions between individuals and/or their environment, discrete
8 event simulation methods are preferable. These models are also useful when
9 variable rather than fixed time intervals are used.⁽⁴³⁾ System dynamic models
10 are used to model the effects that may arise from a communicable disease
11 programme.⁽⁴⁴⁾ Partitioned survival analysis is an approach similar to state
12 transition modelling in which state membership is determined from a set of
13 non-mutually exclusive survival curves. The major limitation of partitioned
14 survival analysis is the underlying assumption that the survival endpoints are
15 independent.⁽⁴⁵⁾

16
17 The model should be transparent with all assumptions explicitly stated.
18 Conclusions drawn from the model should be noted to be conditional on these
19 assumptions.⁽³⁾ Good modelling practice should be adhered to, so that the
20 quality of the model and the analysis can be ensured.⁽³⁾ To facilitate a critical
21 appraisal of the outputs of a model, full documentation of the structure, data
22 elements (identification, modelling and incorporation) and validation (internal,
23 between-model and external) of the model should be addressed in a clear and
24 transparent manner, with explicit justification provided for the options chosen.
25 In the interests of transparency, an executable version of the model should
26 ideally be available for scrutiny, having due regard for confidential commercial
27 information and proprietary rights.

28 **2.13.1 Model structure and validity**

29 The model should be structured so that its inputs and outputs reflect the
30 nature of the decision problem and should be sufficiently flexible so that it can
31 be readily updated as data become available.

32
33 The structure of the model should reflect the true nature of the disease
34 process being modelled as closely as possible. In the interest of simplicity, the
35 model could be adapted to exclude clinical events not expected to differ
36 between the comparator technologies in terms of severity, timing, and
37 duration. In other words, if their exclusion has no impact on costs or
38 effectiveness in terms of utilities, then they may be excluded. For state
39 transition models such as Markov models, the cycle length should be
40 sufficiently short to ensure that multiple changes in disease, treatment
41 decisions or costs do not occur within a single cycle.

42
43 Limitations in data may constrain choices regarding the model structure.
44 Uncertainties in the parameters should be explored through sensitivity
45 analysis (see also Section 2.16) and may include the use of alternate model
46 structures. Heterogeneity in the modelled population (see also Section 2.15)
47 should be accounted for where possible by disaggregating the population into

1 biologically or clinically plausible subgroups when there are differences in
2 event probabilities, outputs and costs.

3
4 The internal validity of the model should be tested thoroughly prior to use to
5 ensure that the mathematical logic of the model is robust. The external
6 validity of the model can be tested in a number of ways including a
7 comparison of the results with those generated by other models and
8 explaining differences if they exist. Calibration of the model using
9 independent data may also be used, (although in practice such data may be
10 hard to find) again with discrepancies in the findings explained. Counter-
11 intuitive results generated by the model should be examined and explained.
12 The validation, both internal and external, and calibration processes should be
13 clearly documented.

14
15 Models may be deterministic or probabilistic. In a deterministic model, all
16 parameters are set at an expected average value, and the outcome of interest
17 is fully determined. In a probabilistic model, also called a stochastic model,
18 parameter values can vary within plausible ranges so that each time the
19 model is run a different answer is obtained. By running the model many
20 times, referred to as Monte Carlo simulation, it is possible to determine a
21 range of potential values for the outcome of interest. Probabilistic models are
22 preferred as they allow for parameter uncertainty to be adequately
23 incorporated into calculations. Outcomes of interest, such as the incremental
24 costs or incremental benefits, should be calculated as the mean across
25 simulations.

26
27 The Monte Carlo method provides an approximate estimate for an outcome of
28 interest, such as the incremental costs between two technologies. The
29 accuracy of the estimate depends on the number of simulations as Monte
30 Carlo results are subject to sampling variability.⁽⁴⁶⁾ One approach to
31 measuring whether sufficient simulations have been used is to examine the
32 Monte Carlo error (MCE), which is the standard deviation of the Monte Carlo
33 estimator. For large numbers of independent simulations, the MCE is
34 approximately one over the square root of the number of simulations. The
35 MCE for a given output (e.g., incremental costs) should preferably be less
36 than five percent of the standard deviation of the outcome of interest.⁽⁴⁷⁾ It is
37 also possible to monitor convergence on a stable estimate of the mean and
38 upper and lower bounds for an outcome of interest. Justification should be
39 provided for the choice of number of simulations along with evidence of
40 convergence on a stable estimate for the outcome of interest.

41
42 Comprehensive sensitivity analyses (see also Section 2.16) of the key model
43 parameters should be included using deterministic (one-way or multi-way)
44 and probabilistic sensitivity analyses and an attempt made to quantify the
45 uncertainty of the results.

46
47 It is important to note that a model is intended to be an accurate
48 representation of what would happen if a technology was introduced. It

1 should be based on the best available information at the time of being
2 reported. However, it must be acknowledged that for most technologies the
3 evidence base and underlying parameters are not static. Even in the absence
4 of further trials measuring treatment effect, the epidemiology of disease
5 changes, as do the comparators, costs, and other factors influencing cost-
6 effectiveness. An evaluation may therefore become out of date relatively
7 quickly. Where there is a plausible expectation that parameters may change,
8 scenario analyses can be used to test the impact of those anticipated
9 changes.

2.14 Discounting Costs and Benefits

A standard rate of 5% per annum should be used to discount costs and outcomes in the reference case.

12 Costs and health outcomes that occur in the future should be discounted to
13 present values to reflect society's rate of time preference. Accordingly, any
14 costs or outcomes occurring beyond one year should be discounted using
15 standard methods.

17 For comparability of results across evaluations, it is important that a common
18 discount rate is used. For the reference case, a standard rate of 5.0% per
19 annum for costs and outcomes should be used (see Appendix 6 for a sample
20 calculation). This rate is set by the Department of Finance and has been in
21 effect since January 2014.⁽⁴⁸⁾ The discount rate should be varied in the
22 univariate sensitivity analysis (see also Section 2.16). Limits of 0% and 10%
23 are suggested. The lower limit allows the impact of discounting to be shown
24 while the upper limit is reflective of a high rate of discounting. It can also be
25 useful to investigate the impact of a $\pm 1\%$ in the discount rate.

2.15 Subgroup analysis

Stratified analysis of subgroups is appropriate to account for differences in cost-effectiveness that may arise due to important factors that impact on the target population or its management. Subgroups should ideally be identified a priori based on plausible biological, clinical or care-setting arguments.

29 The cost-effectiveness of a technology may be altered because of differences
30 in costs, treatment outcomes or preferences arising from variations by
31 treatment setting, by geographical location or because of patient
32 heterogeneity (e.g. baseline risk, age, gender). Stratified analyses should be
33 used to quantify the differences in cost-effectiveness that may exist in
34 different subgroups. These subgroups should ideally be identified a priori with
35 their choice clearly justified. The evidence supporting the biological or clinical
36 plausibility of the subgroup effect should be fully documented, including
37

1 details of statistical analyses. Since the goal of the health system is to
2 maximise the potential for health gain from its finite resources, a stratified
3 analysis that allows cost-effectiveness to be modelled separately for each
4 subgroup, may contribute important information to the final advice.

5
6 Clinical trials may be underpowered to detect differences in treatment effect
7 in subgroups of patients. This applies to clinical effectiveness, safety, and
8 other parameters of interest. Important parameters required for modelling,
9 such as adherence, may not be available for the subgroups. Making
10 assumptions that certain parameters may be applicable across subgroups may
11 be incorrect and is likely to introduce bias. Consideration needs to be given to
12 the quantity and quality of evidence supporting subgroups analysis, and
13 appropriate justification provided for the data used to support such analyses.
14
15

2.16 Uncertainty

The effects of model uncertainty (i.e. structure, methods and assumptions) and parameter uncertainty on the outcome of the economic evaluation must be systematically evaluated using sensitivity analysis and scenario analyses for the range of plausible scenarios. The range of values provided for each parameter must be clearly stated and justified. Justification for the omission of any model input from the sensitivity analysis should be included. For the reference case, a one-way sensitivity analysis should be conducted to identify the key model inputs/assumptions contributing most to uncertainty. Multivariate analysis should be used for key model inputs. Probabilistic sensitivity analysis (PSA), in the form of a Monte Carlo simulation, should be used to assess parameter uncertainty. The expected value of perfect information (EVPI) should also be evaluated.

16
17 The primary purpose of sensitivity analysis is to inform the decision maker
18 regarding the certainty and robustness of the results and conclusions of the
19 economic analysis. It involves the systematic examination of the influence of
20 the variables and assumptions used in an evaluation.⁽⁴⁹⁾ In a sensitivity
21 analysis, critical component(s) in the calculation are varied through a relevant
22 range or from worst case to best case, and the results recalculated. These
23 ranges and the omission of any model input from the sensitivity analysis
24 should be justified.

25
26 In economic evaluations it is very important to determine the impact of
27 uncertain model inputs and assumptions on the study results. Potential bias
28 and uncertainty may arise from a number of sources in the modelling process.
29 These include:

- 30
31 ■ uncertainty arising out of possible bias in the structure of a model (e.g.
32 how health states are categorised or the representation of care
33 pathways). Assumptions about the model structure should be clearly

- 1 stated and justified and their impact on cost-effectiveness explored
2 though a series of plausible scenario analyses.
- 3 ■ bias due to selective use of data sources to inform key parameters (e.g.
4 estimates of relative efficacy, selection of cost data). These inputs must
5 be fully justified and their impact on the uncertainty of the results
6 explored by deterministic sensitivity analysis.
 - 7 ■ uncertainty associated with the precision of the mean parameter values.
8 These inputs should be clearly described and justified and their impact on
9 cost-effectiveness explored through probabilistic sensitivity analysis.

10

11 To illustrate the impact of costs on the results, costs should be varied. Where
12 no evidence of cost variation is available, it is pragmatic to vary costs by +/-
13 20% in one-way sensitivity analyses or using a log normal or gamma
14 distribution in a probabilistic sensitivity analysis.

15

16 The bounds used in sensitivity analyses for some parameters may differ from
17 those generated from the distribution used in the main analysis. The
18 justification for parameter values used in the sensitivity analysis, whether
19 represented as distributions or upper and lower bounds, should be provided.
20 All parameters should be included in both deterministic and probabilistic
21 sensitivity analyses, and the omission of any parameters from either analysis
22 must be highlighted and justified.

23 **2.16.1 Deterministic Sensitivity Analysis**

24 Deterministic sensitivity analysis examines how parameter variables (included
25 as point estimates) impact on model output. These include univariate and
26 multivariate sensitivity analysis.

27

28 The simplest form of deterministic sensitivity analysis is the univariate or one-
29 way sensitivity analysis. Here the impact of each variable in the study is
30 examined by varying it across a plausible range of values while holding all
31 other variables constant at their 'best estimate' or baseline value. The
32 resulting difference provides some indication of how sensitive the results
33 might be to plausible changes in that parameter.⁽⁴⁹⁾ Although useful, one-way
34 sensitivity analyses do not capture the overall combined uncertainty that may
35 be seen when parameters are varied simultaneously.⁽⁴⁹⁾

36

37 In a multivariate analysis, two or more parameters are varied simultaneously
38 in order to study the combined effect of these parameters on the results of
39 the analysis. The greater the number of parameters in the model, the harder
40 it becomes to present the results. To overcome this difficulty, the multivariate
41 analyses may be presented in the form of scenario analyses, where a series of
42 scenarios are constructed that represent a subset of the possible multivariate
43 analyses. Examples include the use of extreme scenarios, corresponding to
44 the best-case and worst-case situations, or the use of scenarios the analyst
45 views to be probable. If a technology proves to be cost-effective under a
46 worst-case scenario, then it is reasonable to predict that it will be cost-

1 effective if evaluated at the true values of the parameters. Where possible,
2 the likelihood of particular scenarios arising should be assessed.

3
4 For the reference case, one-way and best/worst case sensitivity analysis are
5 an important way of identifying parameters that are key drivers of the model
6 and have a substantial impact on the cost-effectiveness. However, they do
7 not represent the combined effects of multiple sources of uncertainty.

8
9 Sensitivity analysis in the form of threshold analysis may also be used when
10 the baseline value of a parameter is unknown. Sensitivity analysis consists of
11 estimating threshold values for parameters, above or below which the
12 conclusions of the analysis change, e.g. by specifying the maximum
13 incremental cost-effectiveness ratio that would be acceptable for a
14 technology.

15 **2.16.2 Probabilistic Sensitivity Analysis**

16 Probabilistic sensitivity analysis (PSA) is the preferred approach for exploring
17 uncertainty arising from parameter imprecision (e.g. uncertainty around the
18 true mean values of cost and efficacy inputs) in decision-analytic modelling.
19 With this approach, probability distributions are applied using specified
20 plausible ranges for the key parameters rather than the use of varied point
21 estimates for each parameter. Samples are then drawn at random from these
22 distributions through a large number of simulations, as in the Monte Carlo
23 simulation method. This enables the uncertainty associated with all
24 parameters to be simultaneously reflected in the results of the model. In
25 addition to reporting the number of Monte Carlo iterations, the range of
26 values for each parameter as well as the distribution range used should be
27 reported and justified. All uncertain parameters should be varied in the PSA.
28 The amount that each parameter contributes to decision uncertainty should
29 be quantified. Although computationally challenging, PSA produces a more
30 realistic assessment of parameter uncertainty than the more simplistic
31 deterministic analyses methods.⁽³⁶⁾ When selecting the model inputs, care
32 should be taken to accurately reflect correlations that may exist between
33 parameters.

34
35 Uncertainty can be characterised by estimating the probability that an option
36 is cost-effective at different willingness-to-pay thresholds. The probabilities
37 are plotted as a cost-effectiveness acceptability curve (CEAC). However, the
38 option with the highest probability of being cost-effective at a given threshold
39 will not necessarily have the highest expected net benefit. The cost-
40 effectiveness acceptability frontier (CEAF) plots the option with the highest
41 expected net benefit at different values of the cost-effectiveness threshold. As
42 the consequences of failing to select the 'true' preferred alternative are
43 ignored, the importance of uncertainty is not adequately reflected. A measure
44 that does incorporate the magnitude of the difference between the true
45 preferred and alternative options is the expected value of perfect information
46 (EVPI).⁽⁵⁰⁾

47

1 The EVPI can be determined directly from the results of the PSA. It estimates
2 the value of simultaneously eliminating all the uncertainty of all uncertain
3 parameters affecting the decision. Thus EVPI provides the decision maker
4 with an indication of the expected costs of uncertainty and the value of
5 collecting additional information to eliminate or reduce uncertainty. A higher
6 EVPI indicates a larger opportunity cost associated with a wrong decision. If
7 the EVPI exceeds the expected costs of further research to reduce parameter
8 uncertainty, then it is potentially cost-effective to conduct additional research
9 on the technology. EVPI should be computed for a range of ICER thresholds
10 and presented graphically. Information on the parameters for which additional
11 research is most useful can also be computed. Estimates of partial EVPI
12 (EVPPI) can identify the parameters which uncertainties contribute most to
13 the overall decision uncertainty.⁽⁵¹⁾ Recent advances have greatly reduced the
14 computational burden of estimating EVPPI making it feasible for models of
15 typical complexity.⁽⁵²⁻⁵⁴⁾

16
17

2.17 Equity Considerations

For the purpose of the reference case, additional QALYs gained should be assumed to be of equal value, regardless of any considerations for specific characteristics of the population. However, an attempt should be made to meet the needs of decision makers by highlighting potential equity considerations in the report.

18

19 Achieving equity of health or healthcare is a key consideration of decision
20 makers. There are many different ways in which this equity can be
21 interpreted. For example, using a basis of equal need there may be a
22 requirement for equal expenditure, equal utilisation or equal access to
23 healthcare. Alternatively, regardless of need, equity could be defined as equal
24 expenditure per capita or a simple criterion that all should enjoy equal health.

25

26 The incorporation of equity weights into QALY calculations has been
27 proposed, so that societal concerns regarding the severity of health and the
28 ability to realise benefits in health are considered. However, there are
29 significant methodological issues concerning the derivation of equity weights
30 and the circumstances and mechanisms by which these would apply to QALY
31 calculations.

32

33 Research from the UK suggests that there is a societal preference for
34 reducing inequalities in health, particularly those attributed to differences in
35 socio-economic status.⁽⁵⁵⁾ There is also research to suggest that the public
36 attributes a higher social value to improvements in health for those with
37 worse lifetime health prospects and to those with dependents, but attributes a
38 lower social value to improvements in health for the elderly and more
39 controversially, to those perceived to have contributed to their own ill
40 health.⁽⁵⁶⁾ It is possible that these findings may not be representative of
41 societal preferences in Ireland.

1
2 The need to address inequalities in healthcare has been used as a criterion for
3 prioritising HTA by decision makers. To meet the needs of the decision
4 makers, an attempt should be made to include equity considerations in the
5 report, such as highlighting unmet needs of certain disadvantaged groups.
6 Consideration should also be given to describing the potential impact of a
7 technology in addressing this concern.

8
9 For the purpose of the reference case, equity weights should not be applied
10 to the outcome. Using QALYs as an example, an additional QALY should be
11 assumed to be of equal value regardless of considerations of specific
12 characteristics of the population.
13

2.18 Generalisability

The overall generalisability of the evaluation must be discussed in the context of the validity and relevance of the data used in addressing the needs of the target audience. Use of non-Irish data should be documented and its relevance to the Irish healthcare system established. Assumptions should be clearly stated, potential limitations identified and variability and uncertainty explored through sensitivity analysis.

14
15 Addressing the issues of generalisability and transferability of HTAs has been
16 defined as a key principle for the improved conduct of HTA for resource
17 allocation decisions. Transferability of economic evaluations across
18 jurisdictions has been the subject of an International Society for
19 Pharmacoeconomics and Outcomes Research (ISPOR) good research
20 practices taskforce report. Working definitions employed by the task force
21 were that evaluations were generalisable if they could be applied to other
22 settings without adjustment. Evaluations were considered transferable if they
23 could be adapted to apply to other settings.⁽⁵⁷⁾

24
25 These issues are particularly pertinent to the use and transfer of evaluations
26 between jurisdictions, e.g. the use of economic evaluations developed by
27 manufacturers or sponsors to support pricing or reimbursement decisions at a
28 local or national level.

29
30 The European Network of Health Technology Assessment (EUnetHTA) has
31 developed a Core Model® for HTA that attempts to define and standardise
32 elements of HTA. By reducing differences in content across reports, the Core
33 Model® facilitates international adaptation and adoption of HTA. A review of
34 the transferability of each assessment element and the extent to which
35 transferability of that element is important is included in the Core Model.⁽⁵⁸⁾

36
37 In the absence of national data, economic evaluation studies often rely on
38 international data to develop their recommendations. Specific concerns for
39 generalisability of clinical and economic data to HTAs in the Irish healthcare
40 setting are:

- 1
- 2 ▪ the extent to which the clinical efficacy data is representative of the likely
- 3 effectiveness that can be achieved in Ireland
- 4 ▪ the extent to which economic data is representative of the likely costs and
- 5 resource utilisation incurred in Ireland
- 6 ▪ the generalisability of the economic and clinical data across different
- 7 patient populations (e.g. age, gender, ethnicity) within Ireland
- 8 ▪ the generalisability of data due to local and regional differences in
- 9 healthcare practice within Ireland.

10

11 The practice of generalising from efficacy to effectiveness and transferring
12 clinical data between countries is usually accepted to be reasonable provided
13 the criteria defining the population are clearly described, potential differences
14 highlighted and the key parameters subjected to extensive sensitivity analysis.
15 While epidemiological data may also be transferable, there is greater potential
16 for variability. Any assumptions made should be clearly stated, potential
17 limitations identified and variability and uncertainty explored through
18 sensitivity analysis.

19

20 Economic data is generally not considered to be transferable between
21 countries because of differences in the prices or tariffs of the resources used
22 and differences in resource consumption due to differing healthcare
23 management methods. The absence of an Irish cost database further
24 complicates this issue. As outlined in Section 2.11, the quality, validity,
25 relevance and generalisability of the cost and resource utilisation data to the
26 publicly-funded Irish health and social care setting should be clearly
27 described. To maximise transparency, resource use and unit costs should be
28 detailed separately to the total costs. Undiscounted, disaggregated cost and
29 outcome data should be presented in addition to providing the aggregated,
30 discounted summaries.⁽⁵⁹⁾

31

32 The overall generalisability of the evaluation must be discussed in the context
33 of the validity and relevance of the data used in addressing the needs of the
34 target audience. As noted, a primary concern is the extent to which regional
35 differences (internal and external) in the costs and effectiveness of a
36 technology may contribute to meaningful differences in the cost-effectiveness.
37 These differences should be identified and discussed and the likely impact of
38 the differences on the results and conclusions of the report highlighted.

2.19 Reporting

A well structured report with information provided on each of the elements outlined in the guidelines should be provided. Data elements should be tabulated with details provided of their source and precision. The distributions used to characterise uncertainty in probabilistic analyses should be documented and justified. All results should be presented in both their disaggregated and aggregated form. Expected mean costs, total costs and QALYs should be documented for the comparator technologies with ICERs

calculated, as appropriate. Uncertainty should be presented graphically (tornado plot for one-way sensitivity analysis, scatter plot and cost-effectiveness acceptability curves for PSA) and in tabular form to facilitate interpretation. The probability that a technology is cost effective at a range of threshold levels should also be presented.

1
2 The economic evaluation report should address the needs of the target
3 audience, that is, to provide sufficient information to them to critically
4 evaluate the validity of the report and its findings. The report should be well
5 structured with information provided on each of the elements outlined in
6 these guidelines. The Consolidated Health Economic Evaluation Reporting
7 Standards (CHEERS) statement has been developed to outline the elements
8 that should be presented in an assessment.⁽⁶⁰⁾ Assessments should adhere to
9 the CHEERS statement for reporting. In the interests of transparency, an
10 assessment should include a conflict of interest statement in relation to all
11 those involved in the assessment. A conflict of interest occurs when
12 judgement might be influenced by a secondary interest such as financial
13 gain.⁽⁶¹⁾

14
15 Detailed examples to illustrate how results should be presented are provided
16 in Appendix 7.

17 **2.19.1 Presenting Data**

18 All parameters used in the estimation of clinical and cost-effectiveness should
19 be itemised in tabular form with data sources and precision measurements for
20 each parameter included. Individual cost components should be presented
21 separately as well as being aggregated into total costs. In probabilistic
22 sensitivity analysis, the distributions used to characterise the uncertainty
23 surrounding each variable should be included. Sources of data should be
24 clearly described. Where parameters have been synthesised using pooling,
25 the method used should be stated.

26 **2.19.2 Presenting Results**

27 All results should be reported in detail in both their disaggregated and
28 aggregated form. Final results should be tabulated for expected total and
29 incremental costs, and expected total and incremental QALYs (or LYG, as
30 appropriate) for each intervention. For QALYs, the life-year component should
31 be reported separately. Where appropriate, the results for cost-utility analysis
32 should be presented as incremental cost-effectiveness ratios (ICERs). ICERs
33 present the cost per unit of outcome, e.g. the expected additional total cost
34 to the expected additional QALYs (LYG) and are calculated as follows:

35

36

$$37 \quad \text{ICER} = \frac{\text{(cost A - cost B)}}{\text{(outcome of A - outcome of B)}}$$

38

39

40

41

As the ICER becomes larger, the intervention is said to be less cost-effective.⁽¹⁰⁾ Where more than two technologies are being compared, the

1 results should be reported in tabular form, presented in the order of
2 increasing costs. Technologies that may be excluded on the basis of simple
3 dominance (they are more costly and less effective than the alternatives) are
4 eliminated from further calculations. The initial ICER should then be
5 calculated by comparing each programme with the one above it, excluding
6 those programmes that are dominated. The final ICER is then calculated after
7 eliminating technologies that are subject to extended dominance (other
8 alternatives available that are more effective and more costly, but provide
9 better value for money as identified by the initial ICER).⁽³⁶⁾

10
11 For deterministic models, the ICER is computed according to the base-case
12 values. For a probabilistic model, the ICER may be computed as the mean
13 incremental cost divided by the mean incremental benefit across simulations.
14 It should be clearly reported which approach has been used. Where the latter
15 approach is used, it is typically possible to also compute a 95% confidence
16 interval for the ICER and this can also be reported to indicate the precision of
17 the estimate. For probabilistic analyses it is also useful to present the
18 probability of an ICER being below €20,000 and €45,000 per QALY,
19 respectively. Where ICERs are presented from both deterministic and
20 probabilistic analyses, any differences between the results of the two
21 approaches should be explained. The preference is for ICERs calculated from
22 a probabilistic analysis.

23
24 An ICER can be negative if either the incremental costs or incremental
25 benefits are negative. In these cases it may be more appropriate to consider
26 the results in terms of net monetary benefit (NMB).⁽⁶²⁾

27
28 Uncertainty should also be presented in tabular form for ease of review. In
29 addition to the expected mean results (costs, outcomes and ICERs), the
30 probability that the intervention is cost-effective at a range of threshold
31 values should be reported. For complex cost-effectiveness models fitted using
32 simulation methods and where there is considerable uncertainty and
33 instability around the estimates of ICERs between alternative technologies,
34 the data should be displayed graphically to facilitate its interpretation. The
35 choice of graphics depends on the nature of the analysis, but may include:

- 36
- 37 ■ cost-effectiveness plane to present the incremental costs and effects of
- 38 two (or more) comparator technologies including the cost-effectiveness
- 39 efficiency frontier
- 40 ■ tornado diagrams to display the results of subgroup effects and one-way
- 41 sensitivity analysis
- 42 ■ scatter plots to present incremental effects and costs generated from
- 43 probabilistic sensitivity analysis of comparator technologies on the cost-
- 44 effectiveness plane
- 45 ■ cost-effectiveness acceptability curve to present the probability that a
- 46 technology is more cost-effective than its comparator. In a study
- 47 comparing more than two technologies, it should present the probability

1 that a technology is the most cost-effective as a function of the threshold
2 willingness to pay for one additional unit of benefit.⁽³⁶⁾

3 **2.19.3 Interpreting Results**

4 One of the implications of making comparisons regarding the cost-
5 effectiveness of different technologies, is that a threshold ratio exists above
6 which a technology is not considered to be cost-effective. Historically, the
7 threshold has varied between €20,000 and €45,000 per QALY, although
8 reimbursement below these levels was not guaranteed, and technologies
9 above these thresholds have been adopted. For reporting purposes, it is
10 pragmatic to report the probability of cost effectiveness at thresholds of
11 €20,000 and €45,000 per QALY. It is important to note that these thresholds
12 have not been derived empirically. While consideration of the cost-
13 effectiveness of a technology is necessary, it is not the sole basis for decision
14 making.

15
16 The principle of what a cost effectiveness threshold represents and how it
17 should be used in decisions regarding the allocation of healthcare resources
18 has been a source of significant debate in other healthcare settings. These
19 may be briefly summarised into three main themes.

20
21 Opportunity cost: given a fixed budget, for the publicly funded health
22 system, the true opportunity cost of a technology can be assessed in
23 terms of what technologies must be foregone or displaced in order to fund
24 new, potentially more costly technologies. In the absence of a fixed health
25 budget, the true opportunity cost of a new technology must be examined
26 in terms of what must be forgone in terms of other publicly-funded sectors
27 (e.g. education, housing). In reality, the cost and benefits of all competing
28 technologies within the healthcare and other sectors are unlikely to be
29 known by the decision makers. It is also of note, that there may be a
30 disconnect between the technologies that are displaced in practice to fund
31 new technologies, and those that should be displaced based on efficiency
32 grounds. The net impact of this may be that the decision to adopt a new
33 technology may reduce, rather than increase overall population health.

34
35 Willingness-to-pay: the threshold ICER below which a technology would
36 always be reimbursed could be informed by research that examines the
37 value society attaches to health gain and how this value varies according
38 to the population to be treated (equity considerations). In theory,
39 however, a tacit value for health gain could be interpreted from the
40 proportion of public expenditure allocated to health relative to other
41 competing resources.

42
43 Past decisions: the ICER of a new technology could be compared to that of
44 other technologies that are currently funded. Such comparisons may be
45 helpful when an ICER is substantially lower than that of other
46 technologies considered to be cost-effective that were recommended for
47 reimbursement, or when an ICER is substantially higher than that of a

1 technology previously rejected as not cost-effective. Other factors such as
2 equity issues, affordability, resource constraints and the uncertainty
3 surrounding the advice have been considered in judging the cost-
4 effectiveness of a technology for reimbursement.

5
6 In summary, there is no fixed cost-effectiveness threshold above or below
7 which technologies are guaranteed to be rejected or accepted for
8 reimbursement. Several factors may impact on a decision to reimburse a
9 technology and any conclusions on cost-effectiveness should be supported by
10 the strength of the evidence (e.g. clinical effectiveness, costs, plausibility of
11 the inputs and assumptions in the model) and an estimate of the uncertainty
12 surrounding the results (e.g. validity of the data, range and plausibility of the
13 ICERs, likelihood of error).

2.20 Budget Impact Analysis

A budget impact analysis should be submitted along with the economic evaluation of a technology to best inform the needs of the decision maker regarding its affordability and cost-effectiveness.

16
17 In addition to assessment of cost-effectiveness, an assessment of the budget
18 impact of technologies is increasingly being required by decision makers to
19 enable financial planning and to address affordability issues. CEA and budget
20 impact analysis (BIA) are viewed as distinct, but complementary approaches
21 within a HTA, even though both analyses may share many of the same data.
22 The purpose and distinguishing factor of a BIA is that it analyses the net
23 financial impact, or affordability, of adopting a new technology relative to the
24 current pattern of care.

25
26 Detailed guidelines in relation to the conduct of BIA from the perspective of
27 the publicly-funded health and social care system in Ireland are also
28 available.⁽⁶³⁾ The purpose of these guidelines is to standardise the method of
29 performing and presenting BIA conducted in Ireland, so that decision makers
30 can be provided with assessments that are reliable, consistent and relevant to
31 their needs.

1 Appendices

2 Appendix 1 – Types of economic evaluation

3
4 The purpose of this appendix is to provide a brief overview of the different
5 types of economic evaluation used in healthcare. A detailed discussion is
6 beyond the scope of this document. Instead, readers are referred to the
7 reference sources that are available.^(10, 62)

8
9 Economic evaluations fall into two major categories:

- 11 ■ cost-effectiveness analysis
- 12 ■ cost-benefit analysis.

13
14 Although they employ similar methods to define and evaluate costs, the
15 methods differ in how the consequences are assessed and, therefore, in the
16 conclusions drawn. These evaluation types are briefly described and their
17 limitations noted. Also described is cost-minimisation analysis and the
18 particular circumstances for its use.

19 **Cost-effectiveness Analysis**

20 In a cost-effectiveness analysis (CEA), outcomes are reported in a single unit
21 of measurement and are given in natural units.⁽⁷⁾ The outcome is common to
22 all of the technologies, but may be achieved to various degrees. For
23 programmes whose main effect is to extend life, the usual measure is life
24 years gained. Sometimes the benefit measure may be an intermediate marker
25 rather than a final outcome.⁽⁹⁾ Where an intermediate (surrogate) marker is
26 chosen it must have a validated, well established link with an important
27 patient outcome.⁽⁶⁴⁾ The extent to which a clinically relevant effect can be
28 precisely predicted based on changes in the surrogate marker should be
29 stated.

31 Limitations

32 Cost-effectiveness analysis is limited in that only a single measure can be
33 used in the calculation of the cost-effectiveness ratio. It does not reflect the
34 effects of a technology on both the quality and quantity of life, nor can it
35 reflect the situation where a technology is superior in some measures of
36 outcome and inferior in others when compared to another intervention. As the
37 measure of primary effectiveness may differ from programme to programme,
38 cost-effectiveness analysis cannot be used to make comparisons across a
39 broad set of technologies. The concept of cost-utility analysis was developed
40 to address these problems.⁽⁶²⁾

41 **Cost-utility Analysis**

42 The cost-utility analysis (CUA) enables a broad range of relevant outcomes to
43 be included by providing a method through which several outcomes can be
44 combined into a single composite summary outcome, such as the QALY.⁽⁶²⁾

1 This analysis presents the consequences produced by the technologies in
2 terms of the life-years gained, with each life-year adjusted by a utility value.
3 Utility values are preference-based values that attach to the health state
4 produced by a technology. They are measured on a cardinal scale, so that a
5 year of life in perfect health has a score of one and death a score of zero.⁽⁸⁾
6 There are several methods for obtaining utility values for health states, with
7 the choice depending on the study setting and on whose values are
8 considered to be the most relevant.⁽⁵⁹⁾ Values can be attached to the health
9 state using a direct method such as the standard gamble or time trade off
10 methods or a rating scale.⁽¹⁰⁾ These values should ideally be attached by
11 patients or the general population. The health state valuations should ideally
12 be relevant to the population(s) under study⁽⁶⁵⁾ since valuation is believed to
13 be influenced by culture and income.⁽⁶⁶⁾

14
15 The most widely used outcome measure in cost-utility analysis is the quality-
16 adjusted-life-year (QALY). QALYs combine survival and health-related quality
17 of life into a single measurement. By converting the effectiveness data to a
18 common unit of measure, such as QALYs gained, a cost-utility analysis is able
19 to incorporate simultaneously both the changes in the quantity of life and in
20 the quality of life. The superiority of one technology over another can be
21 expressed in terms of the QALYs gained. The QALY is useful when changes in
22 quality of life are being traded with changes in survival.⁽⁷⁾ The use of such a
23 generic measure of outcome makes it possible to compare outcomes from
24 different technologies across different activities in the healthcare sector.⁽⁸⁾ It
25 is considered the gold standard method for conducting economic evaluations
26 and is recommended by many expert and consensus groups.⁽⁶⁾

27 Limitations

28
29 There are a number of limitations associated with cost-utility analysis. It has
30 been argued that QALYs may suffer from a lack of sensitivity when comparing
31 the efficacy of two competing yet similar technologies and in the treatment of
32 less severe health problems. Chronic diseases, where quality of life is a major
33 issue and survival less of an issue may also be difficult to accommodate in the
34 context of the QALY. It has also been argued that preventive measures,
35 where the impact on health outcomes may not occur for many years, may be
36 difficult to quantify using QALYs.⁽⁶⁷⁾ Similarly, there is dispute regarding the
37 capacity of QALYs to measure short-term outcomes (e.g. acute pain relief)
38 that do not affect the quantity of life and regarding the availability of good
39 quality utility values available for certain populations.

40 **Cost-benefit Analysis**

41 A cost-benefit analysis (CBA) is the broadest type of analysis; both costs and
42 consequences are presented in monetary terms with the net present value
43 determined as the difference in value between the discounted future streams
44 of incremental benefits and the incremental costs.⁽¹⁰⁾ This method provides an
45 overall view as to whether a technology is economically desirable, i.e.,
46 whether the benefits of employing a technology outweigh the costs,
47 simplifying decisions in the absence of budget constraints.

1
2 Money values may be assigned to the health outcomes in a number of ways.
3 The value of the consequences may be provided by patients, health
4 professionals or by the general population.⁽¹⁰⁾ Two common approaches to
5 the conversion of health outcomes to monetary terms are the 'Willingness to
6 Pay' and the 'Human Capital' approach. The former ascertains the maximum
7 amount an individual is willing to pay to achieve (or avoid) a particular health
8 outcome, or to increase (or decrease) its probability of occurrence. In the
9 latter, the value of the healthy time gained from a technology is determined
10 by the present value of future earnings.⁽¹²⁾

11 Limitations

12 The use of cost-benefit analysis is limited by the methods used to translate
13 benefits to monetary values.⁽¹²⁾ In practice, cost-benefit analysis is rarely used
14 in healthcare because of the difficulties of expressing health benefits directly
15 in monetary terms.^(11, 68)

16 **Cost-minimisation Analysis**

17 In a cost-minimisation analysis (CMA), alternative technologies are compared
18 only in terms of their costs because their outcomes (effectiveness and safety)
19 are found to be, or are expected to be, identical. Empirical justification using
20 robust scientific evidence must be provided to support the claim that there is
21 no meaningful difference in terms of important patient outcomes between the
22 technologies being compared.

23 Limitations

24 The practical application of cost-minimisation analysis is limited by the
25 requirement of equivalent outcomes. With the exception of generic drugs,
26 there are a limited number of technologies for which the outcomes are
27 expected to be identical. Cost-minimisation analysis may be extended to
28 comparisons of drugs with the same mechanism of action that produce
29 outcomes that would not be judged to be clinically different ('me-too' drugs).
30 However, it must be determined that the trial evidence to support equivalence
31 was sufficiently powered to detect clinical differences.⁽¹³⁾

32
33
34

1 **Appendix 2 – How to inflate retrospective health costs using the**
2 **Consumer Price Index for Health**

3
4 The most up-to-date costs should be used where possible, however if inflating
5 retrospective costs the CPI for health should be used.

6
7 The CPI is the official measure of inflation in Ireland. It is designed to
8 measure, in index form, the change in the average level of prices paid for
9 consumer goods and services within Ireland. The overall CPI is broken down
10 into the 12 divisions (of which health is one), and each of these divisions is
11 constructed based on a weighted aggregation of subsections.

12
13 The health component is made up of three sections: medical products,
14 appliances and equipment, outpatients services and hospital services. Each of
15 these sub-sections is in turn broken down further. So for 'medical products,
16 appliances and equipment' there are three further sub-groups: pharmaceutical
17 products, therapeutic appliances and equipment, and other medical products.
18 For each of these sub-groups, a small number of items are chosen and priced
19 as a representative sample of goods.

20
21 If one of sub indices is used in place of the overall CPI for health the reasons
22 why it is the more relevant index must be clearly justified, and the underlying
23 items included in calculating the index should be checked.

24
25 Data on all 12 divisions, sub-sections, and the groups within them are
26 produced monthly and available on the CSO website:
27 [http://www.cso.ie/px/pxeirestat/Database/eirestat/Consumer%20Prices%20M](http://www.cso.ie/px/pxeirestat/Database/eirestat/Consumer%20Prices%20Monthly%20Series/Consumer%20Prices%20Monthly%20Series_statbank.asp?SP=Consumer%20Prices%20Monthly%20Series&Planguage=0)
28 [onthly%20Series/Consumer%20Prices%20Monthly%20Series_statbank.asp?S](http://www.cso.ie/px/pxeirestat/Database/eirestat/Consumer%20Prices%20Monthly%20Series/Consumer%20Prices%20Monthly%20Series_statbank.asp?SP=Consumer%20Prices%20Monthly%20Series&Planguage=0)
29 [P=Consumer%20Prices%20Monthly%20Series&Planguage=0](http://www.cso.ie/px/pxeirestat/Database/eirestat/Consumer%20Prices%20Monthly%20Series/Consumer%20Prices%20Monthly%20Series_statbank.asp?SP=Consumer%20Prices%20Monthly%20Series&Planguage=0)

30
31
32

1

Example:

Convert €50 (2014 to 2017) using the CPI for Health⁽²⁵⁾

2

Consumer Price Index by Commodity Group, Month and Statistic		
Month	2014	2017
January	101.3	102.4
February	101.2	103.9
March	101.2	103.8
April	101.2	104.0
May	101.0	104.1
June	101.0	-
July	101.2	-
August	101.1	-
September	101.1	-
October	101.4	-
November	101.4	-
December	101.5	-
Average	101.2	103.6

3

4 Using the Formula:

5

$$\left[\frac{\text{Latest Index Number}}{\text{Earlier Index Number}} \times 100 \right] - 100$$

6

7 Price increase = $[(103.8/101.2) \times 100] - 100$

8

9 = 2.57%

10

11 Therefore, €50 in 2014 is equivalent to €51.29 in 2017.

12

13 When converting historical cost data from one country to another, costs
14 should first be inflated to current costs using the CPI data from the origin
15 country, before converting to local currency using the purchasing power parity
16 index (see Appendix 3).

17

18

19

Appendix 3 – How to transfer costs to Ireland using the Purchasing Power Parity Index

The Organisation for Economic Co-operation and Development (OECD) details the number of specified monetary units needed in 30 different countries to buy the same representative basket of consumer goods and services. In each case the representative basket costs a hundred units in the country whose currency is specified.⁽²³⁾

The monthly purchasing power parities (PPPs) used to derive the table are obtained by extrapolating the 2005 PPPs for private final consumption expenditure using the relative rates of inflation between the countries as measured by their consumer price indices. Unless a country is a high inflation country, its PPP will tend to change slowly over time. Month-to-month changes in comparative price levels are more likely to be the result of exchange rate fluctuations. Of note:

- for European countries:
 - PPPs for 2006, 2007, 2008 are annual benchmark results calculated by Eurostat⁽⁶⁹⁾
 - PPPs for 2009 are OECD estimates
- for non-European countries, all PPP are OECD estimates based on the triennial benchmark results for 2005.

More information is available on the internet site:

<http://www.oecd.org/std/prices-ppp/>

Example:

Convert £50 (year 2017) to (Irish costs in €) using the PPP

The representative basket costs a hundred units in the country whose currency is specified (U.K. representative costs = 100). Using the Purchasing Power Parities Comparative Price Levels for April 2017,⁽²³⁾ the comparative price level is 105 for Ireland.

Representative basket costs (U.K.)	100
Comparative price level for Irish basket	105
2017 value (£)	£50
Converted to Irish costs in €	€52.50

Appendix 4 – Adjusting for pay-related costs in Ireland

Labour (pay) should be calculated using consolidated salary scales available from the HSE.⁽³¹⁾ An average salary cost should be used for the relevant grade by taking a cash value mid-way between the lowest and the highest points on the scale.^(32, 33)

Associated non-pay costs should be estimated in accordance with the methods outlined in the Regulatory Impact Analysis (RIA) guidelines issued by the Department of the Taoiseach. This method includes adjustments for non-pay costs associated with hiring additional staff including employers' PRSI, superannuation, as well as general overheads such as rent, light and heat, office facilities, telephone, general supplies, etc.^(32, 33) Where data are available on cost allocation within overhead departments, a more specific method for allocating overheads can be applied, however if data is not available a general rule of thumb of 25% of direct salary cost should be applied.⁽⁶²⁾ The net pension cost as a percentage of pensionable remuneration is an estimated 4% for healthcare workers in the public sector.⁽³²⁾

The total staff cost is calculated as follows:

A	Pay	Mid-point of pay range
B	Direct Salary Cost	A + Employers PRSI
C	Total Salary Cost	B + (Imputed Pension Cost = 4% of A)
D	Total Staff Cost	C + Overheads (25% of A)

Example:

- a staff nurse has 13 points on a pay scale ranging from:€28,483 to €44,800 (as of 1st April 2017); the 7th point or mid-point of this scale is €37,137.
- direct salary cost is €37,137 + 10.75%(€37,137) = €41,129
- total salary cost is €41,129 + 4%(€37,137) = €42,614
- total staff cost is €42,614+ 25%(€37,137) = €51,898
- therefore, the total cost associated with employing an additional staff nurse includes the pay and non pay costs and is estimated at €51,898.

Notes:

- If specialist equipment or consumables are also required these should not be included under the general, non-pay costs, but rather as separate cost items.
- These are average costs and are applicable only on a general basis.
- Formulae for the calculation of daily and hourly rates are available in the RIA guidelines and should be consulted, where appropriate.

1 **Appendix 5 – Depreciation of assets in accordance with Health**
2 **Service Executive accounting practices**

3
4 The accounting treatment to be used depends on the asset type.*
5

Asset Type	Accounting treatment
Land	Land is not depreciated
Buildings	Depreciated at 2.5% per annum, straight line basis
Modular buildings (i.e. prefabricated)	Depreciated at 10% per annum, straight line basis
Work in progress	No depreciation
Equipment – computers and ICT systems	Depreciated at 33.33% per annum, straight line basis
Equipment – other	Depreciated at 10% per annum, straight line basis
Motor vehicles	Depreciated at 20% per annum, straight line basis

6

Example:	
Depreciate a new office block valued at €5,000,000 completed 1 January 2010	
Year	Depreciation Charge
2010	€125,000
2011	€125,000
2012	€125,000
2013	€125,000
2014	€125,000
2015	€125,000
2016	€125,000
2017	€125,000
Continue charging for each year until the asset is disposed of or fully depreciated	

7 Of note, within the HSE, depreciation is not charged to the Income and
8 Expenditure account, but is instead is charged to the Capitalisation Account in
9 the Balance Sheet.

* Personal Communication, J Leech, General Manager, Vote, Treasury and Capital Finance Directorate, HSE

1 **Appendix 6 – Application of discounting**

2 Costs and benefits arising today are usually valued more highly than costs
3 and benefits occurring at some point in the future. Discounting health benefits
4 reflects society's preference for benefits to be experienced sooner rather than
5 later. Discounting costs reflects society's preference for costs to be
6 experienced in the future rather than the present. In Ireland, the same
7 discount rate of 5% is specified for both costs and benefits. Some
8 jurisdictions allow for differential discounting, whereby a (typically) lower rate
9 of discounting is applied to benefits.

10
11 Costs and benefits are multiplied by the discount factor specific to the year in
12 which they occur. The discount factor is computed as:

$$\text{discount}_t = \frac{1}{(1 + r)^t}$$

13
14
15
16
17 With: r = discount rate (0.05)
18 t = time point in years (=0,1,2,...,n)
19 n = time horizon
20

21 Costs and benefits are multiplied by the discount value specific to the year in
22 which they occur. The following table shows an example application of
23 discounting over 10 years where the annual cost of the intervention is €1,000
24 for two years with a further two years of follow-up care at €500 per annum.
25 The annual QALYs are 0.70 during treatment, 0.8 during follow-up, and 0.9
26 thereafter.
27

Year (t)	Discoun t	Cost (€)		Benefit (QALYs)	
		Undiscounted	Discounte d	Undiscounted	Discounte d
0	1.0000	1,000.00	1,000.00	0.70	0.70
1	0.9524	1,000.00	952.38	0.70	0.66
2	0.9070	500.00	453.51	0.80	0.73
3	0.8638	500.00	431.92	0.80	0.69
4	0.8227	0.00	0.00	0.90	0.74
5	0.7835	0.00	0.00	0.90	0.71
6	0.7462	0.00	0.00	0.90	0.67
7	0.7107	0.00	0.00	0.90	0.64
8	0.6768	0.00	0.00	0.90	0.61
9	0.6446	0.00	0.00	0.90	0.58
Total		3,000.00	2,837.81	8.40	6.73

28

Appendix 7 – Presentation of results

The results of the base case and sensitivity analysis should be presented in tabular and graphical form to aid the understanding of the audience. A number of approaches may be used depending on the nature of the analysis. These include illustration on the cost-effectiveness plane, tornado diagrams, scatter plots and cost-effectiveness acceptability curves.

Comparison of Alternatives - ICERs and their Interpretation

Where appropriate, the results of the cost-effectiveness analysis (CEA) should be presented as incremental cost-effectiveness ratios (ICERs). The ICER describes the difference in costs and benefits of the two alternative technologies and illustrates the additional benefit achieved for the additional cost incurred. Note, one of these alternatives may be 'no treatment'.

The ICER for technology A compared to technology B is calculated as follows:

$$\text{ICER} = \frac{(\text{costs of A} - \text{costs of B})}{(\text{effects of A} - \text{effects of B})}$$

that is,

$$\text{ICER} = \frac{\text{incremental costs}}{\text{incremental effects (benefits)}}$$

An ICER therefore presents the incremental cost per additional unit of outcome. This could be the cost per case averted, cost per patient treated, cost per LYG or cost per QALY gained. The smaller the ICER, the more cost-effective technology A is relative to technology B. Where a technology is less costly and more effective, or more costly and less effective, an ICER that is less than zero will be generated.

Example: HTA of a population-based colorectal screening programme in Ireland

Table 5.1 shows the lifetime costs and benefits in terms of QALYs for six screening scenarios for colorectal cancer compared to a policy of no screening. The 'no screening' option was the least expensive policy. Once-only flexible sigmoidoscopy (FSIG) at age 60 was associated with the smallest increase in costs compared to no screening (€6.15 per person). All six screening scenarios were associated with small gains in QALYs compared to no screening. The maximum health gain was for faecal immunochemical test (FIT)-based screening (0.023 QALYs per person compared to no screening). Combining costs and benefits, and comparing each scenario with no screening, the incremental cost per QALY gained was smallest for FSIG at age 60 (€848), and highest guaiac-based faecal occult blood test (gFOBT) from ages 65 to 74 (€5,289).

1 **Table 5.1: Costs and benefits for six screening scenarios for**
2 **colorectal cancer compared to a policy of no-screening**

3

Strategy	QALYs		Cost (€)		ACER ²
	Mean	Incremental ₁	Mean	Incremental ¹	
No screening	10.957	-	1,064.63	-	-
FSIG age 60	10.965	0.007	1,070.79	6.15	848
FIT at 55-64 (biennial)	10.974	0.017	1,083.23	18.60	1,102
FIT at 55-74 (biennial)	10.980	0.023	1,103.02	38.39	1,662
gFOBT at 55-64 (biennial)	10.962	0.005	1,080.36	15.73	3,103
gFOBT at 55-74 (biennial)	10.965	0.008	1,094.07	29.44	3,885
gFOBT at 65-74 (biennial)	10.960	0.003	1,078.60	13.97	5,289

FIT=faecal immunochemical test; FSIG= flexible sigmoidoscopy; gFOBT=guaiac-based faecal occult blood test; QALY=quality-adjusted life year. Costs and outcomes discounted at 4%
¹ Each incremental value compares value for that strategy to common baseline of no screening
² Average cost-effectiveness ratio (€/QALY), relative to strategy of no screening

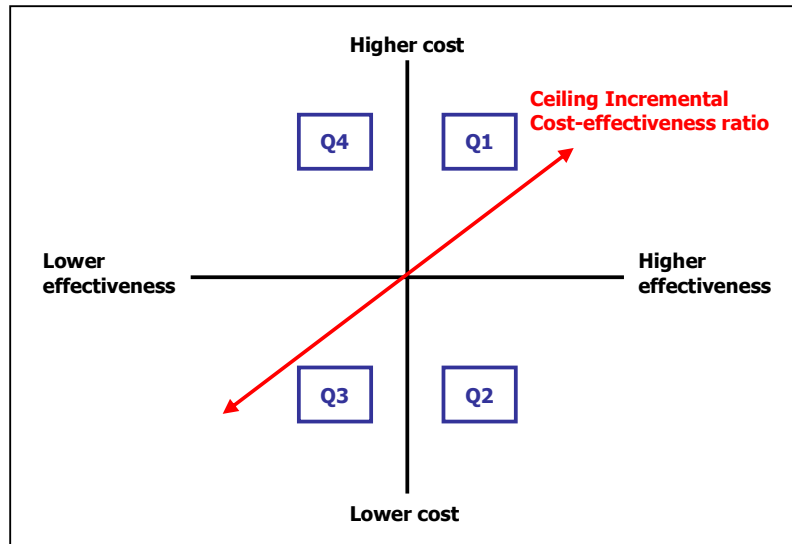
Source: Adapted from Health Information and Quality Authority (2009) *Health technology assessment (HTA) of a population-based colorectal screening programme in Ireland.*

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5 To aid interpretation, the point-estimates for costs and effects for the
6 alternative technologies may be plotted on a cost-effectiveness plane (Figure
7 5.1). The incremental effects are shown on the horizontal axis (i.e., the
8 difference in effects between technology A and technology B). The
9 incremental costs are shown on the vertical axis (i.e., difference in costs
10 between the two technologies). The cost-effectiveness plane can be
11 considered in four quadrants: Q1 to Q4. A point-estimate in Q2 indicates that
12 the new technology, B, is less costly and more effective than the alternative,
13 that is, it is said to dominate the alternative and would be the preferred
14 option. Conversely, a point estimate in Q4 would indicate that the new
15 technology is more costly and less effective than its alternative, that is, the
16 alternative would be considered the dominant strategy. A point estimate in Q3
17 indicates that the new technology is less costly, but also less effective than
18 the alternative. A decision as to which is the preferred strategy would depend
19 on whether the lower cost would make the lower effectiveness acceptable. A
20 point estimate in Q1 indicates that the new technology is more costly and
21 more effective than the comparator. If a line is drawn connecting the point-
22 estimates for two technologies, the slope of this line represents the ICER
23 between those technologies. In this scenario, the decision on which
24 technology is preferable would depend on how a decision maker is willing to
25 pay for the additional benefits associated with the new technology. For the
26 data in table 5.1, each of the technologies considered would have a point
27 estimate in Q1 when plotted on a cost-effectiveness plane, that is, each

1 technology was estimated to be more costly and more effective when
2 compared against a policy of 'no screening'.

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4 **Figure 5.1: Cost-effectiveness Plane**



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7 Typically, when a series of technologies are being compared, an average cost
8 effectiveness ratio (ACER) for each technology versus the alternative of usual
9 care is calculated as a first step. The technologies may then be compared to
10 one another by computing the ICERs of one alternative versus another. This
11 estimates how much additional benefit is achieved for the additional cost
12 incurred for each technology compared to the other. The information from
13 Table 5.1 is further illustrated on an incremental cost-effectiveness plane in
14 Figure 5.2. The ICERs for FSIG and the two FIT strategies can be connected
15 with a line of lower slope than a line connecting any other two scenarios
16 (indicating a lower cost-effectiveness ratio) – this line is the cost-effectiveness
17 efficiency frontier.

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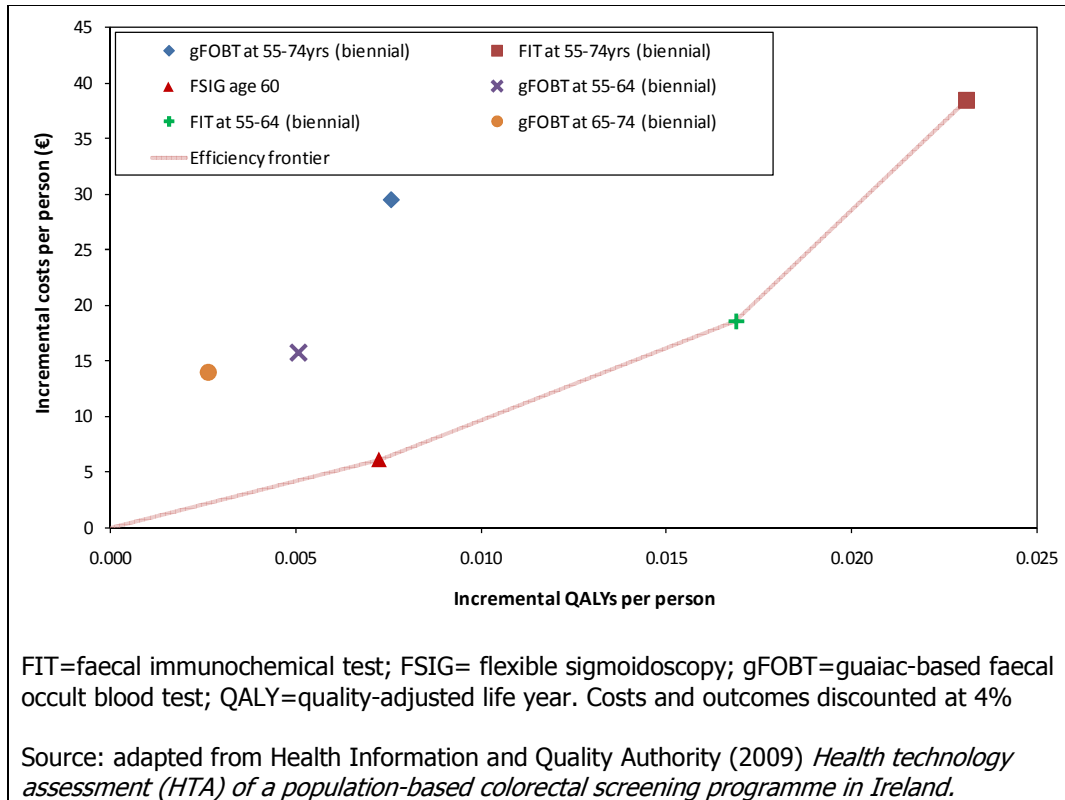
19 An intervention is simply dominated when an alternative is at least as
20 effective and is less costly, or if it is less effective and at least as costly.
21 Extended dominance refers to the situation where an intervention is at less
22 effective and at least as costly as a combination of two other interventions. In
23 the example, biennial gFOBt from age 55 to 64 is subject to simple
24 dominance by FSIG at age 60.

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1 **Figure 5.2 Incremental cost-effectiveness plane for screening**
2 **scenarios, based on QALYs**

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5 Once it has been determined which strategies are on the cost-effectiveness
6 efficiency frontier, these may be compared on the basis of ICERs. From the
7 current example, the FSIG and two FIT strategies formed the efficiency
8 frontier. The ICERs for these strategies are given in Table 5.2 below. It can
9 be seen that for FIT at ages 55 to 74, although the ACER was €1,662/QALY
10 relative to no screening, it is €3,176/QALY relative to the next most cost-
11 effective strategy – FIT from ages 55 to 64.

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Table 5.2: Incremental cost-effectiveness of strategies on the cost-effectiveness efficiency frontier

Strategy	QALYs		Cost (€)		ICER ²
	Mean	Incremental ₁	Mean	Incremental ¹	
No screening	10.957	-	1,064.63	-	-
FSIG age 60	10.965	0.007	1,070.79	6.15	848
FIT at 55-64 (biennial)	10.974	0.010	1,083.23	12.44	1,294
FIT at 55-74 (biennial)	10.980	0.006	1,103.02	19.79	3,177

FIT=faecal immunochemical test; FSIG= flexible sigmoidoscopy; QALY=quality-adjusted life year. Costs and outcomes discounted at 4%

¹ Each incremental value compares value for that strategy relative to next most effective strategy

² Incremental cost-effectiveness ratio, relative to next most effective strategy

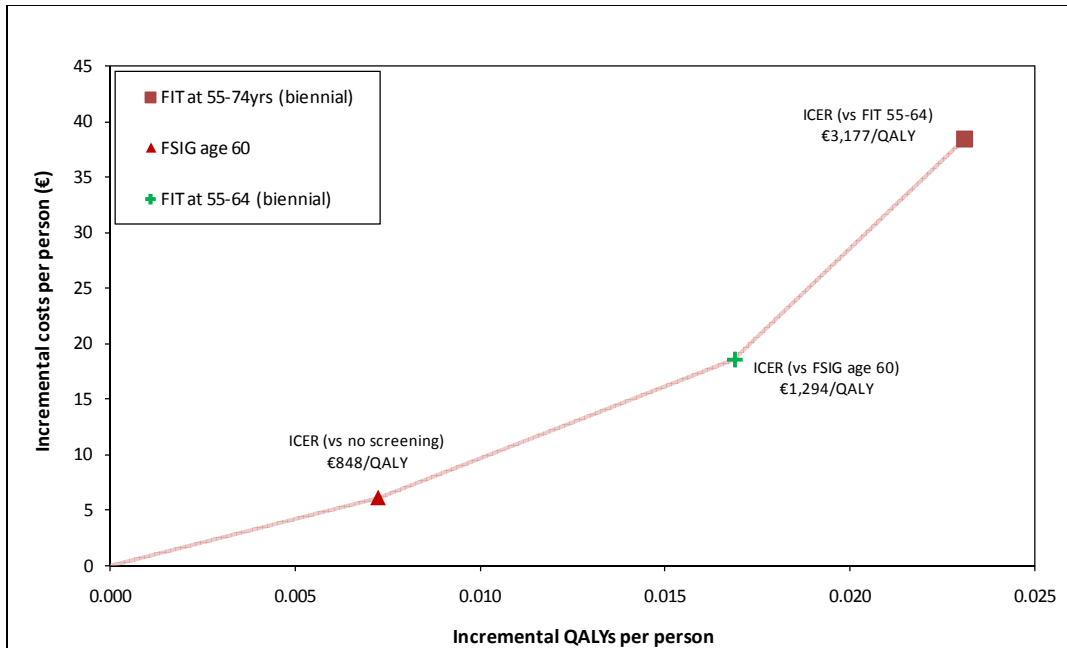
Source: Adapted from Health Information and Quality Authority (2009) *Health technology assessment (HTA) of a population-based colorectal screening programme in Ireland.*

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For emphasis, it can be useful to plot the strategies on the cost-effectiveness efficiency frontier along with the appropriate ICERs (Figure 5.3).

The decision as to which strategy to adopt depends on the willingness-to-pay of the decision maker. Adopting FIT from age 55 to 74 rather than FIT from age 55 to 64, for example, would result in an increase in the total costs of €19.79 and in the QALYs of 0.006, yielding an ICER of €3,176.70 per QALY gained. This would be considered highly cost-effective.

Figure 5.3 Incremental cost-effectiveness plane for screening scenarios, based on QALYs



FIT=faecal immunochemical test; FSIG= flexible sigmoidoscopy; QALY=quality-adjusted life year. Costs and outcomes discounted at 4%

Source: adapted from Health Information and Quality Authority (2009) *Health technology assessment (HTA) of a population-based colorectal screening programme in Ireland*.

Comparison of Alternatives: Dealing with Uncertainty

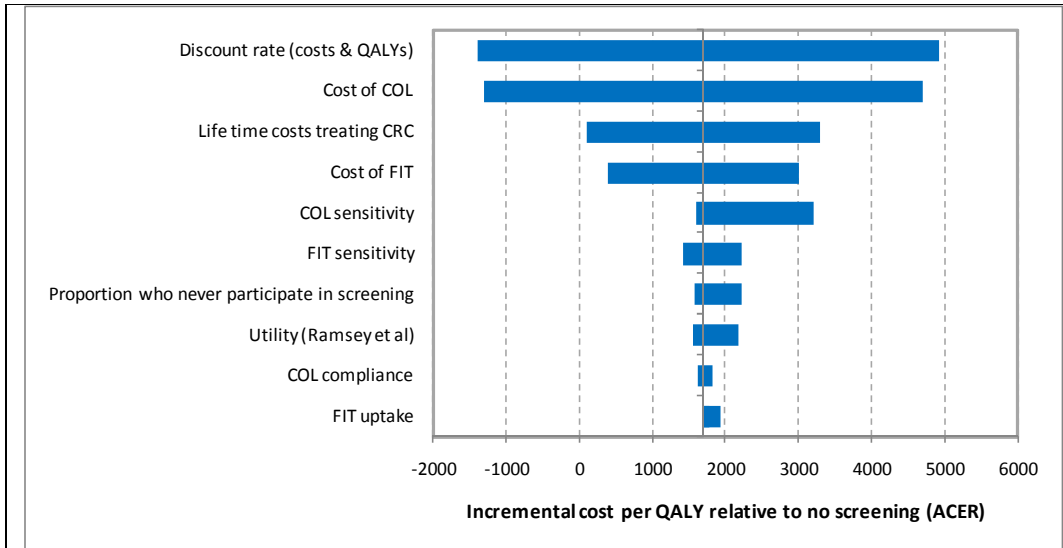
Tornado diagram

A tornado diagram is a useful way to present the results of one-way and multi-way sensitivity analysis in a single graph. The ICER results are depicted on the horizontal axis, while the parameters analysed are depicted on the vertical axis. The dotted line represents the results for the Reference case, while the bars depict the results for the parameters when tested over the full range of values in the sensitivity analysis. Bars that extend beyond €0 indicate where the intervention is cost-saving.

Figure 5.4 provides an example of a tornado diagram. The ICER for the Reference (base) was less than €2,000 per QALY (€1,662), which would be considered highly cost-effective. Most of the parameters considered had relatively little impact on the estimates of cost-effectiveness, even when set at their most extreme values in the sensitivity analysis. In some instances, the intervention became cost-saving compared to no screening (i.e., an ICER less than €0 per QALY gained). The most influential parameters were the discount rate and costs of colonoscopy. However, even for these most influential parameters, the screening scenario remained highly cost-effective in all analyses (i.e., an ICER of less than €5,000 per QALY).

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Figure 5.4 Tornado diagram of one-way and multi-way sensitivity analysis for FIT at 55-74 years



COL=colonoscopy; CRC=colorectal cancer; FIT=faecal immunochemical test; QALY=quality adjusted life year.

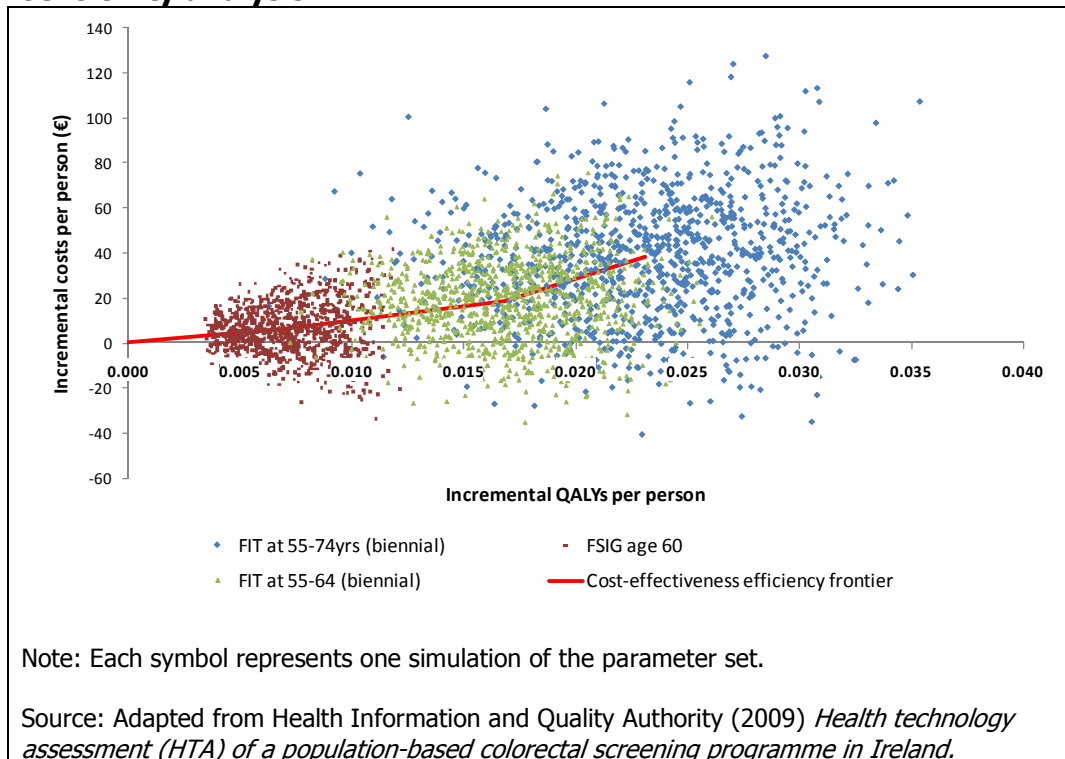
Source: Adapted from Health Information and Quality Authority (2009) *Health Technology Assessment (HTA) of a population-based colorectal screening programme in Ireland*.

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Scatter Plot

For a probabilistic sensitivity analysis (PSA), the analyst is encouraged to present the results using the scatter plot on the cost-effectiveness plane, as depicted in Figure 5.5 below. Each symbol on the scatter plot represents one simulation of the parameter set. The level of uncertainty in the model is characterised by the spread of the point estimates.

1 **Figure 5.5 Cost-effectiveness of the core scenarios: probabilistic**
2 **sensitivity analysis**



3
4 In Figure 5.5, the spread of both the incremental costs and QALYs was wider
5 for the FIT-based screening scenario than for the other options, indicating
6 greater uncertainty for this option. Although considerable uncertainty is
7 evident in the scatter plot, all three scenarios analysed remained cost-
8 effective in all simulations compared to a policy of “no screening”. In
9 addition, there were instances where both FSIG and FIT-based screening
10 appear to be cost-saving compared to “no screening”. There is a clear
11 distinction in terms of incremental QALYs between FIT screening and
12 screening based on either gFOBT or FSIG, with almost all simulations of FIT-
13 based screening associated with greater gains in QALYs than the other two
14 options. For ease of reading, only the core strategies have been included in
15 Figure 5.5. However, ideally all modelled strategies would be included in the
16 above scatterplot.

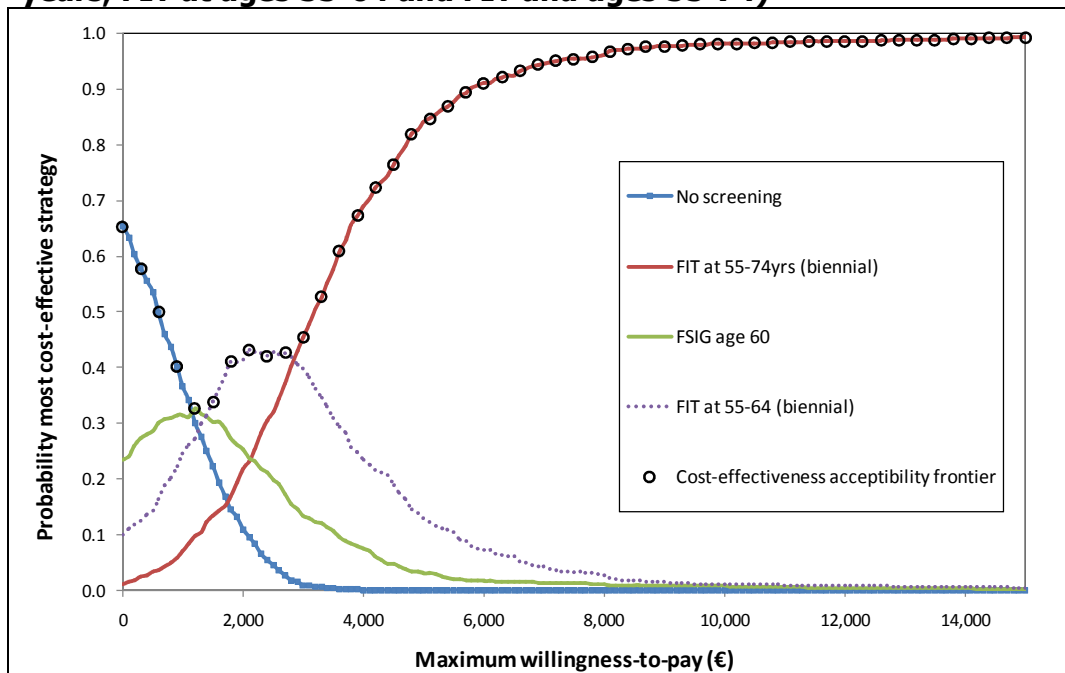
17 **Cost-effectiveness Acceptability Curves**

18 The results of a PSA can be summarised using cost-effectiveness acceptability
19 curves (CEACs). The CEAC for a technology gives the probability that a
20 technology is cost-effective across a range of willingness-to-pay thresholds.
21 This allows the decision maker to set their own threshold ICER for how much
22 they are willing to pay for an additional QALY and to see the probability that
23 the technology would be cost-effective at this threshold. When a series of
24 technologies are being considered, a cost-effectiveness acceptability frontier
25 (CEAF) can be plotted. This shows the probability that the optimal option (the
26

one with the greatest expected net benefit) will be cost-effective at different willingness-to-pay thresholds.

Using the colorectal cancer screening example, Figure 5.6 graphs the CEACs for the three screening options compared to a policy of 'no screening' and includes the CEAF. Up to a willingness-to-pay threshold of €1,150 per QALY, no screening is the most cost-effective option. If the maximum decision makers are willing-to-pay is between €1,200 and €1,350 per additional QALY, the most cost-effective strategy would be expected to be FSIG once-only at age 60. If the willingness-to-pay threshold is increased to between approximately €1,400 and €2,800 per additional QALY, biennial FIT in the 55-64 age group would represent the screening option most likely to be cost-effective. At a threshold of €2,850 per additional QALY or more, the preferred option would be biennial FIT from age 55 to 74. The CEAF shows the probability that the 'optimal' option is cost-effective. At a threshold of €10,000 or more per additional QALY, there is a greater than 95% probability that screening would be cost-effective.

Figure 5.6 Example of cost-effectiveness acceptability curves and cost-effectiveness acceptability frontier for FSIG (once at age 60 years, FIT at ages 55-64 and FIT and ages 55-74)



FIT=faecal immunochemical test; FSIG= flexible sigmoidoscopy.

Strategies for gFOBT (guaiac-based faecal occult blood test) are excluded for readability. The maximum probability of gFOBT strategy being cost-effective at any willingness-to-pay threshold was 0.008.

Source: adapted from Health Information and Quality Authority (2009) *Health technology assessment (HTA) of a population based colorectal screening programme in Ireland*.

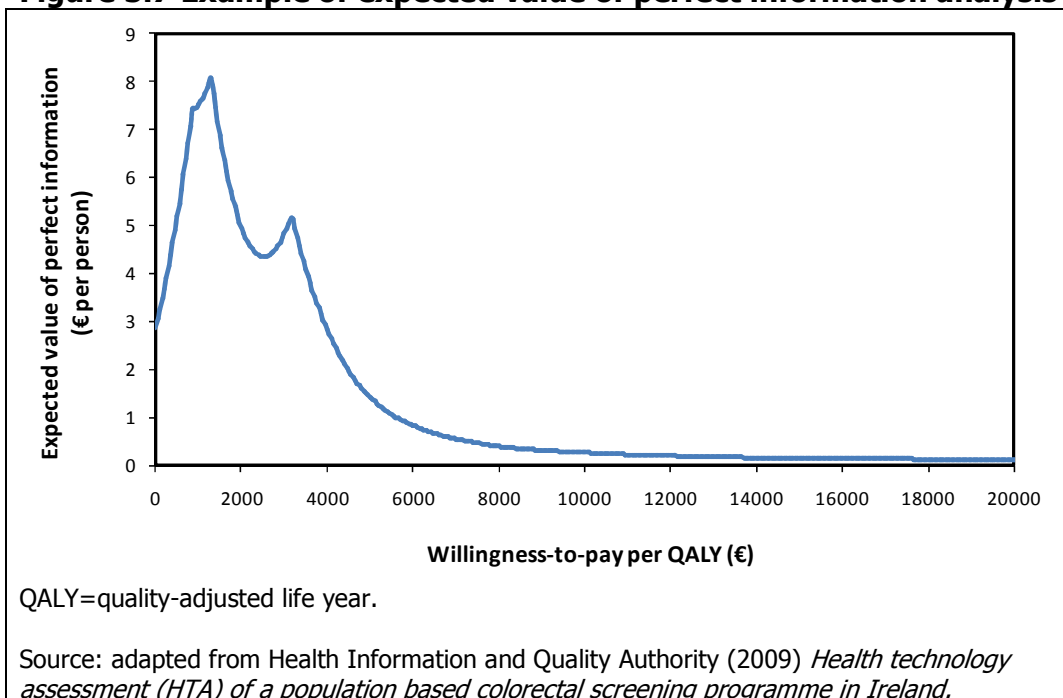
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Expected value of perfect information (EVPI)

EVPI can be determined directly from the outputs of a probabilistic sensitivity analysis, where each simulation represents a possible future resolution of the existing uncertainty for which the optimal decision can be identified. EVPI combines both the probability of the wrong decision being made and the consequences of the wrong decision in terms of the net benefit forgone, and it can be expressed in health or monetary terms. EVPI can be reported for a range of specified ICER thresholds and is computed as part of a probabilistic sensitivity analysis or probabilistic model. For the following example, the EVPI has been computed at each specified willingness-to-pay threshold as the average maximum net monetary benefit across all simulations minus the maximum of the mean net monetary benefit across all strategies. In this example, the EVPI is expressed as cost per patient or individual (Figure 5.7).

The expression for EVPI refers to the maximum value that can be placed on additional information to inform treatment choice for an individual patient.⁽⁷⁰⁾ Information is a public good; as such, generation of perfect information for one instance of a decision ensures that the information is available for other instances of the decision. Hence, the overall value of perfect information surrounding a health care policy decision depends on the number of times that the decision is faced over the lifetime of the technology.⁽⁷⁰⁾ The population level estimates are determined by scaling up the individual estimates according to an assessment of the time horizon for the information, estimates of incidence over this period, and the discount rate.

Figure 5.7 Example of expected value of perfect information analysis

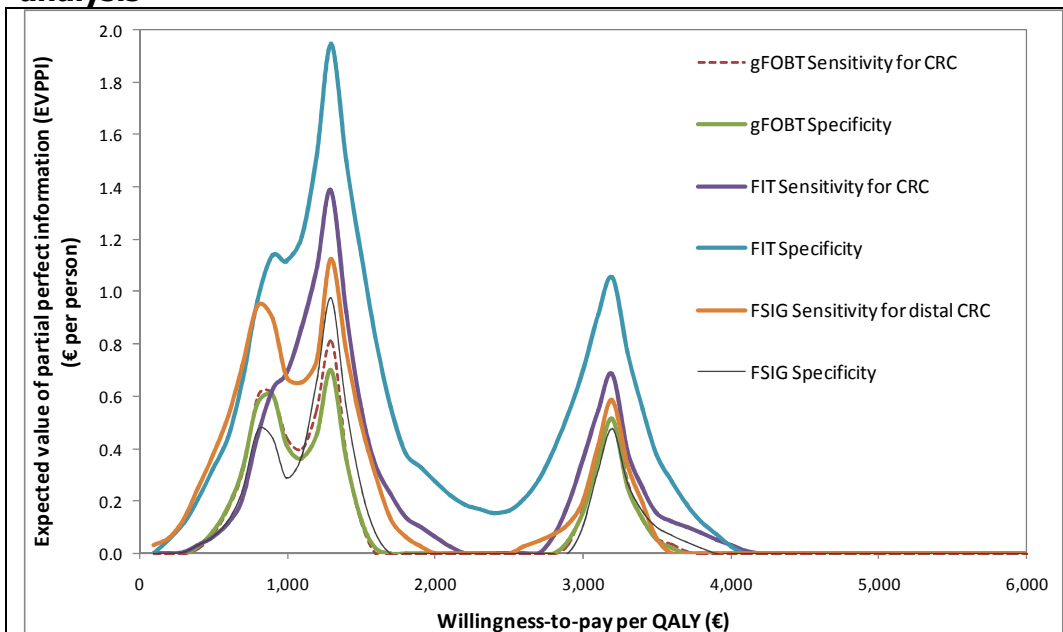


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1 In this example, the EVPI reaches a maximum of €8.07 per person at a
2 willingness-to-pay threshold of €1,300/QALY. A second peak occurs at a
3 threshold of €3,150/QALY when the EVPI is €5.15 per person. These two
4 peaks occur at transitions between different strategies having the highest
5 probability of being most cost-effective. For this reason, EVPI is sometimes
6 presented in conjunction with the cost-effectiveness acceptability curves
7 (shown in Figure 5.6).

8
9 It is also possible to estimate the EVPPI, or expected value of partial perfect
10 information. This is computed for individual parameters or sets of parameters
11 and can be used to identify for which parameters it may be most sensible to
12 invest in further research to reduce uncertainty. For complex probabilistic
13 models, the computation of EVPPI was immensely time consuming, but recent
14 modelling advances have greatly reduced the computational burden.^(71, 72) For
15 illustrative purposes, the EVPPI has been calculated for the diagnostic test
16 accuracy parameters of the three tests in the colorectal cancer screening
17 example (Figure 5.8).

18
19
20 **Figure 5.8 Example of expected value of partial perfect information analysis**
21



gFOBT= guaiac faecal occult blood test; FIT=faecal immunochemical test; FSIG= flexible sigmoidoscopy; CRC=colorectal cancer; QALY=quality-adjusted life year.

Source: adapted from Health Information and Quality Authority (2009) *Health technology assessment (HTA) of a population based colorectal screening programme in Ireland.*

Appendix 6

HTA Glossary

Some of the terms in this glossary will not be found within the body of these guidelines. They have been included here to make the glossary a more complete resource for users.

Absolute risk: the observed or calculated risk of an event in a defined population over a specified time period. (Compare with **Relative Risk**).

Absolute risk difference or reduction: a type of measure of treatment effect that shows the decrease in risk in the treatment group relative to the control group, i.e. $P_c - P_t$. For instance, if the results of a trial were that the probability of death in a control group was 25% and the probability of death in a treatment group was 10%, then the absolute risk reduction would be $25\% - 10\% = 15\%$. It is the inverse of the number needed to treat. (See also **number needed to treat** and **odds ratio** and **relative risk reduction**.)

Accuracy: the extent to which a measurement, or an estimate based on measurements, represents the true value of the variable being measured. (See also **Validity**).

Adverse event: an undesirable effect of a health technology.

Attributable risk or attributable fraction: with a specified outcome, exposure factor, time period and population, the rate of an outcome that can be attributed to the factor in the population (i.e. net of background risk). The population should be specified as either the exposed or total population.

Base case: see **Reference case**.

Base case analysis: the results of the economic evaluation estimating how much it would cost to achieve additional health outcomes with the proposed technology compared with the main comparator, presented as an incremental cost-effectiveness ratio, and incorporating the costs associated with altered uses of drugs, medical and other related healthcare resources and all outcomes valued in terms of overall quality and length of life. (See also **Reference case analysis**).

Baseline: a term used to describe the initial set of measurements taken at the beginning of a study (after a run-in period, when applicable).

Baseline risk: at the time when a participant is enrolled in a study or when a patient is treated with a technology, baseline risk is the risk of future events of interest in the absence of that technology.

Bayesian Method: a branch of statistics that uses prior information on beliefs for estimation and inference.

Bias: systematic (as opposed to random) deviation of the results of a study from the "true" results.

1 **Blinding:** when study participants, caregivers, researchers and outcome
2 assessors are kept unaware about the technologies that the people have been
3 allocated to in a study.

4 **Budget impact analysis (BIA) or financial analysis:** a procedure for
5 comparing only the financial costs and cost offsets of competing options,
6 rather than comparing their clinical and economic costs and benefits.

7 **Capital costs:** the costs of buying land, buildings or equipment (e.g.
8 medical equipment) to provide a service (e.g., healthcare).

9 **Case-control study:** a retrospective observational study designed to
10 determine the relationship between a particular outcome of interest (e.g.
11 disease or condition) and a potential cause (e.g. a technology, risk factor, or
12 exposure). For example, a group of people with lung cancer might be
13 matched with a group of people the same age without lung cancer. The
14 researcher could compare how often both groups had been exposed to
15 tobacco smoke in their lives.

16 **Cohort study:** an observational study in which two or more sub-sets of
17 defined populations are identified by the presence of a common factor or
18 factors (e.g. non-randomly assigned to the proposed technology or to its
19 main comparator(s)) and then followed in time to investigate the influence of
20 the factors on the probability of occurrence of an outcome or outcomes.

21 **Common reference:** a drug or technology to which a proposed technology
22 and its main comparator(s) have been compared in separate comparative
23 randomised trials.

24 **Comorbidity:** the coexistence of a disease, or more than one disease, in a
25 person in addition to the disease being studied or treated.

26 **Composite outcome:** a pre-specified outcome of a trial, which is recorded
27 as occurring for a trial participant when any one of several component
28 outcomes of the composite is experienced.

29 **Comparator:** the alternative against which the intervention is compared.

30 **Confidence interval:** the computed interval with a specified probability (by
31 convention, 95%) that the true value of a variable such as mean, proportion,
32 or rate is contained within the interval.

33 **Conflict of interest:** a conflict of interest arises when "a professional
34 judgment concerning a primary interest (such as patients' welfare or the
35 validity of research) may be influenced by a secondary interest (such as
36 financial gain)."⁽⁶¹⁾

37 **Confounding:** the distortion of a measure of the effect of an exposure (e.g.
38 to therapy involving the proposed drug) on the risk of an outcome under
39 investigation brought about by the association of the exposure with other
40 factor(s) that can influence the outcome.

41 **Consumer Price Index:** this index measures the change in the average
42 price levels (including all indirect taxes) paid for consumer goods and services

1 by all private households in the country and by foreign tourists holidaying in
2 the country.

3 **Control group:** a group of participants who are observed but who do not
4 receive treatment involving the proposed drug or technology. They may
5 receive alternative treatment, no treatment or placebo. They provide data on
6 the streams of outcomes (clinical and economic) for comparison with the
7 streams of outcomes observed for participants who take therapy involving the
8 proposed drug or technology.

9 **Cost:** the value of opportunity forgone, as a result of engaging resources in
10 an activity (see opportunity cost); there can be a cost without the exchange
11 of money; range of costs (and benefits) included in a particular economic
12 evaluation depends on perspective taken; average costs are average cost per
13 unit of output (i.e., total costs divided by total number of units produced);
14 incremental costs are extra costs associated with intervention compared to
15 alternative; marginal cost is cost of producing one extra unit of output.

16 **Cost, financial:** the monetary value of providing a resource accounted for in
17 the budget of the provider.

18 **Cost analysis:** a partial economic evaluation that only compares the costs in
19 monetary units of the proposed technology with its main comparator(s).

20 **Cost-benefit analysis (CBA):** an economic evaluation that compares the
21 proposed technology with its main comparator(s) in which both costs and
22 benefits are measured in monetary terms to compute a net monetary
23 gain/loss or benefit gain/loss.

24 **Cost-consequences analysis (CCA):** an economic evaluation that
25 compares the proposed technology with its main comparator(s) as an array of
26 all material costs and outcomes measured in their natural units rather than a
27 single representative outcome as presented in a cost-effectiveness analysis.

28 **Cost-effective (value for money):** a proposed technology is considered
29 cost-effective for a specified main indication if the incremental benefits of the
30 proposed technology versus its main comparator(s) justify its incremental
31 costs and harms.

32 **Cost-effectiveness acceptability curves (CEAC):** a graph plotting a
33 range of possible cost-effectiveness thresholds on the horizontal axis against
34 the probability that the intervention will be cost-effective on the vertical
35 access. CEAC provide a visual representation of the uncertainty surrounding
36 cost-effectiveness estimates.

37 **Cost-effectiveness analysis (CEA):** an economic evaluation that
38 compares, for example, a proposed technology with its main comparator(s)
39 having common clinical outcome(s) in which costs are measured in monetary
40 terms and outcomes are measured in natural units, e.g. reduced mortality or
41 morbidity.

42 **Cost-effectiveness acceptability frontier:** a region on a plot that shows
43 the probability that the technology with the highest expected net benefit is
44 cost effective.

- 1 **Cost-effectiveness efficiency frontier:** linking the non-dominated
2 strategies on the cost-effectiveness-plane produces a cost-effectiveness
3 efficiency frontier.
- 4 **Cost-effectiveness plane:** a graph plotting difference in effect (between
5 the technology of interest and the comparator) on the horizontal axis against
6 the difference in costs on the vertical access, providing a visual representation
7 of cost-effectiveness.
- 8 **Cost-minimisation analysis (CMA):** an economic evaluation that finds the
9 least costly alternative technology, for example, after the proposed
10 technology has been demonstrated to be no worse than its main
11 comparator(s) in terms of effectiveness and adverse events.
- 12 **Cost-utility analysis (CUA):** an economic evaluation that compares the
13 proposed technology with its main comparator(s) in which costs are measured
14 in monetary terms and outcomes are measured in terms of extension of life
15 and the utility value of that extension, e.g. using quality-adjusted life years
16 (QALYs).
- 17 **Critical appraisal:** a strict process to assess the validity, results and
18 relevance of evidence.
- 19 **Data synthesis:** combining evidence from different sources.
- 20 **Decision analysis:** a technique that formally identifies the options in a
21 decision making process, quantifies the probable outcomes (and costs) of
22 each, determines the option that best meets the objectives of the decision
23 maker and assesses the robustness of this conclusion.
- 24 **Decision tree:** a graphical representation of the probable outcomes
25 following the various decision options in a decision analysis.
- 26 **Deterministic sensitivity analysis (DSA):** a method of decision analysis
27 that uses both one-way (variation of one variable at a time) and multi-way
28 (two or more parameters varied at the same time) sensitivity analysis to
29 capture the level of uncertainty in the results that may arise due to missing
30 data, imprecise estimates or methodological issues. (Compare: **Probabilistic**
31 **sensitivity analysis.**)
- 32 **Dichotomous data:** data that are classified into either one of two mutually
33 exclusive values, for example, 'yes' and 'no' or 'cured' and 'not cured.'
- 34 **Direct costs:** the fixed and variable costs of all resources (goods, services,
35 etc.) consumed in the provision of a technology as well as any consequences
36 of the intervention such as adverse effects or goods or services induced by
37 the intervention. These include direct medical costs and direct non-medical
38 costs such as transportation or child care.
- 39 **Direct medical costs:** Medical costs that vary with the healthcare provided
40 (e.g. doctors' salaries).
- 41 **Direct non-medical costs:** the non-medical costs of treating a patient, e.g.
42 transportation provided to and from a medical appointment.

1 **Disability-adjusted life years (DALYs):** a unit of healthcare status that
2 adjusts age-specific life expectancy by the loss of health and years of life due
3 to disability from disease or injury. DALYs are often used to measure the
4 global burden of disease.

5 **Discounting:** the process used in economic analyses to convert future costs
6 or benefits to present values using a discount rate. Discounting costs reflects
7 societal preference for costs to be experienced in the future rather than the
8 present. Discounting benefits reflects a preference for benefits to be realised
9 in the present rather than at a later date.

10 **Discount rate:** the interest rate used to discount or adjust future costs and
11 benefits so as to arrive at their present values, e.g. 4%. This is also known
12 as the opportunity cost of capital investment.

13 **Discrete-event simulation (DES):** a collection of techniques for modelling
14 one or more phenomena of interest in a system that change value or state at
15 discrete points in time. DES allows all characteristics of the system to be
16 represented. Unlike Markov models, the primary focus in DES is on the
17 occurrence of events rather than transitions or states. **(See also Markov**
18 **Model)**

19 **Dominance:** an intervention is subject to simple dominance if it has higher
20 costs and worse outcomes than an alternative technology. An intervention is
21 subject to extended dominance when it is more costly and more effective, and
22 has lower incremental cost-effectiveness ratio, than a combination of
23 alternatives.

24 **Economic evaluation:** application of analytical methods to identify,
25 measure, value, and compare costs and consequences of alternatives being
26 considered; addresses issue of efficiency to aid decision making for resource
27 allocation. It is an umbrella term covering CBA, CEA, CMA and CUA.

28 **Economic model:** economic models provide a means of bringing together
29 different types of data from a range of sources and provide a framework for
30 decision making under conditions of uncertainty. Modelling may be used to
31 combine different data sets changing the information collected from a clinical
32 trial into a form that can be used, to extrapolate short-term clinical data to
33 longer term, to link intermediate with final endpoints, to generalise from
34 clinical trial settings to routine practice and to estimate the relative
35 effectiveness of technologies where these have not been directly compared in
36 clinical trials.

37 **Effectiveness:** the extent to which a technology produces an overall health
38 benefit (taking into account adverse and beneficial effects) in routine clinical
39 practice. (Contrast with **Efficacy**.)

40 **Efficacy:** the extent to which a technology produces an overall health benefit
41 (taking into account adverse and beneficial effects) when studied under
42 controlled research conditions. (Contrast with **Effectiveness**.)

43 **Epidemiology:** the study of the distribution and determinants of health-
44 related conditions or events in defined populations.

- 1 **Equity:** as it relates to health, 'fairness' in allocation of resources,
2 technologies, or outcomes among individuals or groups.
- 3 **EQ-5D:** the EQ-5D is a standardised instrument (questionnaire) used to
4 measure health outcomes. The instrument is applicable to a wide range of
5 health conditions and treatments and can be used to generate a single index
6 value for health status. The EQ-5D questionnaire describes five attributes
7 (mobility, self-care, usual activity, pain/discomfort, and anxiety/depression)
8 each of which has three levels (no problems, some problems, and major
9 problems). This combination defines 243 possible health states which added
10 to the health states 'unconscious' and 'dead', allow for 245 possible health
11 states. Each EQ-5D health state (or profile) provides a set of observations
12 about a person by way of a five-digit code number. This EQ-5D health state is
13 then converted to a single summary index by applying a formula that attaches
14 weights to each of these levels in each dimension and subtracting these
15 values from 1.0. Additional weights that are applied are a constant (for any
16 deviation from perfect health) and a weight if any of the dimensions are at
17 level three (major problems). The scores fall on a value scale that ranges
18 from 0.0 (dead) to 1.0 (perfect health). For further information on EQ-5D see:
19 www.euroqol.org.
- 20 **Evidence-based medicine:** the use of current best evidence from scientific
21 and medical research to make decisions about the care of individual patients.
22 It involves formulating questions relevant to the care of particular patients,
23 searching the scientific and medical literature, identifying and evaluating
24 relevant research results, and applying the findings to patients.
- 25 **External validity:** the extent to which one can generalise study conclusions
26 to populations and settings of interest outside study.
- 27 **Extrapolation:** prediction of value of model parameter outside measured
28 range or inference of value of parameter of related outcome (e.g.
29 extrapolation of reduction in rate of progression to AIDS from improvement in
30 HIV viral load).
- 31 **Final outcome:** a health outcome that is directly related to the length of life,
32 e.g. life-years gained or quality-adjusted life years.
- 33 **Follow-up:** the observation over a period of time of study/trial participants to
34 measure changes in outcomes under investigation.
- 35 **Generalisability:** the problem of whether one can apply or extrapolate
36 results obtained in one setting or population to another; term may also be
37 referred to as 'transferability', 'transportability', 'external validity', 'relevance',
38 or 'applicability'.
- 39 **Grey literature:** research reports that are not found in traditional peer-
40 reviewed publications, e.g. government agency monographs, symposium
41 proceedings, and unpublished company reports.
- 42 **Gross or macro costing:** costing approach that uses large components as
43 basis for costing, such as cost per hospital day; compare with **Micro-**
44 **costing**.

1 **Hazard ratio:** a measure of effect produced by a time-to-event survival
2 analysis. This represents the increased instantaneous rate with which one
3 group is likely to experience the outcome of interest.

4 **Health outcome:** a change (or lack of change) in health status caused by a
5 therapy or factor when compared with a previously documented health status
6 using disease-specific measures, general quality of life measures or utility
7 measures.

8 **Health-related quality of life (HRQoL):** a combination of the physical,
9 social and emotional aspects of an individual's life that are important for their
10 well-being.

11 **Health technology:** the application of scientific or other organised
12 knowledge – including any tool, technique, product, process, method,
13 organisation or system – in healthcare and prevention. In healthcare,
14 technology includes drugs, diagnostics, indicators and reagents, devices,
15 equipment, and supplies, medical and surgical procedures, support systems
16 and organisational and managerial systems used in prevention, screening
17 diagnosis, treatment and rehabilitation.

18 **Health technology assessment (HTA):** this is a multidisciplinary process
19 that summarises information about the medical, social, economic and ethical
20 issues related to the use of a health technology in a systematic, transparent,
21 unbiased, robust manner. Its aim is to inform the formulation of safe,
22 effective health policies that are patient-focused and seek to achieve best
23 value.

24 **Heterogeneity:** in the context of meta-analysis, clinical heterogeneity means
25 dissimilarity between studies. It can be because of the use of different
26 statistical methods (statistical heterogeneity), or evaluation of people with
27 different characteristics, treatments or outcomes (clinical heterogeneity).
28 Heterogeneity may render pooling of data in meta-analysis unreliable or
29 inappropriate. Finding no significant evidence of heterogeneity is not the
30 same as finding evidence of no heterogeneity. If there are a small number of
31 studies, heterogeneity may affect results but not be statistically significant.

32 **Homogeneity:** used to describe when the results of studies included in a
33 systematic review or meta-analysis are similar and there is no more variation
34 than would occur by chance alone. Results are usually regarded as
35 homogenous when any difference observed between studies could reasonably
36 be expected to occur by chance alone.

37 **Incremental costs:** the absolute difference between the costs of alternative
38 management strategies of the same medical condition, disease or disorder.

39 **Incremental cost-effectiveness ratio (ICER):** the results of a cost-
40 effectiveness analysis (CEA) are presented as an incremental cost-
41 effectiveness ratio (ICER) and this describes how much additional benefit is
42 achieved for the additional cost incurred. The ICER for two technologies A
43 and B is calculated as follows:

44

$$\text{ICER} = \frac{(\text{cost of A} - \text{cost of B})}{(\text{effects of A} - \text{effects of B})}$$

- 1 **Indication:** a clinical symptom or circumstance indicating that the use of a
2 particular intervention would be appropriate.
- 3 **Indirect costs:** the cost of time lost from work and decreased productivity
4 due to disease, disability, or death. (In cost accounting, it refers to the
5 overhead or fixed costs of producing goods or services.)
- 6 **Indirect preference measurement:** use of instruments (e.g. Health
7 Utilities Index and EQ- 5D) to measure preferences, without undertaking
8 direct measurement.
- 9 **Intangible costs:** the cost of pain and suffering resulting from a disease,
10 condition, or intervention.
- 11 **Intention-to-treat analysis:** a type of analysis of clinical trial data in which
12 all patients are included in the analysis based on their original assignment to
13 intervention or control groups, regardless of whether patients failed to fully
14 participate in the trial for any reason, including whether they actually received
15 their allocated treatment, dropped out of the trial, or crossed over to another
16 group.
- 17 **Internal validity:** a trial has internal validity if, apart from possible sampling
18 error, the measured difference in outcomes can be attributed only to the
19 different therapies assigned.
- 20 **Literature review:** a summary and interpretation of research findings
21 reported in the literature. This may include unstructured qualitative reviews
22 by single authors as well as various systematic and quantitative procedures
23 such as meta-analysis.
- 24 **Marginal benefit:** the additional benefit (e.g. in units of health outcome)
25 produced by an additional resource use (e.g. another healthcare
26 intervention).
- 27 **Marginal cost:** the additional cost required to produce one additional unit of
28 benefit (e.g. unit of health outcome).
- 29 **Markov Model:** a type of quantitative modelling that involves a specified set
30 of mutually exclusive and exhaustive states (e.g. of a given health status),
31 and for which there are transition probabilities of moving from one state to
32 another (including of remaining in the same state). Typically, states have a
33 uniform time period, and transition probabilities remain constant over time.
- 34 **Meta-analysis:** systematic methods that use statistical techniques for
35 combining results from different studies to obtain a quantitative estimate of
36 the overall effect of a particular intervention or variable on a defined
37 outcome. This combination may produce a stronger conclusion than can be
38 provided by any individual study. (Also known as data synthesis or
39 quantitative overview).

1 **Micro-costing:** costing approach based on detailed resources used by
2 patient on item by item basis; compare with gross costing.

3 **Monte Carlo simulation:** a technique used in computer simulations that
4 uses sampling from a random number sequence to simulate characteristics or
5 events or outcomes with multiple possible values. For example, this can be
6 used to represent or model many individual patients in a population with
7 ranges of values for certain health characteristics or outcomes. In some
8 cases, the random components are added to the values of a known input
9 variable for the purpose of determining the effects of fluctuations of this
10 variable on the values of the output variable.

11 **Net benefit:** refers to a method of reporting results of economic evaluations
12 in terms of monetary units (called net monetary benefit) or units of outcome
13 (called net health benefit).

14
$$\text{net monetary benefit (NMB)} = \lambda \Delta E - \Delta C$$

15
$$\text{net health benefit (NHB)} = \Delta E - (\Delta C / \lambda)$$

16 Where λ is the willingness-to-pay threshold, ΔE is the incremental effect, and
17 ΔC is the incremental cost.

18 **Non-randomised controlled trial (Non-RCT):** a controlled clinical trial
19 that assigns patients to intervention and control groups using a method that
20 does not involve randomisation, e.g. at the convenience of the investigators
21 or some other technique such as alternate assignment.

22 **Number needed to treat (NNT):** a measure of treatment effect that
23 provides the number of patients who need to be treated to prevent one
24 outcome event. It is the inverse of absolute risk reduction ($1 \div \text{absolute risk}$
25 reduction); i.e., $1.0 \div (P_c - P_t)$. For instance, if the results of a trial were that
26 the probability of death in a control group was 25% and the probability of
27 death in a treatment group was 10%, the number needed to treat would be
28 $1.0 \div (0.25 - 0.10) = 6.7$ patients. (See also **Absolute risk reduction**,
29 **Relative risk reduction**, and **Odds ratio**.)

30 **Observational study:** a study in which the investigators do not manipulate
31 the use of, or deliver, a technology (e.g. do not assign patients to treatment
32 and control groups), but only observe patients who are (and sometimes
33 patients who are not as a basis of comparison) exposed to the intervention,
34 and interpret the outcomes. These studies are more subject to selection bias
35 than experimental studies such as randomised controlled trials.

36 **Odds ratio:** a measure of treatment effect that compares the probability of a
37 type of outcome in the treatment group with the outcome of a control group,
38 i.e., $[P_t \div (1 - P_t)] [P_c \div (1 - P_c)]$. For instance, if the results of a trial were
39 that the probability of death in a control group was 25% and the probability
40 of death in a treatment group was 10%, the odds ratio of survival would be
41 $[0.10 \div (1.0 - 0.10)] \div [(0.25 \div (1.0 - 0.25))] = 0.33$. (See also **Absolute risk**
42 **reduction**, **Number needed to treat**, and **Relative risk**.)

43 **Opportunity cost:** the value of the forgone benefits because the resource is
44 not available for its best alternative use.

1 **Outcome:** consequence of condition or intervention; in Economic Guidelines,
2 outcomes most often refer to health outcomes, such as surrogate outcomes
3 or patient outcomes.

4 **Partitioned survival analysis:** a modelling approach in which membership
5 to a set of mutually exclusive health states is determined from a set of non-
6 mutually exclusive survival curves.

7 **Peer review:** the process by which manuscripts submitted to health,
8 biomedical, and other scientifically oriented journals and other publications
9 are evaluated by experts in appropriate fields (usually anonymous to the
10 authors) to determine if the manuscripts are of adequate quality for
11 publication.

12 **Perspective:** this is the viewpoint from which an economic evaluation is
13 conducted. Viewpoints that may be adopted include that of the patient, the
14 public healthcare payer or society.

15 **Purchasing power parity:** this theory states that in an efficient market, the
16 exchange rate of two currencies results in equal purchasing power. The
17 purchasing power indices are currency conversion rates that both convert to a
18 common currency and equalise the purchasing power of different currencies.
19 In other words, they eliminate the differences in price levels between
20 countries in the process of conversion.

21 **Prevalence:** the number of people in a population with a specific disease or
22 condition at a given time and is usually expressed as a ratio of the number of
23 affected people to the total population.

24 **Primary study:** an investigation that collects original (primary) data from
25 patients, e.g. randomised controlled trials, observational studies, series of
26 cases, etc.

27 **Probability:** expression of degree of certainty that event will occur, on scale
28 from zero (certainty that event will not occur) to one (certainty that event will
29 occur).

30 **Probability distribution:** portrays the relative likelihood that a range of
31 values is the true value of a parameter. This distribution often appears in the
32 form of a bell-shaped curve. An estimate of the most likely true value of the
33 treatment effect is the value at the highest point of the distribution. The area
34 under the curve between any two points along the range gives the probability
35 that the true value of the treatment effect lies between those two points.
36 Thus, a probability distribution can be used to determine an interval that has
37 a designated probability (e.g. 95%) of including the true value of the
38 treatment effect.

39 **Probabilistic sensitivity analysis (PSA):** a type of sensitivity analysis
40 where probability distributions are applied to a plausible range of values for
41 key parameters to capture uncertainty in the results. A Monte Carlo simulation
42 is performed and a probability distribution of expected outcomes and costs is
43 generated. (Contrast with **Deterministic sensitivity analysis**).

1 **Productivity costs:** the costs associated with lost or impaired ability to work
2 because of morbidity or death.

3 **Prospective study:** a study in which the investigators plan and manage the
4 intervention of interest in selected groups of patients. As such, investigators
5 do not know what the outcomes will be when they undertake the study.
6 (Contrast with **Retrospective study**.)

7 **Publication bias:** unrepresentative publication of research reports that is not
8 due to the quality of the research but to other characteristics, e.g. tendencies
9 of investigators to submit, and publishers to accept, positive research reports
10 (i.e., ones with results showing a beneficial treatment effect of a new
11 intervention).

12 **Quality-adjusted life year (QALY):** a unit of healthcare outcomes that
13 adjusts gains (or losses) in years of life subsequent to a healthcare
14 intervention by the quality of life during those years. QALYs can provide a
15 common unit for comparing cost-utility across different technologies and
16 health problems. Analogous units include Disability-Adjusted Life Years
17 (DALYs) and Healthy-Years Equivalents (HYEs).

18 **Randomised controlled trial (RCT):** a trial in which participants are
19 randomly assigned to one or more treatment groups and a control group.

20 **Reference case or base case:** this specifies the methodologies considered
21 most appropriate to be used in the assessment of clinical and cost-
22 effectiveness when conducting HTA in Ireland.

23 **Relative risk difference or reduction:** a type of measure of treatment
24 effect that compares the probability of a type of outcome in the treatment
25 group with that of a control group, i.e.: $(P_c - P_t) \div P_c$. For instance, if the
26 results of a trial show that the probability of death in a control group was
27 25% and the probability of death in a treatment group was 10%, the relative
28 risk reduction would be: $(0.25 - 0.10) \div 0.25 = 0.6$. (See also **Absolute risk**
29 **reduction, Number needed to treat, and Odds ratio**.)

30 **Sample size:** the number of patients studied in a trial, including the
31 treatment and control groups, where applicable. In general, a larger sample
32 size decreases the probability of making a false-positive error (α) and
33 increases the power of a trial, i.e., decreases the probability of making a
34 false-negative error (β). Large sample sizes decrease the effect of random
35 variation on the estimate of a treatment effect.

36 **Sensitivity analysis:** a means to determine the robustness of a
37 mathematical model or analysis by examining the extent to which results are
38 affected by changes in methods, parameters or assumptions.

39 **SF-36:** the SF-36 is a standardised instrument (questionnaire) used to
40 measure health outcomes. It is a multi-purpose, short-form health survey
41 with 36 questions. It yields an 8-scale profile of functional health and well-
42 being scores as well as psychometrically-based physical and mental health
43 summary measures and a preference-based health utility index. It is a generic
44 measure, as opposed to one that targets a specific age, disease, or treatment

1 group. Accordingly, the SF-36 has proven useful in surveys of general and
2 specific populations, comparing the relative burden of diseases, and in
3 differentiating the health benefits produced by a wide range of different
4 treatments.

5 For further information on SF-36 see: www.sf-36.org.

6 **Standard gamble:** a method of preference assessment used to measure
7 utilities, that is, to ascertain an individual's preference for different health
8 states that differ in quantity or quality of life. Preference is ascertained by
9 choosing between a given health state, or gambling between perfect health
10 and immediate death. The probability of perfect health or immediate death is
11 changed until the individual is indifferent between the health state and the
12 gamble.

13 **Statistical significance:** a conclusion that a technology has a true effect,
14 based upon observed differences in outcomes between the treatment and
15 control groups that are sufficiently large so that these differences are unlikely
16 to have occurred due to chance, as determined by a statistical test. Statistical
17 significance indicates the probability that the observed difference was due to
18 chance if the null hypothesis is true; it does not provide information about the
19 magnitude of a treatment effect. (Statistical significance is necessary but not
20 sufficient for clinical significance.)

21 **Stratified analysis:** a process of analysing smaller, more homogeneous
22 subgroups according to specified criteria such as age groups, socioeconomic
23 status, where there is variability (heterogeneity) in population.

24 **Subgroup:** a defined set of individuals in a population group or of
25 participants in a study such as subgroups defined by sex or age categories.

26 **Subgroup analysis:** an analysis in which the intervention effect is evaluated
27 in a subgroup of a trial, including the analysis of its complementary subgroup.
28 Subgroup analyses can be pre-specified, in which case they are easier to
29 interpret. If not pre-specified, they are difficult to interpret because they tend
30 to uncover false positive results.

31 **Surrogate endpoint:** a measure that is used in place of a primary endpoint
32 (outcome). Examples are decrease in blood pressure as a predictor of
33 decrease in strokes and heart attacks in hypertensive patients, and increase in
34 T-cell (a type of white blood cell) counts as an indicator of improved survival
35 of patients with AIDS. Use of a surrogate endpoint assumes that it is a
36 reliable predictor of the primary endpoint(s) of interest.

37 **Systematic review:** a form of structure literature review that addresses a
38 question that is formulated to be answered by analysis of evidence, and
39 involves objective means of searching the literature, applying predetermined
40 inclusion and exclusion criteria to this literature, critically appraising the
41 relevant literature, and extraction and synthesis of data from evidence base to
42 formulate findings.

43 **System dynamic model:** a model that can be used to model the direct and
44 indirect effects that may arise from a communicable disease control program.

1 The approach involves the development of computer simulation models that
2 portray processes of accumulation and feedback and that may be tested
3 systematically to find effective solutions to persistent, dynamically complex
4 problems.

5 **Technology:** the application of scientific or other organised knowledge--
6 including any tool, technique, product, process, method, organisation or
7 system--to practical tasks. In healthcare, technology includes drugs;
8 diagnostics, indicators and reagents; devices, equipment and supplies;
9 medical and surgical procedures; support systems; and organisational and
10 managerial systems used in prevention, screening, diagnosis, treatment and
11 rehabilitation.

12 **Threshold analysis:** type of sensitivity analysis in which model input is
13 varied over a range to determine value of input that would lead to major
14 changes in conclusions.

15 **Time horizon:** the time span used in the assessment that captures the
16 period over which meaningful differences between costs and outcomes
17 between competing technologies would be expected to accrue.

18 **Time-to-event data or survival data:** data that incorporates a measure of
19 the time lapse before an event occurs, for example, time to relapse, time to
20 death or time to treatment cessation.

21 **Time trade-off:** a method of preference assessment used to measure utility.
22 The utility value is measured by finding the point at which an individual is
23 indifferent between two scenarios. That is, choices are provided to determine
24 the length of time in an ideal health state that they would consider equivalent
25 to a longer length of time with a specific condition. (Compare with standard
26 gamble)

27 **Tornado diagram:** diagrammatic display of the results of one-way sensitivity
28 analysis; each bar represents the range of change in model results when the
29 parameter is varied from its minimum to maximum values.

30 **Transferability:** a trial, study or model has transportability if it can produce
31 unbiased inferences to another specified healthcare system (e.g. from
32 overseas to Ireland).

33 **Transfer (or income transfer) payment:** payment made to individual
34 (usually by government body) that does not perform any service in return;
35 examples are social security payments and employment insurance benefits.

36 **Uncertainty:** where the true value of a parameter or the structure of a
37 process is unknown.

38 **Usual care:** this is the most common or most widely used alternative in
39 clinical practice for a specific condition. This is also referred to as "routine
40 care" or "current practice" or "typical care."

41 **Utility:** a measure of the relative desirability or preference (usually from the
42 perspective of a patient) for a specific health outcome or level of health status
43 compared to alternative health states. A numerical value is assigned on a

1 cardinal scale of 0 (death) to 1 (optimal or 'perfect' health). Health states
2 considered to be worse than death may be assigned a negative value.

3 **Validity:** the extent to which technique measures what it is intended to
4 measure.

5 **Valuation:** the process of quantifying desirability of outcome in utility or
6 monetary terms or of quantifying cost of resource or individual's productivity
7 in monetary terms.

8 **Value Added Tax:** this is a tax on consumer spending. It is collected by
9 VAT-registered traders on their supplies of goods and services to customers.
10 Each such trader in the chain of supply from manufacturer through to retailer
11 charges VAT on his or her sales and is entitled to deduct from this amount the
12 VAT paid on his or her purchases, that is, the tax is on the added value. For
13 the final consumer, not being VAT-registered, VAT is simply part of the
14 purchase price.

15 **Variability:** this reflects known differences in parameter values arising out of
16 inherent differences in circumstances or conditions. It may arise due to
17 differences in patient population (e.g. patient heterogeneity – baseline risk,
18 age, gender), differences in clinical practice by treatment setting or
19 geographical location.

20 **Willingness-to-pay (WTP):** evaluation method used to determine
21 maximum amount of money individual is willing to pay for particular outcome
22 or benefit (e.g. receive healthcare service); method is often used in cost-
23 benefit analysis to quantify outcome in monetary terms.

24

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