

## ARGC Committee Risk Report – January 2022

### 1. Recent changes to the risk register

Since the last report presented to the ARGC in November 2021, the following is a summary of the changes to the corporate risk register:

- One risk closed:  
Risk 20-390: *Planned organisational restructuring and the known departure of key executive post holders may result in risk of loss of critical corporate knowledge and interruption in management and leadership of legal functions and corporate objectives resulting in sub-optimal corporate performance.*

This risk was reviewed at the EMT meeting on 11/01/2022 and a decision was made to close this risk following three recent appointments to senior management roles including the appointment of a new CEO. Two appointments were internal candidates which provides continuity of corporate knowledge.

- One new risk opened:  
Risk 94: *There is a risk that HIQA will be unable to adequately prepare for and implement the number of proposed commencements and legislative and regulatory amendments for 2022 and 2023, in addition to prism replacement and BI strategy.*

Since this risk was agreed, stronger controls and actions have been developed and has brought this risk within appetite.

- Changes to residual risk ratings:  
19-267: *There is a risk that delays within the OGP affect HIQAs procurement of necessary services, with the result that key projects are not progressed in accordance with business plan.*

The residual risk rating on this risk has been reduced from 9 to 6 following review. The reason for this reduction was due to less reliance on OGP due to established Resourcing Frameworks and HEANet Framework.

### 2. Recent developments

At the EMT meeting on the 11 January 2022, consideration was given to the impact of the delayed appointment of the new Chief Executive Officer. The EMT will monitor this matter and consider any potential risks in relation to this.

The new statutory compliance module for Vision (our corporate performance and risk reporting system) is due to go live in the coming weeks. The initial due date was delayed due to completion of the technical specifications for the module. As outlined previously this module will facilitate the tracking of all legislation relevant to HIQA. Once completed, a report generated from this module will be presented to the ARGC.

Key controls have been identified for delivery in 2022 to improve elements of support services. These include a contracts management system and a learning and management system.