

# Report of a Restrictive Practice Thematic Inspection of a Designated Centre for Older People.

# Issued by the Chief Inspector

Name of designated centre:	SignaCare Waterford
Name of provider:	SignaCare Waterford Ltd
Address of centre:	Rocklands, Ferrybank,
	Waterford,
	Waterford
Type of inspection:	Unannounced
Date of inspection:	03 October 2023
Centre ID:	OSV-0007819
Fieldwork ID:	MON-0041246

# What is a thematic inspection?

The purpose of a thematic inspection is to drive quality improvement. Service providers are expected to use any learning from thematic inspection reports to drive continuous quality improvement which will ultimately be of benefit to the people living in designated centres.

Thematic inspections assess compliance against the National Standards **for Residential Care Settings for Older People in Ireland**. See Appendix 1 for a list of the relevant standards for this thematic programme.

There may be occasions during the course of a thematic inspection where inspectors form the view that the service is not in compliance with the regulations pertaining to restrictive practices. In such circumstances, the thematic inspection against the National Standards will cease and the inspector will proceed to a risk-based inspection against the appropriate regulations.

#### What is 'restrictive practice'?

Restrictive practices are defined in the *Health Act 2007 (Care and Welfare of Residents in Designated Centres for Older People) Regulations 2013* as **'the intentional restriction of a person's voluntary movement or behaviour'**.

Restrictive practices may be physical or environmental<sup>1</sup> in nature. They may also look to limit a person's choices or preferences (for example, access to cigarettes or certain foods), sometimes referred to as 'rights restraints'. A person can also experience restrictions through inaction. This means that the care and support a person requires to partake in normal daily activities are not being met within a reasonable timeframe. This thematic inspection is focussed on how service providers govern and manage the use of restrictive practices to ensure that people's rights are upheld, in so far as possible.

**Physical** restraint commonly involves any manual or physical method of restricting a person's movement. For example, physically holding the person back or holding them by the arm to prevent movement. **Environmental** restraint is the restriction of a person's access to their surroundings. This can include restricted access to external areas by means of a locked door or door that requires a code. It can also include limiting a person's access to certain activities or preventing them from exercising certain rights such as religious or civil liberties.

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<sup>&</sup>lt;sup>1</sup> Chemical restraint does not form part of this thematic inspection programme.

## About this report

This report outlines the findings on the day of inspection. There are three main sections:

- What the inspector observed and residents said on the day of inspection
- Oversight and quality improvement arrangements
- Overall judgment

In forming their overall judgment, inspectors will gather evidence by observing care practices, talking to residents, interviewing staff and management, and reviewing documentation. In doing so, they will take account of the relevant National Standards as laid out in the Appendix to this report.

#### This unannounced inspection was carried out during the following times:

Date	Times of Inspection	Inspector of Social Services
Tuesday 3 October 2023	09:40hrs to 16:15hrs	Catherine Furey

# What the inspector observed and residents said on the day of inspection

This was an unannounced inspection focusing on the use of restrictive practices in the centre. Overall, the inspector found that residents of SignaCare Waterford had a good quality of life, where they were facilitated to enjoy each day to the maximum of their ability. The feedback from the residents spoken with during this inspection was highly complementary of the staff and the overall running of the centre. One resident commented that the staff are "always here for us, they are like our family".

On arrival, the inspector met with staff and completed a tour of the premises with the person in charge. There was a calm and unhurried atmosphere in the centre. Residents were observed being assisted from their rooms to various communal areas of the centre. Some residents were able to move freely between areas of the centre, including accessing the passenger lifts to each floor. The inspector saw that the main dining room was empty at breakfast time, and staff told the inspector that residents generally stayed in their rooms for breakfast, with only a small amount choosing to come to the dining room. Residents told the inspector that they enjoyed being served their breakfast in the comfort of their own room. Residents' meetings regularly discussed the timing and delivery of meals, and reflected that residents were very satisfied overall.

Residents knew their way around the centre and the location of their own bedrooms which were spacious and tastefully decorated to a high level, providing comfortable personal space to maintain their clothes and personal possessions. Residents were very happy with their bedrooms and confirmed that there was no restriction in relation to where they spent the day. Each resident had access to locked storage in their bedrooms. The inspector observed that bedrails were in use in some bedrooms, and there was also a range of alternatives to bedrails such as falls reduction mats, sensor alarms and grab rails.

There was one main entrance into the building. The front door was locked. The management team advised that residents could come and go at any time and that a member of staff was always available to open the door. The door could be opened with a fob, and there was a small number of residents who were given a fob to allow them unrestricted access. The centre had a large garden that was landscaped and well-maintained. The inspector observed that access to this garden was via the communal area on the ground floor. This door was open on the day of inspection, however the inspector observed that the door, when closed, could only be opened with a fob. Residents who were deemed to be a safety risk if they absconded from the centre, could not freely access this area without assistance by staff. This was discussed with the management team during the inspection, who committed to reviewing this practice and were in agreement that a solution could be reached to ensure that residents could access the garden, subject to them having sufficient awareness and capacity to be safe while doing so.

The only other locked doors in the centre were those that were reserved for use of staff or for the purposes of storing medications, laundry or cleaning materials.

The inspector spent time observing staff and resident engagement and found that staff were patient, respectful and kind. The inspector spoke with eight residents during the day. These residents informed the inspector that they were consulted with on how the centre was managed. Residents meetings were held frequently. Resident's viewed the meetings as a social occasion and informed the inspector that they looked forward to the discussions had. Residents were clear that they felt their view was listened to and respected. Minutes of the meetings evidenced a high resident attendance, and detailed engaging and productive discussions on a range of topics. Actions plans were recorded and followed up prior to the next meeting.

Residents told the inspector that they were happy with the service provided and that they felt safe in the centre. Residents told the inspector that they chose where to spend their day, what time to get up and return to bed. No resident reported that staff restricted their freedom of choice or movement. Residents were knowledgeable on who the person in charge was. Residents voiced that they would have no problem highlighting a complaint or concern to her, or to any other member of staff.

The inspector observed that the centre had strong links to the community and that the management team worked on ensuring that community links were maintained. The staff were knowledgeable about potential social restraints caused by living in a nursing home, and organised frequent outings to local scenic areas such as Tramore and the People's Park. Residents told the inspector that they had been invited to another local nursing home for afternoon tea, and that they had returned the favour and hosted a group of that nursing home's residents in the centre recently. On the day of inspection the inspector observed a high value placed by residents on religious services. The centre has a weekly Rosary that was attended by a large number of residents. Mass is celebrated in the centre by a local parish priest once a month. Staff were observed coming and going from individual residents' bedrooms. The inspector observed that all staff knocked on resident bedrooms and communal bathrooms and waited for a reply prior to entering the room.

There were a variety of formal and informal methods of communication between the management team and residents including conversations and meetings. The inspectors observed there was a range of stimulating and engaging activities that provided opportunities for socialisation and recreation. In the morning, a group gathered in one of the activities rooms where they told "spooky stories", facilitated by the activities coordinator. Residents said they really enjoyed this as it was something different and fun. Other residents gathered in small groups listening to music or watching TV. Staff were observed to have good knowledge of each resident that. For example, each resident was identified by name and actively encouraged to participate and engage. Overall feedback on the activities schedule in the centre was positive.

#### Oversight and the Quality Improvement arrangements

Overall, there was a positive culture in the centre towards promoting a restraint-free environment. The person in charge and the management team on duty on the day of inspection were clear in their understanding of the risks of restrictive practices and their potential impact on residents. They actively sought ways to reduce restrictive practices by trialling alternatives. The person in charge had completed the self-assessment questionnaire. This assessment identified that the management team were striving to ensure that residents' rights were upheld and that each resident had a voice.

The inspector reviewed the complaints log in the centre. There were a small number of complaints which were well documented and demonstrated that the person in charge was receptive and responsive to complaints from residents. There were no complaints logged in respect of restrictive practices. The residents had free access to an advocacy service.

The management maintained a restraint register that was used to record restrictive practices currently in use in the centre. This record was kept under constant review by the person in charge and was comprehensive and detailed. Each restrictive practice identified had a comprehensive risk assessment completed. The inspector reviewed the associated care plans and found clear documentation in place. The care plans relating to restrictive practice were person-centred and guided care. There was evidence to show that staff had trialled alternative less restrictive methods of keeping residents safe.

The inspector noted that the use of bedrails had been recently reduced from 18 to 12 following a quality improvement initiative by the management team. All bedrails in use had been reviewed by the multidisciplinary team. The inspector saw evidence that when bedrails were in place at the request of the resident a signed consent form was in place. The management team were very clear that bedrails would not be used on the request of residents' family or representative.

The centre had access to equipment and resources that ensured care could be provided in the least restrictive manner to all residents. Where necessary and appropriate, residents had access to low profile beds and alarm mats instead of having bed rails raised. The physical environment was set out to maximise resident's independence regarding flooring, lighting and handrails along corridors. The inspector was satisfied that no resident was unduly restricted in their movement or choices due to a lack of appropriate resources or equipment.

The person in charge advised that there were 11 residents that had behavioural support needs. The inspector found detailed behaviour support care plans in place to guide staff. Triggers were identified that may result in a resident displaying these behaviours. This allowed staff to provide person-centred care to the resident and avoid an escalation which may require the need for the use of a restrictive intervention.

Staff were appropriately trained in the safeguarding of vulnerable adults, responsive behaviours, and restrictive practice. Policies in place were recently updated.

The inspector spoke with staff about restrictive practices and management of restraint. Staff members who spoke with the inspector fully understood the definition of restraint and were able to differentiate between various forms of restraint. Staff confirmed that there were adequate staff and a good skill-mix in order to meet residents' needs. Staff also confirmed that if there was an emergency, the person in charge would authorise provision of additional staff. The person in charge had communicated with the inspector prior to the inspection regarding an incident whereby a resident had an escalation in responsive behaviour. The person in charge had reviewed the staffing compliment and additional staff were rostered for a period of time. This extra staff had ensured that the care needs of all residents in the centre had been met.

The management team had implemented a quality management system. Formal agenda meetings and quality reports included information in relation to minimising restraint. Auditing and monitoring of practice was carried out. The auditing schedule in place was comprehensive and detailed. Each audit had an action plan associated with it. Corrective action and preventative action plans had been completed and any improvements been communicated to staff.

The person in charge had identified all restrictive practices and had effective oversight of its use in the centre. In addition, the management team were committed to ensure that the centre was actively working towards a restraint-free environment

# Overall Judgment

The following section describes the overall judgment made by the inspector in respect of how the service performed when assessed against the National Standards.

Compliant	Residents enjoyed a good quality of life where the culture, ethos and delivery of care were focused on reducing or eliminating the use of restrictive practices.

### Appendix 1

#### **The National Standards**

This inspection is based on the *National Standards for Residential Care Settings for Older People in Ireland (2016).* Only those National Standards which are relevant to restrictive practices are included under the respective theme. Under each theme there will be a description of what a good service looks like and what this means for the resident.

The standards are comprised of two dimensions: Capacity and capability; and Quality and safety.

There are four themes under each of the two dimensions. The **Capacity and Capability** dimension includes the following four themes:

- Leadership, Governance and Management the arrangements put in place by a residential service for accountability, decision-making, risk management as well as meeting its strategic, statutory and financial obligations.
- Use of Resources using resources effectively and efficiently to deliver best achievable outcomes for people for the money and resources used.
- Responsive Workforce planning, recruiting, managing and organising staff with the necessary numbers, skills and competencies to respond to the needs and preferences of people in residential services.
- **Use of Information** actively using information as a resource for planning, delivering, monitoring, managing and improving care.

The **Quality and Safety** dimension includes the following four themes:

- Person-centred Care and Support how residential services place people at the centre of what they do.
- Effective Services how residential services deliver best outcomes and a good quality of life for people, using best available evidence and information.
- **Safe Services** how residential services protect people and promote their welfare. Safe services also avoid, prevent and minimise harm and learn from things when they go wrong.
- Health and Wellbeing how residential services identify and promote optimum health and wellbeing for people.

List of National Standards used for this thematic inspection:

## **Capacity and capability**

Theme: Lea	Theme: Leadership, Governance and Management	
5.1	The residential service performs its functions as outlined in relevant legislation, regulations, national policies and standards to protect each resident and promote their welfare.	
5.2	The residential service has effective leadership, governance and management arrangements in place and clear lines of accountability.	
5.3	The residential service has a publicly available statement of purpose that accurately and clearly describes the services provided.	
5.4	The quality of care and experience of residents are monitored, reviewed and improved on an ongoing basis.	

Theme: Use of Resources	
6.1	The use of resources is planned and managed to provide person-
	centred, effective and safe services and supports to residents.

Theme: Responsive Workforce	
7.2	Staff have the required competencies to manage and deliver personcentred, effective and safe services to all residents.
7.3	Staff are supported and supervised to carry out their duties to protect and promote the care and welfare of all residents.
7.4	Training is provided to staff to improve outcomes for all residents.

Theme: Use of Information	
8.1	Information is used to plan and deliver person-centred, safe and effective residential services and supports.

# **Quality and safety**

Theme: Per	Theme: Person-centred Care and Support		
1.1	The rights and diversity of each resident are respected and safeguarded.		
1.2	The privacy and dignity of each resident are respected.		
1.3	Each resident has a right to exercise choice and to have their needs and preferences taken into account in the planning, design and delivery of services.		
1.4	Each resident develops and maintains personal relationships and links with the community in accordance with their wishes.		
1.5	Each resident has access to information, provided in a format appropriate to their communication needs and preferences.		

1.6	Each resident, where appropriate, is facilitated to make informed decisions, has access to an advocate and their consent is obtained in accordance with legislation and current evidence-based guidelines.
1.7	Each resident's complaints and concerns are listened to and acted upon in a timely, supportive and effective manner.

Theme: Eff	Theme: Effective Services		
2.1	Each resident has a care plan, based on an ongoing comprehensive assessment of their needs which is implemented, evaluated and reviewed, reflects their changing needs and outlines the supports required to maximise their quality of life in accordance with their wishes.		
2.6	The residential service is homely and accessible and provides adequate physical space to meet each resident's assessed needs.		

Theme: Saf	e Services
3.1	Each resident is safeguarded from abuse and neglect and their safety and welfare is promoted.
3.2	The residential service has effective arrangements in place to manage risk and protect residents from the risk of harm.
3.5	Arrangements to protect residents from harm promote bodily integrity, personal liberty and a restraint-free environment in accordance with national policy.

Theme: Health and Wellbeing	
	Each resident experiences care that supports their physical, behavioural and psychological wellbeing.